

صحة من الامم

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

Table with exchange rates for various countries including Austria, Bahrain, Belgium, etc.

No.30,903

Tuesday July 25 1989

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World News

Japanese ruling party begins search for leader

Japan's ruling Liberal Democratic Party after a crushing defeat in national elections, began the process of finding a successor to Sosuke Uno, the Japanese Prime Minister, who announced his intention to resign. Page 16

Soviet clashes

Angry threats of racial clashes between Russian immigrants and native Estonians forced the postponement of a new election law in the Soviet republic of Estonia. Page 2

US spy inquiry

President George Bush said he had known "for some time" about the inquiry into the former deputy chief of the US mission in Vienna, who is suspected of spying. Page 3

Polish meeting

General Wojciech Jaruzelski, Poland's newly-elected President, will meet Lech Walesa, Solidarity leader, about the appointment of the next Prime Minister. Page 2

Israel talks to PLO

Israeli Prime Minister Yitzhak Shamir has offered Palestinians in the occupied territories "semi-independence", according to the PLO Chairman Yasir Arafat. Page 16

Indian MPs resign

Most opposition members of India's lower house of parliament resigned in protest at alleged government corruption, vowing to fight Prime Minister Rajiv Gandhi's party on the streets. Analysis, Page 16

Cambodian rejection

Cambodian Prime Minister Hun Sen firmly rejected any role for the Khmer Rouge in a future government. Page 5

Cuban conviction

Former Cuban Minister of Transport Docios Torralbas has been convicted on corruption charges and sentenced to 20 years in prison. Page 5

Diplomat arrested

A Maldives diplomat was arrested in Portugal with cocaine worth \$72.9m which he intended to smuggle to Britain using diplomatic immunity. Page 5

Genscher improves

West German Foreign Minister Hans-Dietrich Genscher, who had a heart attack four days ago, left a Bonn hospital's intensive care unit. Page 5

Military shake-up

Argentina's Peronist Government may order the retirement of dissident army officers in a bid to solve a seven-year military crisis. Page 9

Nazi prosecutions

Britain has sufficient evidence to prosecute three suspected Nazi war criminals. Page 9

Helicopter crash

A Soviet military helicopter crashed near Vladivostok, killing five crew members and four people in a passenger car. Page 9

Car sold for \$3m

1984 Mercedes-Benz 500K special roadster has been sold at auction in Monaco for \$3m. Page 18

Burmese killings

At least 42 Burmese troops were killed as rebels beat off a fierce two-day attack near the Thai frontier. Page 19

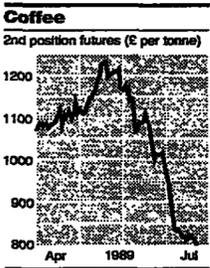
Business Summary

Mexican debt deal seen as victory for US initiative

Agreement between Mexico and its commercial bank creditors on a debt reduction package affecting \$52.5bn of Mexico's outstanding public debt of about \$80bn is seen as an important victory for Nicholas Brady, US Treasury Secretary, who planned the debt initiative. Page 17, Details Page 3

COFFEES prices on the London Futures and Options Exchange

2nd position futures (£ per tonne)



dipped below £800 a tonne for the first time in eight years. Page 26

BOOTS, UK pharmaceutical chain, faced disaffection as shareholders representing 11 per cent of the company voted against plans to pay £120m for Ward White, UK retailer. Page 17

ROYALTY, financial information service and news agency, reported a 32 per cent rise in pre-tax profits in the first half of 1989. Page 17

BAT Industries, UK tobacco, retailing, insurance and paper group, has written to US insurance regulatory officials, pointing out six deficiencies in filings made by Hovlyake. Page 17

EUROPEAN Community yesterday presented its proposal for liberalising the \$100bn world trade in textiles and clothing. Page 6

ISRAELI'S coalition Government, under strong pressure to inject growth into the economy, approved \$135m package of infrastructure spending. Page 5

UK Government made a dramatic change in its electricity privatisation programme by withdrawing the country's oldest nuclear power stations from the sale. Page 16

AUSTRALIAN joint venture has won \$30m (\$23m) contract for 2,000km of optical fibre cable in Pakistan. Page 6

TIME Inc, US communications group, has won final clearance for its \$14bn takeover of Warner Communications. Earlier story, Page 30

NORTH American push into UK cable television industry is continuing, with the award of three franchises to US and Canadian companies. Page 6

ALLIANZ, Europe's biggest insurance company, based in Germany, said profits surged by more than a third in 1988. Page 17

EUROPEAN Community farm ministers approved the granting of \$101m worth of food to Poland. Page 2

EASTMAN Kodak, US maker of photographic products, expects a 56 per cent plunge in second quarter earnings. Page 20

GIST-BROCADES, Dutch biotechnology group, started Netherlands' business and financial community by scrapping its planned £1.24bn (\$1.13m) takeover of its rival, ACF Holding. Page 18

SOLOMON Low, Australian clothing entrepreneur, spent at least \$39.3m in doubling his stake in Coles Myer, country's largest retailer. Page 19

Soviet miners call on Party to abandon its leading role

By Quentin Peel in Moscow

DEMANDS that the ruling Communist Party abandon its leading role in Soviet society were made yesterday by striking miners from northern Siberia.

Their open assault on the foundation of Communist power in the Soviet Union came in an emergency debate televised across the country from the Supreme Soviet in Moscow.

In speech after speech, deputies spelt out the pent-up frustration of the Soviet working class over the structure of power in the country.

"People have been pushed on to the streets not by a shortage of soap, but by a shortage of justice," said Mr Alexei Boiko, a deputy from the Donbas coalfield in the Ukraine, where tens of thousands of miners are still on strike.

"The miners of Donetsk trust nobody and nothing. This is what we have come to... there is no protection, not from the work councils, not from the unions, not from the party committees. There is no defence, and that is an end to it."

But it was the miners of Pechora and Vorkuta, on the edge of the Arctic Circle, who threw down the sharpest challenge to Soviet authority.

"I have just spent Saturday and Sunday at meetings of the strike committees of Pechora and Vorkuta," said Mr Vladimir Lushnikov, a miners' deputy from northern Siberia, where conditions are among the toughest in the country.

"They have political demands as well as economic ones."

He then read out the call for the Communist Party to abandon its leading role under the Soviet Union's constitution; for a transfer of real power to the elected soviets; for the cancellation of elections to the Supreme Soviet from public organisations (such as the party and the official trade unions); and direct election of the president, and the heads of local government bodies, by secret ballot.

A number of deputies called for local elections this year instead of next spring to "restore trust in local authorities."

The clear political underpinning of the miners' strike and demands that it could easily spread to other key sectors of the Soviet economy, were repeatedly emphasised in the four-hour debate.

As deputies listened, often in

Continued on Page 16



Face-to-face: Gorbachev meets parliamentarians during a break in yesterday's formal debate

Thatcher shifts Howe in radical reshaping of British Cabinet

By Philip Stephens, Political Editor, in London

MRS Margaret Thatcher, the British Prime Minister, yesterday unveiled the most radical reshaping of her Cabinet since taking office in 1979.

The reshuffle involved cabinet-level changes at nine departments, with the most surprising change being Sir Geoffrey Howe's replacement as Foreign Secretary.

Sir Geoffrey has been moved to the role as leader of the House of Commons and Deputy Prime Minister. He was replaced by Mr John Major, the 48-year-old Chief Secretary to the Treasury.

Although he had been strongly tipped for promotion, Mr Major's appointment to the Foreign Office stunned MPs at Westminster. It was seen as putting him at the front of the race for take over eventually from Mrs Thatcher.

Mrs Thatcher's shake-up - her 12th reshuffle and the largest in terms of the number of cabinet level changes - was far more extensive than had generally been predicted at Westminster. Only Mr Nigel Lawson, the Chancellor, Mr Douglas Hurd, the Home Secretary, and Mr Kenneth Clarke, the Health Secretary, were untouched by the changes in the key departments.

The Prime Minister's aim was to pull the Government out of its mid-term slump in popularity and to give it an entirely fresh image in the run-up to the next general election.

The reshuffle also brought promotion for Mr Kenneth Baker, who switched from Education to take over the Conservative Party chairmanship, and for Mr Chris Patten, who entered the Cabinet for the first time in the key job of Environment Secretary.

Mr Patten, whose elevation followed the transfer of Mr Nicholas Ridley to the Department of Trade and Industry, will have one of the most sensitive and prominent roles in the new Cabinet, while Mr Baker will be responsible for planning the Government's next election campaign.

Four ministers - Lord Young, the former Trade and Industry Secretary, Mr George Younger at Defence, Mr John Moore at Social Services and Mr Paul Channon at Transport - left the Government.

Mr Younger's departure left the way open for the Prime Minister to reward Mr Tom King for his five years as Northern Ireland Secretary by appointing him to defence.

In the process she established Mr Major, Mr Baker and Mr Patten as the leading potential successors to the Conservative Party leadership when she decides to step down, probably after the next general election.

It also overshadowed the Prime Minister's choice of Mr Baker as party chairman, despite his key responsibility for shaping the Government's campaign to win the election due by mid-1992.

The reshuffle also included a surprise elevation for Mr John Gummer who swapped his role as local government minister for the cabinet post of Agriculture, and the unexpected departure of Mr Younger, who is to join the board of the Royal Bank of Scotland.

Mr Younger was said to have stood down voluntarily as did Lord Young, the Trade and Industry Secretary, while Mr Channon and Mr Moore were asked by Mrs Thatcher to make way for new ministers.

Conservative MPs at Westminster said last night that their advancement indicated that Mrs Thatcher had accepted the advice of party managers that the Government was falling to get across its message to the electorate. Parliament, Page 9

NatWest directors pressed to resign

By Richard Waters in London

THE Bank of England yesterday indicated that the resignation of the three NatWest directors implicated in the Blue Arrow affair would be an appropriate response to public concern over the matter.

The mounting pressure on the three - Mr Terry Green and Mr Charles Green, the bank's two deputy chief executives, and Mr John Plastow, director of related banking services - came as resignations began in the City of London.

The Bank would not be able to force the resignation of the three at this stage. It could only do this if, under the terms of Banking Act, it found that they were not "fit and proper" people to be directors of a bank.

However, as guardian of the City's reputation, it is able to put moral pressure on institutions which it regulates to act in a way which would meet public expectations. It would be difficult for NatWest, although the UK's largest financial institution, to resist this pressure.

NatWest would not comment on what action it would take over last week's critical report from Department of Trade and Industry inspectors into the

Continued on Page 16

World electronics industries reach DAT agreement

By Hugo Dixon in London

DIGITAL audio tape machines could be in the shops throughout Europe and North America by Christmas, following an agreement between the world's recording and consumer electronics industries.

DAT, a technology capable of making perfect copies of sound recordings, has been held up for three years because of a dispute between the two industries.

The record companies had complained that the introduction of DAT would encourage consumers to infringe their copyright. Although current tape technology is used for infringing copyright, many consumers prefer to buy their own compact discs, records or tapes because the quality of copies is inferior to the original.

DAT does not suffer this problem, with copies of copies being as good as the original. The record companies therefore boycotted the technology, refusing to produce any tapes to go with the machines.

The agreement to allow the introduction of DAT will be seen as a victory for consumer electronics manufacturers which have campaigned for the right of consumers to have access to the best in recording technology. The industry, which is dominated by Japanese companies, will be

delighted because it has been looking for a new product to boost flagging sales.

Agreement was reached at a meeting in Athens last month between the International Federation of Phonogram and Videogram Producers, which represents the recording industry, and representatives of the electronics companies but was not due to be made public until later this week.

As a concession, the consumer electronics industry agreed to put a device into each DAT machine, preventing it from making more than one copy of each original. This was one of the conditions that record companies were demanding before lifting their boycott.

Under the final agreement, however, recording companies will not be paid a royalty for every DAT machine sold to compensate for copyright infringement - a second and more important condition demanded by the industry.

The agreement provides for further talks with consumer electronics manufacturers about an even newer recording technology - the recordable compact disc - which raises similar copyright issues. They also intend to continue their pressure for royalty payments in political forums such as the European Commission.

Exxon profits hit by cost of cleaning up Alaskan oil spill

By Roderick Oram in New York

EXXON, the world's largest oil company, barely broke even in the second quarter after taking an \$850m charge against net profits for its estimated costs from the Valdez tanker disaster off Alaska.

The write-off covered known expenses, such as Exxon's extensive clean-up plan for the Alaskan coastline, net of the money it hopes to recoup from its insurers. But the figure excluded unknown costs arising, for example, from lawsuits.

Exxon's legal liabilities are certain to be heavy. More than 150 suits have been filed so far by individuals such as fishermen and by businesses.

The State of Alaska has been gathering evidence which officials say will almost certainly lead them to file a large damages suit against the oil company.

"Despite the high cost of clean-up, Exxon's financial condition remains strong," Mr Lawrence Rawl, chairman, said. "We are continuing to pursue our long-term business

strategies and to implement planned capital programmes."

Since the supertanker Exxon Valdez ran aground outside Valdez harbour on March 24, the company has been heavily engaged in handling the environmental and public relations disaster. "Clean up of the Alaskan oil spill was Exxon's top priority" in the second quarter, Mr Rawl said.

Some 10,000 people, 1,000 ships and 70 aircraft are involved in removing the spill crude oil from 364 miles of Alaskan coastline.

Even without its Alaskan headlines, the second quarter proved difficult for Exxon. Net earnings before the Valdez bill fell to \$1.01m or 80 cents a share, from \$1.2bn or 90 cents a year earlier. Net profits after the charge were only \$49m or 18 cents a share.

The downturn in its underlying performance reflected lower profits from all three of its main areas of operations - exploration and production, refining and marketing and

chemicals. Revenues advanced 9 per cent to \$23.61bn from \$21.83bn.

First half net including the Valdez expenses was \$1.43bn or \$1.12 a share, but US pretax rose to \$306m from \$261m. Refining and marketing operations recovered from a severely depressed first quarter but net profits were still \$49m lower than a year earlier at \$32m.

The decline reflected lower margins in foreign markets and a lack of improvement in US markets. Sales volume grew 7 per cent. Amoco results page 20

Table with property listings: BRACKNELL £765 sq.ft., READING £735 sq.ft., HARLOW £610 sq.ft., CROYDON £645 sq.ft., HIGH WYCOMBE £705 sq.ft., MILTON KEYNES £5.60 sq.ft.

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MARKETS

Tokyo Nikkei average '000



STERLING New York launches \$1.8225 (1.8185)

London \$1.8180 (1.8210) DM3.0900 (same) FF10.47 (10.4750) SF2.6825 (2.6875) Y231.75 (230.00)

NEW YORK launches DM1.9040 (1.9135)

London FF6.4570 (6.4885) SF1.6420 (1.6510) Y142.83 (142.225)

INTEREST RATES 3 month

Federal Funds 9.25% 1/2 -mth Treasury Bills: bid: 8.345% (8.372) org Bond: 108 1/8 bid: 8.138% (8.151) andon month interbank: bid: 13 1/2% (same)

STOCK INDICES New York launches Dow Jones Ind. Av. 2,584.00 (1-13.25)

S&P Comp 334.72 (-1.18) London: FT-SE 100 2,299.1 (-23.9) World: 147.96 (Fri)

WEST TEX CRUDE

Frankfurt 1,806.6 (-0.1) OIL Brent 15-day (Argus) \$17.41 (-0.2) (Aug) West Tex Crude \$16.855 (-0.71) (Sept)

GOLD New York latest

Comex Aug \$374.2 (-0.2)

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No giant leaps to Mom's apple pie

Twenty years on from man's first steps on the Moon scientists have been working steadily to make life in space more bearable for the next generation of astronauts. Page 10

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EUROPEAN NEWS

Estonia puts off poll law after racial clashes threat

By Quentin Peel in Moscow

ANGRY THREATS of racial clashes between Russian immigrants and native Estonians yesterday forced the postponement of a new election law in the Soviet republic of Estonia. Furious Russian Deputies denounced the law in the republic's Parliament. It would require any future candidates for election to have lived at least 10 years in Estonia, or five years in the same constituency. Another provision would require all voters to have lived at least two years in Estonia - effectively excluding all Soviet soldiers posted there.

In Moscow, a Russian Deputy from Estonia in the Supreme Soviet interrupted the emergency debate on the ministers' strike to denounce the Estonian plan, warning that "another Tbilisi" (where 20 nationalist demonstrators died in April) could happen in Tallinn, the Estonian capital.

The sharp worsening of ethnic relations in Estonia coincides with new warnings of trouble from Moldavia, also between immigrant Russians and native Moldavians, and over the same issues of language and national identity.

Meanwhile, in the Black Sea region of Abkhazia, where tourism has been suspended and holidaymakers evacuated after race riots between Georgians and Abkhazians, official reports said the situation was "gradually returning to normal." Twenty people have died in the clashes there, including two policemen, and large caches of guns and explosives

discovered.

The Estonian tension goes to the heart of the constitutional and political debate in the Soviet Union about the devolution of power from Moscow, growing pressure for outright independence from the Baltic republics, and their demands for the preservation of their national identity.

Last week, Mr Mikko Tittma, ideology secretary of the Estonian Communist Party, and therefore effectively deputy leader, openly denounced the imposition of Soviet rule in the republic in 1940.

"Forty-nine years ago against the people's will Stalin's regime set up a Soviet republic in Estonia," he said. "Fifty years of Soviet power have not given any victories to Estonians. On the contrary, the nation has been suppressed. The desire of the absolute majority of Estonians to leave the Soviet Union is absolutely normal."

He was interviewed in the local Russian-language newspaper, Sovetskaya Rossiya, on the eve of the anniversary of Soviet annexation - marked by a demonstration in central Tallinn by thousands of Russians. They denounced the new election law and called for a strike in all the republic's factories if it was tabled in the Parliament.

On Saturday, Mr Arnold Ruutel, president of the Estonian Parliament, flew to Moscow for an emergency meeting with Mr Anatoly Lukyanov, Mr Mikhail Gorbachev's vice-president in the national Supreme Soviet, who urged him to drop the restrictions.

However, in the Supreme Soviet yesterday Mr Gorbachev insisted that the new election laws for local elections were up to each republic to decide.

Another factor behind the rising tension is the imminent publication of an official report on the Molotov-Ribbentrop pact which effectively carved up Eastern Europe between the Soviet Union and Germany.

A top Soviet official, Mr Valentin Falin, head of the central committee's international department, for the first time admitted the existence of the secret protocol on West German television on Sunday.

The issue is political dynamite in the three Baltic republics, where independence movements are now growing rapidly, and at least in Estonia and Lithuania, seem to enjoy strong support within the local Communist parties. Huge demonstrations are planned on August 23, the anniversary of the secret pact.

Meanwhile, the trade union newspaper *Trud* warned of the danger of new national confrontation in Moldavia, where the foundation of the Moldavian Soviet Republic is due to be marked on August 2. Violent clashes already occurred last month, on the anniversary of Soviet annexation of Moldavia on June 28, when a Russian demonstration was broken up by supporters of the Moldavian Popular Front.

Sovereignty 'will be W German poll issue'

By David Goodhart in Bonn

THE LEADER of West Germany's opposition Social Democrats has given notice that the complex issue of his country's qualified sovereignty - particularly over other Nato troops on its soil - will be an election issue at the end of 1990.

In an interview with the German Press Agency, Mr Hans-Jochen Vogel said that, 45 years after the end of the war, it was time Bonn had full equality in the Western Alliance.

And for the first time the SPD leader did not rule out terminating the Status of Forces Agreement, which governs the conduct of Nato forces in West Germany, if agreement was not reached in negotiation. He stressed, however, this would be a "last resort".

Because a peace treaty was never signed between West Germany and the countries which subsequently became its Nato allies, the precise power relation between allied troops and the West German government is often vague. Most of the powers that the allies continue to retain over Germany are either trivial or theoretical but on some issues, such as control of low-flying, they can still cause controversy.

Mr Vogel said "fossils" from the days of occupation should be removed "by mutual agreement" and allied troops would clearly have to observe German law as the Bundeswehr does.

His views would probably be supported by many members of the centre-right government and would certainly get the backing of the Greens - potential future coalition partners.

The SPD has recently begun informal policy talks with prominent Greens. Although the SPD itself is playing down the talks, some press reports suggest they are structured enough for nine more meetings, on agreed topics, to be planned.

● The 250,000 US troops stationed in West Germany are, in some areas, an important economic presence and continue to spend about DM10.5bn (\$5.5bn) a year in the country, according to the Institute of German Industry, the economic think-tank closely associated with the main employers' organisation.

Because of a weaker dollar US troop expenditure has fallen from DM14.5bn in 1986. The Americans employ about 71,000 German civilians.

Walesa in talks over new prime minister

By Christopher Bobinski in Warsaw

GENERAL Wojciech Jaruzelski, Poland's newly-elected President, will have talks today in Warsaw with Mr Lech Walesa, the Solidarity leader, about the appointment of the next Prime Minister.

The General recently declared the time was not yet ripe for the post to go to a member of the opposition, and decisions on the appointment await the outcome of a Communist party central committee meeting later this week.

However, he did tell Solidarity Deputies last week that he was ready to see the post of First Deputy Premier responsible for the economy go to Solidarity and he could repeat the offer to Mr Walesa today.

The proposal includes handing the economic ministries over to the opposition, and Mr Wladyslaw Baka, the party's economic secretary and a front-runner for the post of Prime Minister, has said he would only take the job if Solidarity came in as well.

Yesterday, in an evident challenge to the present Government, the Communist party's economic committee, which is chaired by Mr Baka,



Walesa: drawn into discussions



Jaruzelski: may offer post to Solidarity

in effect criticised as ill-prepared plans to lift meat rationing and remove price controls on food as early as August 1.

The committee also called for the operation to be postponed.

The Government, headed by Mr Mieczyslaw Rakowski, despite its own private misgivings about the political wisdom

of risking a storm on the shop-floor, has been pressing for rises to be brought in as soon as possible.

However, yesterday, a cabinet meeting which was to have been devoted to the issue of lifting meat rationing, was postponed.

The party's economic committee noted, meanwhile, that

the price operation should be approved by Parliament, be thoroughly discussed with the unions and should be brought in by the next Government.

In Mr Baka's view, the operation should also not be conducted in one fell swoop, as is being planned at present, but should come in over a period of time.

However, the Government is coming under pressure from farmers to put up wholesale prices and protests in the countryside are being stepped-up while food supplies in the shops are falling.

Mr Rakowski is also anxiously eyeing his budget deficit which had reached Zl 3,711bn (\$2.76bn) after six months of the year, well over the Zl 966bn deficit voted by the previous Parliament for the year.

But his Government is keen to halt the rise in food price subsidies.

Also, it has already sent messages for approval to Parliament which would force both state and private sector companies to buy treasury bonds redeemable between 1992 and 1994 in a bid to repair state revenues.

French deficit widens

FRANCE'S current account deficit widened in May to a seasonally adjusted FF6.02bn (\$480m) from a revised FF3.446bn in April, according to preliminary figures released by the Economics Ministry yesterday, AP-DJ reports from Paris.

The ministry said April's deficit was revised downward from a previously estimated shortfall of FF4.048bn.

The May deficit brought the accumulated current account deficit over the first five months of this year to FF3.6bn compared with a surplus of FF4.5bn in the corresponding period of 1988.

On an unadjusted basis, the May current account data show a deficit of FF6.4bn, up from FF2.7bn in April. April's deficit was revised upward from a previously estimated deficit of FF3.275bn.

For the first five months of 1989, the unadjusted current account deficit totalled FF17.2bn, compared with FF17.7bn francs in the same 1988 period.

The ministry commented that the deterioration in the May current account largely reflected a sharp widening of the merchandise trade deficit to FF11.07bn from FF4.207bn in April.

The surplus on the services account declined to FF3.37bn from FF4.548bn in April, while the deficit from unilateral transfers narrowed to FF1.76bn in May from FF5.506bn in April.

Bonn wins praise for pollution control

By David Goodhart in Bonn

THE International Energy Agency (IEA) has given the Bonn Government a pat on the back for "smooth and co-ordinated" introduction of one of the strictest packages of emission standards in the world but has expressed anxiety about the lack of consensus in nuclear politics and continuing subsidies for the coal industry.

The IEA's annual report on West German energy policies warns of a "more difficult situation for decision-making than in the past". It is most worried about nuclear power where, it claims, the lack of a national policy is being epitomised by the moth-baiting of the fast breeder reactor at Kalkar - could have a negative effect on coal policy, too. About 40 per cent of electricity is now nuclear generated.

In the coal industry itself the report states that "the Government should make a firm commitment to continue rationalisation and clearly define a programme aimed at reducing subsidies, and in the long term, eliminating barriers to trade."

The European Commission is also pushing, more aggressively than the IEA, for a reduction of coal subsidies and an open market in energy.

Thanks to the fall in the world market price of coal and the depreciation of the dollar while the amount spent on supporting the West German coal

industry has been rising. According to the IEA, it reached DM11.6bn (\$3.6bn) or DM166 per tonne in 1988.

Much of that comes from the *Kohlepreissenig* payments, the levy on electricity bills which compensates the utilities for the lack of the difference between the cost of West German coal and world market coal.

Last week Chancellor Helmut Kohl promised to retain the levy (currently 8.5 per cent of sales) at least until 1995, although the amount of coal supplied to the utilities will stay at 41m tonnes a year rather than rising to 42m allowed under the current system. For the longer-term future of coal, Mr Kohl has announced a commission of inquiry under Professor Paul Mikat.

The IEA also pointed out that energy demand has been growing at only 1.5 per cent per year, despite faster than expected economic growth, partly because of mild winters and continuing conservation efforts.

Electricity consumption is expected to grow at 1.2 per cent a year, a low rate compared with other IEA countries. Government funding for energy research and development was just over DM1bn in 1988 with just over 50 per cent going to nuclear work, and most of the rest divided between renewables and coal.

East Germans flee to West

Five East Germans yesterday fled to West Germany.

A 20-year-old border guard, in uniform but unarmed, climbed across border fortifications into Lower Saxony, the Hanover border command said.

The guard, the second East German soldier in 10 days to escape, cited political reasons for his escape.

Four other East Germans yesterday fled to Bavaria from Czechoslovakia, authorities in Munich said.

EC approves Ecu 110m Polish food aid

By David Buchan in Brussels

EUROPEAN Community farm ministers yesterday approved the granting of Ecu 110m (\$120.3m) worth of food to Poland, in advance of next week's discussion here of a wider Western aid effort to bolster political and economic reform in both Poland and Hungary.

The EC, given an aid co-ordinating role for Eastern Europe by the recent Paris summit of industrialised countries, yesterday started to gather information about the needs of the two East European countries to present to officials of some 20 industrialised countries invited to Brussels on August 1.

Senior Commission officials will this week visit Budapest and probably Warsaw, though Polish officials were yesterday talking to the Commission here in trying to wrap up quite separate negotiations on an EC-Polish trade accord.

The immediate aim of the August 1 meeting, to which the

Commission has invited virtually all members of the Organisation for Economic Co-operation and Development (OECD) - but not Poland and Hungary - is to establish what individual Western countries are already doing for Warsaw and Budapest and to see how that can be better co-ordinated and increased.

A subsequent meeting in early autumn is expected to tackle longer-term issues such as aid for restructuring industry and agriculture, particularly in Poland.

EC farm ministers decided yesterday that 500,000 tonnes of bread wheat, 300,000 tonnes of other cereals, 10,000 tonnes of meat, 5,000 tonnes of olive oil and 20,000 tonnes of citrus would be made available to Poland. Costs would amount to Ecu 110m, plus another Ecu 15m-20m for transport, and would be taken out of the 1989 and 1990 EC budgets.

Tomorrow, officials of the 12 Community states are to con-

vene here to inform each other, and the Commission, what bilateral economic and commercial co-operation projects their countries already have in train with Poland and Budapest.

Next Tuesday, this will be supplemented by information on what the US, Canada, Japan, Australia, New Zealand and Efta countries are doing in Eastern Europe.

Official debt rescheduling for Poland will continue to be negotiated by governments in regular Paris club meetings.

● Poland said yesterday it would import up to 120,000 tonnes of meat this year to reduce food queues, Reuters reports from Warsaw.

But the Communist Party daily *Trybuna Ludu*, citing official statistics, said even with planned imports the shortfall in the shops was likely to reach 200,000 tonnes this year.

So far this year Poland, traditionally a meat exporter, has

bought 30,000 tonnes from the West.

Many state shops, which accept only ration coupons for most meats, are virtually bare as farmers withhold livestock from slaughter because inflation means the purchase price no longer covers production costs. It is possible to buy meat at private markets but prices are high.

"I predict we will import double or triple (the 30,000 tonnes) in addition to cover the amount on the coupons," Mr Franciszek Nasinski, agriculture ministry spokesman said.

Trybuna Ludu said: "The meat deficit will this year be bigger than the possible import and will reach 200,000 tonnes." This amounts to more than two months official rations at 2.5 kg (5.5 pounds) per person.

Total meat and poultry production, from private and state sources, was 2.65m tonnes in 1988.

EC bridge builders, Page 15

Coalition call in Hungarian CP

By Our Foreign Staff

MR RESZO NYERS, reformist leader of Hungary's Communist Party, has described the idea of a centre-left coalition government in Budapest as "possible and desirable."

Publication of his remarks in *Le Monde* newspaper virtually coincided with the arrival in Moscow of Mr Nyers and other party leaders for talks with their Soviet counterparts.

He said the Communists would not form the Government alone. The new administration would have to take difficult economic decisions requiring a certain national consensus, he added - hence the desirability of a coalition.

Asked about the timing of the next general election, which will be the first to be held under a multi-party system, Mr Nyers told *Le Monde*: "We're discussing that at the moment with the opposition parties... if it is possible to organise them before the end of this year. If not they'll take place next year."

New colour added to W German political palette

The Greys are becoming a force to be reckoned with in an ageing population, writes Haig Simonian

WEST GERMAN politics may be evolving into a "rainbow coalition" of multiple parties following the rise of the environmental Greens and, more recently, the extreme right-wing Republicans and NPD.

But the growing division of political opinion beyond the established right, centre and left groups threatens to take more than just the country's political scientists and anxious Germany-watchers from abroad.

For in a country where party identities are strongly linked to particular colours, the diversification threatens to stretch beyond politics into the paintbox. If the growth of new national parties continues at its present pace, it will exceed even the most resourceful FR man's palette and introduce the danger of "mixed pigments" into the hitherto "pure" world of West German political affiliations.

Red has long been the colour of the Social Democrats, who ruled in Bonn from 1969 until they went into opposition in 1982. Their successor, Chancellor Helmut Kohl's Christian Democrats, are known as "the blacks" - a colour which features prominently on their electoral material.

Bright yellow and blue are the shades for the liberal Free Democrats (FDP). The yellow - somewhat egregious by conservative German standards - is particularly prominent, perhaps deliberately so to differentiate the party from its bigger rivals and emphasise its independent-mindedness.

But critics of the FDP, which



Mrs Trude Urnuth, the Grey Panthers' formidable leader

has had an uncanny ability to be in just about every West German Government since 1949, apart from a short stint between 1966-69, stress yellow's more pejorative streak. Certainly, the party's fast footwork in switching coalition partners between its two bigger rivals has been viewed astutely by many observers.

The political preferences of the Greens are obvious and are played up in all their electoral material. But with brown probably ruled out because of its associations with the Third Reich, and white possibly excluded on racial grounds, that leaves precious little for the new alliances now springing up around West Germany.

Few are more interesting than the *Grüne Panther* (Grey Panthers), who claim to speak for the country's 14.3m senior citizens. The party has been hitting the headlines since its decision earlier this month to break with the Greens, with whom it had a political pact, in favour of going it alone.

Quite how appropriate "grey" is for a party of the elderly is debatable. The fact that the newcomers failed to light upon anything livelier - particularly in view of what will no doubt be some very unkind jokes considering its constituency - may not bode well for its political sensitivity. Even brown may have been a better choice, despite its background, in conveying a reassuring sense of maturity.

However, the same cannot be said about Mrs Trude Urnuth, a sprightly 64-year-old who has just been elected the

Deutsche Bank chief cautious

By Haig Simonian in Frankfurt

EUROPEAN monetary union would not be possible unless progress were made towards European political integration, Mr Wilfried Guth, supervisory board chairman of the Deutsche Bank, said yesterday.

Giving partial support to the recent reluctance over monetary union expressed by the West German Bundesbank, he said he could not conceive of aiming for permanently fixed exchange rates in the European Community without progress on the political front as well.

Mr Guth, former joint chief executive of Deutsche Bank, and one of West Germany's foremost experts on the international monetary scene, said he believed the D-Mark would eventually be replaced by a common European currency. But, although "history cannot be foreseen," he did not

think it would happen until the next century.

Speaking at a news conference to present a collection of speeches marking his 70th birthday, Mr Guth made clear his sympathy with the aim of greater European monetary co-operation based on the goal of price stability.

Moves in that direction should be made on a "pragmatic" basis, he said. The "real problems" about moving towards European monetary union (EMU) were likely to come to the surface with the calling of an inter-governmental conference on changing the Treaty of Rome. Following last month's EC summit in Madrid, the French Government wants the conference to be convened as soon as possible after the so-called "first stage" of EMU

in July next year.

Mr Guth said there would be no point discussing EMU - together with the further-reaching ideas of setting up a common European central bank and a common currency - unless it were founded on anti-inflationary policies.

Mr Karl Otto Pöhl, the Bundesbank president, might be right in his recent assertions that the consequences of a renunciation of monetary sovereignty had not been fully thought through. However, it was possible that the West German electorate could be convinced of the need to transfer sovereignty to a supra-national institution if this formed part of a general development increasing the EC's political and economic weight in the world, Mr Guth said.

Camcorder sales 'will rise sharply'

By Hugo Dixon

HIGH demand for camcorders will help Western Europe's consumer electronics markets grow to \$44.1bn in 1992 from \$36.8bn last year, according to figures released yesterday by BIS Mackintosh, the British specialist market research firm.

Thereafter, the growth rate could accelerate as the effects of the single European market begin to be felt.

Although only recently introduced, camcorders - video cameras - have rapidly established themselves as an important consumer electronics product. Sales will reach \$2.2bn in 1992 up from \$60m in 1988, BIS Mackintosh predicts.

Televisions, although a more mature market, are also expected to show steady growth. Sales will reach \$15.1bn in 1992, up from \$13.2bn last year.

New features, such as stereo sound, and special events such as the 1990 World Cup and the 1992 Olympics in Barcelona are expected to drive this growth.

The video recorder market, which has recently been stagnant, is forecast to take off again as consumers start replacing their old machines with more sophisticated new models. Sales will reach \$5.1bn in 1992, compared with \$6.8bn in 1988.

Newer markets such as satellite receiving equipment and portable televisions will also grow sharply in percentage terms.

However, each of these is starting from such a low base that it will generate sales of \$0.5bn in 1992.

Audio markets will show more moderate growth, with sales rising to \$16.5m in 1992 from \$15m last year. The main growth areas will continue to be from compact disc players and car entertainment systems.

EC 'foreign policy'

MOST citizens in the European Community believe the EC should handle the foreign and defence policies of the 12 member nations, according to an opinion poll released yesterday. Reuters reports from Brussels. The survey showed most of those questioned thought the Community should manage EC currency rates and co-ordinate measures to protect the environment.

FINANCIAL TIMES
Published by the Financial Times (Europe) Ltd, 100 Brook Street, London, W.1. Telephone (01) 553 3000. Fax (01) 553 3001.
G.T.S. Darlow, R.A.F. McClean, F. Salmer, London. Printer: The Financial Times, London. Printed in Great Britain.
Subscription rates: £365.00 per annum. Second-class postage paid at New York, NY and additional mailing offices. POSTMASTER: Send address change to FINANCIAL TIMES, 100 East 60th Street, New York, NY 10022.
Financial Times (Scandinavia) Ltd, Ostergade 44, DK-1100 Copenhagen-K, Denmark. Telephone (01) 13 44 41. Fax (01) 953335.

AMERICAN NEWS

FT writers assess the significance of the debt reduction agreement reached between Mexico and its creditor banks
Relief for Washington as Brady plan passes its test

EVER since Mr Nicholas Brady, the US Treasury Secretary, launched his debt reduction strategy for Third World countries in mid-March, Mexico has been the first, and most important, test of its success. All US efforts have been directed at securing an early agreement - not only because Mexico is the second largest debtor but also because of its geographic position on America's southern border. National security considerations have never been far from the surface. The US government has acted as an increasingly active catalyst and organiser of the deal - even if most of the additional money to put the agreement in place has come from the International Monetary Fund

and World Bank and from Japan. Between early April and late May, there was a lengthy period of what Mr David Mulford, the Treasury Under-Secretary for International Affairs, has described as "posturing" between Mexico and its commercial bank creditors. This was the time when details of the crucial extra resources from the IMF and World Bank - known as enhancement - were being worked out. Serious negotiations only began in early-to-mid June when the framework of debt and debt service reduction became clear. As the talks became more protracted, the presence of non-intervention by the US Treasury disappeared. Both publicly, in congressional testimony, and privately, in lengthy discussions with the banks, Mr Brady and Mr Mulford urged Mexico and, later, especially the commercial banks to be reasonable and realistic. Mr Brady has spent an increasing amount of time on the Mexican issue, talking to both sides. As the Mexicans moved from their original position of wanting a 35 per cent discount on their debt and the banks moved from offering 15 per cent towards the final figure of 35 per cent, hopes rose that a deal could be announced before or at the annual economic summit of the Group of Seven nations in Paris. However, even though the size of the discounts had been resolved, there remained difficult, secondary

issues which appeared impossible to sort out. Consequently, at Mr Brady's initiative, it was decided to bring all parties from New York to Washington. The rules were that talks would continue until finished. Discussions started early on Saturday morning, continued until 1 am on Sunday and finished that evening. They involved the chairmen of the key banks, including John Reed of Citicorp, the Mexican financial team and representatives of both the US Treasury and the Federal Reserve, involving both Mr Brady and Mr Alan Greenspan, the Fed chairman. There were two key sets of issues resolved at the weekend. The first were the so-called "recapture" provisions ensuring more payments for the banks should Mexico's oil earnings rise. The second were important mechanical problems in synchronising the start of the banking agreement next January with the phasing of the \$7bn in extra resources for debt and debt service reduction. This will come from the IMF, World Bank, Japan and Mexico. Both these difficulties were overcome and details were agreed of a \$2bn bridging loan to cover Mexico's interim financing needs during the rest of this year as the agreement documents are put together. President Carlos Salinas de Gortari hailed the agreement as a historic triumph; reducing debt is the centrepiece of his policy.

The US is naturally pleased, both for what it does for Mexico and as a pointer to future debt negotiations. A senior US Treasury official commented yesterday that the combination of new money and debt/debt service reduction would produce "a very sizeable debt reduction over three years as against what would have happened until now with an entirely new money package". The US is hoping for similar agreements before long in other countries. Negotiations should accelerate, not least because the banks have been concentrating on Mexico. The overall result is that new impetus has been given to Mr Brady's strategy.

Peter Riddell

Bush voices concern over Bloch case

By Lionel Barber in Washington
PRESIDENT George Bush yesterday revealed that he had known "for some time" about the FBI investigation into Mr Felix Bloch, the senior US diplomat suspected of espionage, and called the affair a "very serious matter". Speaking at the White House, Mr Bush avoided passing judgment on the case against Mr Bloch, former deputy chief of mission at the US embassy in Vienna, but he added: "If a person is allegedly involved in betraying his country that to me is a very serious matter". Mr Bloch, 54, a career diplomat for 30 years, was reported yesterday to be under heavy FBI surveillance in the New York suburbs. He has yet to be formally charged or arrested but the State Department, reacting to a television report, said last Friday that Mr Bloch was the target of an investigation into "illegal activities" involving "agents of foreign intelligence services". Speculation increased that the US authorities leaked news of the investigation last week to increase pressure on Mr Bloch to co-operate by revealing how much damage has been done to US intelligence. Mr Bloch worked for an unusually long stint - August 1959 to July 1967 - in Vienna, a hot-bed of East-West contacts. He also worked in the newly-opened embassy in East Germany in 1974, transferring from West Berlin. His close friend, Mr Alois Mock, the Austrian Foreign Minister, told an Austrian newspaper that the US had suspicions "reaching back to the 1970s" about Mr Bloch's activities. The Bloch case has polarised the diplomatic community. Mr George Vest, former director general of the foreign service, denied strongly that Mr Bloch had been pulled back prematurely from Vienna. But Mr Ronald Lauder, former US ambassador to Vienna and now a Republican candidate for mayor of New York who has spent \$8.5m on his campaign, said: "I did not like him. There was something about him that bothered me."

All that remains is to sell the deal...

HUNDREDS of hours more will be needed before a final agreement between Mexico and its 15 main creditor banks is in place. Then follows the task of selling the agreement to the rest of Mexico's 800 creditor banks worldwide. A deal signed and in effect much before the end of the year thus seems unlikely, although the benefits should be bank-dated until the middle of this year. The main points of the package are by now well known to anyone following the negotiations. Banks will choose from three options:
● Swap their old loans for new 30-year bonds at a discount to face value of 35 per cent. These discount bonds will carry an interest margin of 1/2 percentage point over money market rates.
● Swap their old loans for new 30-year bonds with the same face value. These par bonds would carry a below-market fixed interest rate of 6 1/4 per cent.
● Provide new loans over a four-year period equivalent to a total 25 per cent of their current medium- and long-term exposure. The new loans would be repayable in 15 years, with seven years before any principal is repaid, and carry an interest margin of 1/2 point



Key figures in the deal: from left, Reed of Citicorp, Greenspan of the Fed, Brady, the US Treasury Secretary, and Mexico's President Salinas

Banks would either advance new funds or "recycle" Mexican interest payments. The credit quality of the par and discount bonds will be enhanced by \$7bn of funds from the International Monetary Fund, World Bank, the government of Mexico (providing \$1.3bn) and development loans from Japan (\$2.05bn). This support is intended to cover at least 18 months and not more than 24 months of interest payments from Mexico, as well as collateralise the bonds' principal after 30 years. It is clear that if all banks take the debt and debt service reduction options, there may not be enough credit enhancement to go round. However, banks say they expect some banks to take the new loans route, while if there is a shortage of funds, Mexican bank lenders will forgo their enhancements. It took until the weekend in Washington to resolve the other main problem: that of

the phasing in of the enhancements. The IMF and World Bank have insisted that their support should be spread over a period and not all be available at the start of the agreement. Banks have taken exception to this on the basis that they are making concessions immediately. The compromise reached in Washington may mean the IMF and World Bank bringing forward some of their funding and includes the possibility that government bridging finance may be invoked to bring forward the timing of the support. In a significant concession, Mexico will also allow debt-to-equity conversions under Mexico's privatisation programme and certain infrastructure projects to the tune of \$1bn annually over three and a half years. In one of the last issues to be resolved, banks taking the par or discount bonds will be eligible starting in 1990 to "recapture" some of their conces-

sions, based mainly on oil prices. According to bankers, the details are complicated but \$14 a barrel for exports is a trigger price. One big issue in past deals has been the so-called free rider banks - those which benefit from interest payments but refuse to take new loans. It is currently being proposed that participants in the new Mexican debt reduction deal will swap their old debt for a new debt, leaving those that do not participate operating under old agreements with the Mexicans. In legal terms, this is called novation and is being supported on the grounds that it is more tidy and makes it easier for banks, for example, to agree to concessions to the Mexicans. The unspoken aspect of it all is that it firmly places the bottom of the pecking order of Mexican creditors.

Deal highlights contradiction within the debt strategy

THE significance of the weekend deal between Mexico and its leading bank creditors is at this moment largely symbolic. It is a significant step forward for an international debt initiative launched in March by Mr Nicholas Brady, the US Treasury Secretary, but nobody yet knows how much it will be worth to Mexico. In fact, the deal highlights some of the inherent contradictions in the plan. While the Brady initiative placed the focus on debt and debt service reduction, given the amount of credit enhancements on offer, it is essential for some banks to make new loans if the Mexican deal is to work. This emphasises, critics say, that the proposal is under-funded. Theoretically, Mexico's debt reduction agreement could result in an absolute increase in the amount of its outstanding debt. According to the Brady proposals too, the essentials of each debt initiative were to be worked out without interference between debtor and creditor banks. In fact the opposite has happened: the Mexican agreement has so far involved a significant amount of official intervention from Western governments, particularly the US, whose pressure on the banks has been intense, and from the international financial institutions - the International Monetary Fund and World Bank.

Even now, many of the rulings of central banks, auditors and tax authorities on the various options in the deal have yet to be made and, until these are forthcoming, it is impossible to guess how the banks will choose among the various options and thus difficult to judge how much cash flow relief the Mexicans will obtain. The expectation is that US accounting regulations will make the reduced interest bonds the most attractive option for US banks, while supervisors in France and Germany are also thought to be leaning this way. The Bank of England has yet to pass judgment, although some leading clearing bankers say privately that they do not intend to make any more loans. Whatever happens, the actual debt reduction for Mexico will be considerably less than 35 per cent. The agreement only covers about \$52.6bn of medium- and long-term debt, just over half the total of Mexico's foreign debt. Some banks will make new loans, while others will opt to receive less interest income, but not reduce the outstanding amount of debt. As bankers are keen to point out, there is a long way to go before the details of an agreement are sorted out - they are aiming to do this by August 30. But assuming a deal can be done for Mexico, the real worth

of the Brady Initiative will be tested by those that follow. Can, for example, a deal be brokered for the Philippines or Uruguay without the investment of the political capital on the scale that has been needed for Mexico? The US Treasury and Federal Reserve have been in constant touch with the banks: the agreement in principle was, according to some accounts, broadly structured by Mr Gerald Corrigan, the president of the New York Federal Reserve Bank. Other debtor countries will be poring over the fine print of the Mexican deal. For most, new loans from banks will still be needed and the debt reduction obtained will often be small. US officials say the picture should not be analysed from a static viewpoint but from a dynamic one: how much would the stock of debt have grown without the Brady initiative? The achievements will probably continue to look modest. Its most important achievement then could be the recognition, overdue in the eyes of many, that many debtor countries are not in a position to pay their way without highly undesirable social results: that conciliatory default is preferable to the confrontational repudiation of debts.

Stephen Fidler

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OVERSEAS NEWS

Israel moves to boost economy

By Hugh Carnegie in Jerusalem

ISRAEL'S coalition government, under pressure to inject growth into the stalled economy, yesterday approved a 275m shekel (\$84m) package of infrastructure spending along with new aid to industry and tax changes.

The package, proposed by Mr Shimon Peres, the Finance Minister and Labour leader, was agreed a day after a two-hour general strike organised by the Histadrut trade union federation in protest at rising unemployment, which looks set to top 10 per cent for the first time in 20 years.

Taken with a total of 200m shekels in extra funds pledged on Sunday to the Defence Ministry to cope with the cost of suppressing the Palestinian uprising in the occupied territories, the package means significant extra expenditure by the government at a time when tax revenues are falling well below target because of the slowdown in the economy.

Because of the threat of a swelling budget deficit - already projected at around 6 per cent of gross national product for the year - and inflation currently standing at about 20 per cent a year, the government said all the extra spending would be financed by cuts in other areas, although these were not spelled out.

The 275m shekels is to be spent on road building, sewage and water projects, schools, tourist developments and research and development projects. Government guarantees to ailing businesses will be extended in some cases and investment grants to new industries will be stepped up.

The extra spending is likely to be spread over the next 18 months and will not be incurred in full this budget year.

Tax measures include relaxation of rules covering business mergers and tax exemptions for foreign companies establishing their headquarters in Israel.

The compensating cuts are slated to be found by reducing unemployment benefits and other transfer payments.

China's socialism drive sows only public confusion

Lindsay Murdoch in Peking looks at conflicting signals from the propaganda on western influence

A COLOUR feature film depicting Deng Xiaoping's revolutionary career will be shown throughout China from 1 August. For China's paramount leader it will be a timely public relations boost, as he will not be voted his country's 1989 Man of the Year: that title, by popular request, could end up going to the sacked Communist Party chief, Zhao Ziyang, who is under house arrest in the centre of Peking.

Two banned books about Zhao's life are hot property in the capital. They are selling for triple the normal price. "If they had such a thing as an opinion poll in China, Zhao would be way ahead. The more they denounce him, the more people look up to him," says a lecturer at Peking University.

A dilemma now facing Deng Xiaoping, 84, and the other ageing leaders of the Chinese Communist Party, is whether to put Zhao on trial, which might permanently stop him from making a comeback.

But the risks are grave. A public trial might split the Party and transform Zhao, purged after troops brutally crushed the pro-democracy movement, into a martyr.

If the film is being updated to include recent events, it will

almost certainly depict the chain-smoking Deng Xiaoping as having saved China from the brink of "bourgeois liberalisation" and from hooligans and thugs conspiring with hostile foreign forces to overthrow the leadership.

It is a tragedy for China that Deng and his cohorts probably believe they have done just that. Deng's leadership appears not to realise or care what the people think, want or have learned since his 1978 re-statement to power when he announced that economic development and modernisation of the country - not the class struggle - stood at the centre of the Party's politics.

Just six weeks ago China's intellectuals were full of hope for the future. Now they are full of despair. Foreign businessmen who are returning to test the water say that officials with entrepreneurial ability have either been purged, fled the country, disappeared or are too frightened to even discuss projects.

China is hurting badly. It wants to be considered a world power but sees investment being drawn away by its regional neighbours. China wants western investment, technology and know-how, but does not want western cultures



Deng Xiaoping: In the movies

or politics. This is what is causing the contradictions that are so evident. The Government claims that everything is back to normal, the "counter-revolution" has been crushed and China will continue to open to the world.

But the Government has not ended martial law in the capital and it continues to arrest and detain hundreds, perhaps thousands, of people and there still remains the possibility of the secret execution of civilians.

The march to modernisation is proceeding, the Government claims, but it has restricted foreign influence and has also stepped up its attacks on western countries, warning them not to stick their noses in China's affairs.

When Deng took the decision to crush the pro-democracy movement, he either did not care or did not fully consider what the international reaction would be.

Diplomats are convinced that his leadership was surprised and shocked by the strength of the protests from around the world.

Deng, who has three times in his long career fallen into the political wilderness, appears only to know that power comes from the barrel of a gun. But what has worked before, will not necessarily work in today's China that he started to reform 10 years ago.

The new climate is visible deep inside Peking's Purple Bamboo Park. On top of a hill, where the black earth is trampled flat, more than a dozen people, out of about 500, swamp each foreigner who arrives to speak English with Chinese people.

The Chinese are hungry for

news of what the world is saying about China. They are frightened to say what they think, because there are Government informers in the crowd, but the message is clear from the questions and from the expressions on their faces, few are being fooled by the Government's pervasive propaganda.

Like it or not, China is influenced by the West. In school text books, students read speeches made by Martin Luther King and they learn about other political systems. In their bedrooms, there is more likely to hang a photograph of Madonna or Michael Jackson than Deng Xiaoping. But the Government crackdown is sweeping up education. Schools have been ordered to emphasise the merits of socialism ahead of money.

In the provinces, where about 80 per cent of China's 1.2bn population live, most people have access to radio and television. It is difficult to assess what effect the propaganda has had.

Ruled by emperors for 2,000 years, they are both submissive and ungovernable. The Government said last week that 30 per cent of China's grass roots Government bodies

in rural areas were doing a poor job and five per cent of them appeared unable to function at all.

While the Government's reforms have lifted the peasants' standard of living, some diplomats say that news of the Peking massacre will have spread by word of mouth.

Many people listen to foreign news broadcasts. A private shopkeeper in Peking says: "Progressive people in China know that the central Chinese television doesn't represent the truth so they listen to foreign broadcasts."

The other day central television showed the happy scene of peasants lining up to sell their grain. What it did not show is that they were not getting cash but IOUs.

Through the crisis of China's summer the Deng leadership has been slow in reacting to events, perhaps deliberately. Chairman Mao Zedong once said: "You have to let the poisonous weeds sprout before you pull them out."

It is a widely believed superstition in China that political upheaval is accompanied by disaster. Just before Mao Zedong died in 1976, a catastrophic earthquake devastated Tangshan region killing 600,000 people. China fearfully waits.

OAU renews call for Africa debt conference

AFRICAN leaders opened a summit yesterday and revived a four-year-old call for an international conference on Africa's \$250bn external debt, and previous proposals which include a 10-year suspension on debt repayments. Reuter reports from Addis Ababa: "Chances for eventually meeting the ever-increasing debt burden are nil under the present circumstances," says a report prepared by the 49-member Organisation of African Unity (OAU) at a summit in the Ethiopian capital which ends tomorrow.

The report was requested by African heads of state at their summit last year after the failure to win 15 European creditor governments over to the idea of such a conference.

Africa's creditors are wary that a conference would set a precedent for collective bargaining which heavily indebted Latin American countries, with their greater economic clout, might try to exploit.

But the OAU still hopes to convene a debt conference and to prepare for one has organised an international seminar on Africa's debt in Cairo from August 28-30.

In addition to a 10-year moratorium on debt service payments the OAU hopes a conference would reach agreement on a total maximum level of debt service which African countries should subsequently be expected to pay, as a percentage of exports.

It reaffirmed previously announced targets for an international conference to convert all future official bilateral loans into grants or low-interest debt with repayments over 50 years.

The same repayment period should apply to any renegotiated debt, for which part of the payment should be in local currency.

The OAU report said that attempts to resolve Africa's debt crisis should reflect the fact that the continent was the world's poorest. Foreign debt remained a major constraint to African nations' attempts to revive economies sapped by poverty, food shortages, low productivity, backward technology and natural disasters.

Mauritius seeks to build on its economic miracle

Encouraging offshore banking is one facet of a new development strategy, reports Tony Hawkins

THE Mauritian drive to establish an offshore banking centre on the small Indian Ocean island moves into higher gear this week when a high-powered delegation meets London bankers.

Earlier this month, Mr Indurath Ramphal, governor of the Bank of Mauritius, said Barclays Bank would start offshore operations next month, and offshore licences have also been awarded to the Bank of Baroda and to the Rothschilds group.

Finance Minister Vishnu Lutchmeenaraidoo, leading the delegation to London, hopes to issue eight to 10 offshore licences by the end of the year as part of the island's three-pronged programme to diversify its economy, and reduce dependence on labour-inten-

sive textiles and sugar.

The Mauritian economic miracle of the 1980s - real GDP growth of 7 per cent a year, unemployment down from 23 per cent in 1980 to 2.7 per cent, a balance of payments surplus in 1988/89 compared with a deficit of 15 per cent of GDP in 1981 - had its roots in rapid expansion by the labour-intensive textile and tourist industries. So long as unemployment was the prime target, the quantity rather than the quality of new investment was crucial.

But with full employment, and serious capacity constraints developing in the construction and industrial sectors, the focus of strategy has switched to a capital-intensive, service-oriented economy. The offshore banking centre, the

creation of a free port at Port Louis and the relaunching of the Stock Exchange this month are one facet of the new development strategy.

The other two focus on textiles. One involves consolidating textile activity through vertical integration - the establishment of two weaving mills and two denim factories - and moving upmarket into higher-value-added textiles and clothing. The second, where progress is less obvious, is diversification out of textiles altogether into high-value-added manufactures for export.

In recent years, as sugar's importance to the economy has declined with its share in GDP from 12 per cent in 1980 to a forecast 8 per cent in 1989, so the export processing zone

(EPZ), in which 90 per cent of activity is textiles and clothing, has become the engine of the economy, accounting for almost a third of economic growth since 1983.

So long as labour was readily available and wage costs could be contained, this strategy was highly successful. But with the quasi-full employment and average real wages rising at 10 per cent a year for the past two years, labour-intensive industrialisation is no longer a viable option.

The strategy for the 1990s has been codenamed Operation Leapfrog, denoting the plan to short-circuit some of the intermediate stages in the transition from labour-intensive to a capital-intensive economy.

But for this to happen Mauritius needs to close the gap

between its existing skills base and that necessary for competing with the newly-industrialising countries.

A government report released recently sets out a new Industrial Training Strategy and in the 1989 budget Mr Lutchmeenaraidoo said the government would spend \$18m (£10m) on manpower training, to be supplemented by a new training levy.

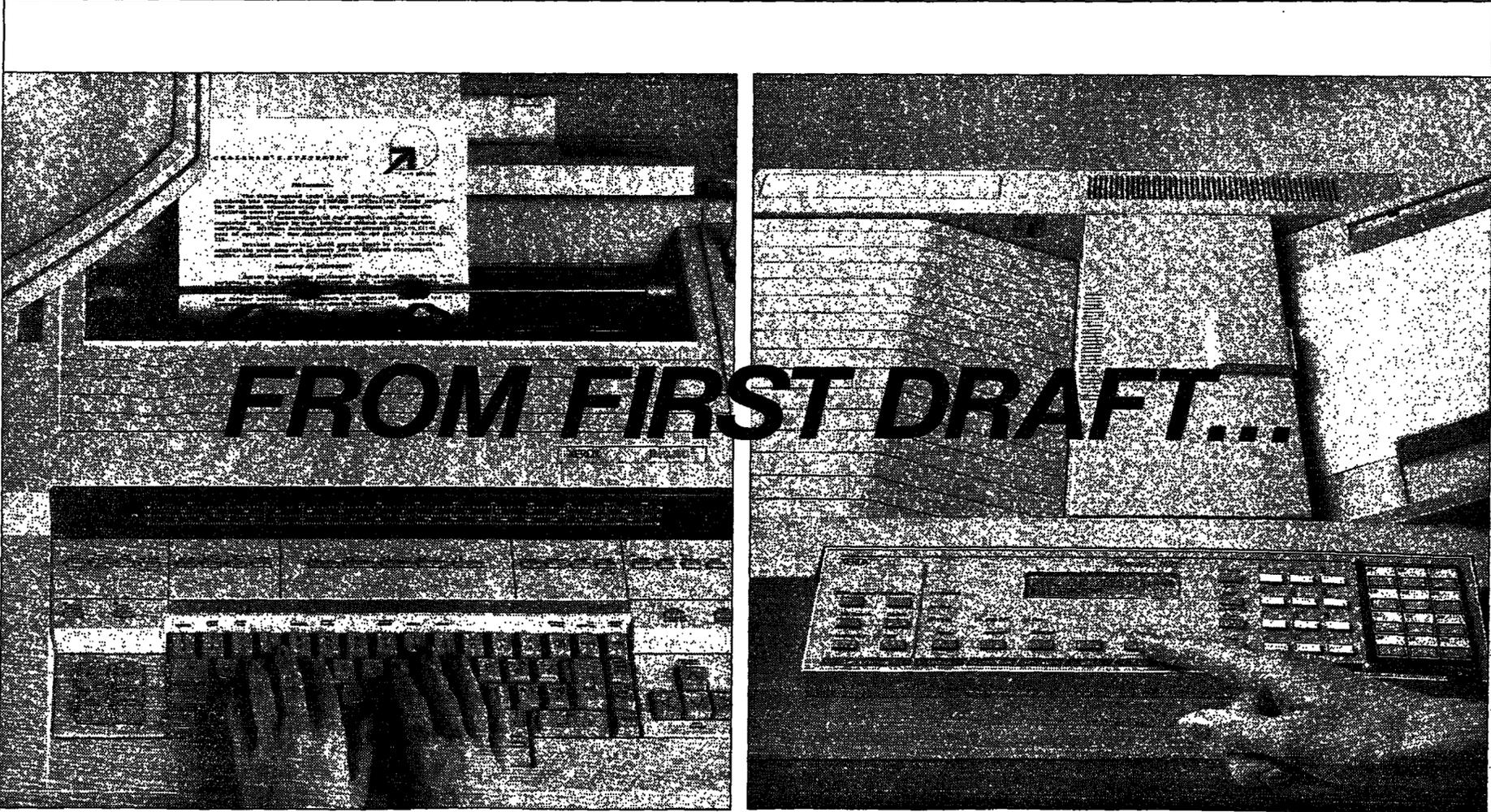
In addition, companies are now entitled to a 200 per cent income tax deduction in respect of money spent on manpower development, and the state-owned Development Bank of Mauritius has set up a new \$18m facility to help textile companies modernise their equipment and adopt more capital-intensive

production techniques.

The shift from a labour-surplus to a labour-scarce economy will mean slower economic growth in the 1988/89 period - down from an average of 8.7 per cent in 1986/7 to a still very respectable 5 per cent. Growth will fall to just over 4 per cent this year, reflecting a poor sugar season after the drought and cyclonic activity of the last two years.

But Mr Lutchmeenaraidoo is confident the economy will regain momentum in the 1990s, when growth is projected at more than 6 per cent annually.

More worrying than the slowdown in growth is the resurgence of inflation, which after falling from more than 40 per cent in the early 1980s to 1 per cent in 1986/7, is now estimated at 15 per cent.



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OVERSEAS NEWS

Cambodia talks falter over Khmer Rouge role

CAMBODIAN Prime Minister Hun Sen yesterday firmly rejected any role for the Khmer Rouge in a future government, saying that giving them power would be "to hold the people hostage".

There was no progress in yesterday's talks, said Hun Sen. He said the talks were blocked by Sihanouk's insistence that he consult the other two members of the three-member resistance coalition on all matters under discussion.

Pakistan and Thailand are the Asian countries playing host to the largest refugee populations. Both have managed the problem extraordinarily well for more than a decade, with internal social disruption from huge influxes of population, all of which have been more-or-less fed and clothed.

Afghans remain proud in their dusty exile

On a rock beside the stony track leading to Hawaii Camp Number 8 someone has chalked "Death to the kafirs (non-believers, referring to the Soviet backed government of Afghan President Dr Najibullah). Our jihad (holy war) will be victorious."



IN SEARCH OF REFUGE

They are treated with suspicion because they stayed inside Afghanistan so long. They are kept separate, and are unregistered like more than 1m refugees who have arrived over the last two years.

sun. Such tents stretch as far as the eye can see on the exposed moonlike terrain where there is no shade, the only vegetation is thornbushes, and the sanitary arrangements consist of a pit.

When the exodus from Jalalabad began in March with some 20,000 refugees arriving in two weeks, Pakistan, whose record of coping with the world's largest refugee population has been remarkable, could not manage the extra burden.

At nearby Khisgi, they have tents from Interchurch but no food. Asim Khan, a refugee from Baghlan, complains: "All we can get are scraps from the bazaar and every day children are dying."

Refugee officials fear that Afghanistan will soon be forgotten. Shah Zaman, deputy director of the Refugee Commission, believes "many agencies were only here to humiliate the Soviets. Now that is achieved, they are drawing back."

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Afghans fleeing the fighting on their way to a refugee camp near the Pakistani city of Peshawar

Some 40 per cent of the world's 14m refugees are Afghans. Nearly half of Afghanistan's population is displaced, 2m being internal refugees within Afghanistan, a

similar number being hosted in camps in Iran and 3.3m registered refugees being accommodated in Pakistan together with up to 1m unregistered. Running the 345 camps costs \$1m a day.

Christina Lamb

Mortar shells aplenty, but hope in short supply on Thai border

THE refugee problem isn't hopeless. Unless you think so... This somewhat optimistic headline from a current advertisement promoting the work of the United Nations High Commissioner for Refugees is particularly applicable to Thailand, where for much of the past 15 years hope has been in short supply.

And, as was seen again last weekend on Thailand's western and eastern borders, the physical safety of refugees remains at threat from artillery and mortar shells.

There are currently about 400,000 refugees in Thailand, which makes the country Asia's second-largest recipient after Pakistan.

There is some hope that the Thai Government may soon be willing to offer the students and others a wider choice than the unattractive option of voluntary or involuntary repatriation.

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Roger Matthews

Advertisement for Rank Xerox featuring the slogan 'TO FIRST EDITION' and images of laser printers. The ad includes text about intelligent laser printers, compatibility with existing equipment, and contact information for Kim McTier.

WORLD TRADE NEWS

UK NEWS

US steel quotas ruling imminent

THE BUSH Administration this week is expected finally to produce its long-delayed decision to seek extension of the current five-year Voluntary Restraint Agreements which have cut back the foreign share of the US steel market to about 30 per cent, Nancy Dunes reports from Washington.

With the September 30 deadline looming for the expiry of the current quota programme, the Bush Cabinet has been divided about the shape and duration of the new programme.

The steel industry has insisted that it needs a five-year extension in return from 30 years of dumping, but only one cabinet member, Mrs Elizabeth Dole, the Labour Secretary, has come out in full support of the industry position.

Mr Robert Moshbacher, Commerce Secretary, reportedly has backed a long extension, with provisions made for additional steel imports for products in short supply.

Other advisers are pushing for a two-year extension followed by a two-year phase-out of protection.

The Trade Representative's office said yesterday that a final decision could come this week. The President is likely to make part of the final package a call for an international agreement banning steel subsidies.

Congressman Benjamin Cardin, a Maryland Democrat, has argued the industry's case, insisting that it needs about

\$14bn of additional resources to be competitive.

"With \$8bn of debt currently held by the steel companies, there is a clearly a need for additional resources to be made available," he said.

A powerful coalition of steel-using manufacturers has complained of recent price rises, shortages and uncertain delivery times.

They say that while the VRA's have saved 17,000 jobs in the steel industry, they have cost 22,000 jobs in other industries.

Mr John Jensen, president of the Precision Metal Forming Association, which uses about 25 per cent of the nation's steel, is urging a two year phase-out of the restraints,

with the quotas rising every six months.

"Our trade laws are the proper lever to be used against unfair trade," he said. "It is our belief that the industry wouldn't win because they would have to show injury."

Testifying in Congress for the industry, Mr William Welsh, president of Valmont Industries, insisted that the current programme, with its provisions for short supply situations and its requirements for investment "provides for a healthy steel infrastructure in both the production and consuming sectors."

Japanese steel producers have already said they will comply with a US request for renewal of the quotas, regardless of its terms.

EC officials argue that this complex system cannot be dismantled without some flexible, strictly limited safeguards being allowed during the dismantling phase.

Almost half the EC paper lobbies the reformers of Gatt's general rules which Brussels sees as the vital accompaniment to the liberalising of the textiles trade.

Other countries, including the textile exporters, would be expected to open up their markets by reducing tariffs and eliminating non-tariff obstacles.

Developing countries would have to abandon at least partially their existing right under Gatt to put up import barriers for balance-of-payments reasons. Exceptions could be made for the poorest countries.

Textile-exporting countries would have to stop making raw materials available to domestic clothing producers at prices lower than those prevailing on the world market.

Brussels wants greater protection for trademarks, designs and models in the clothing trade, and therefore considers it essential that the negotiations on intellectual property would have to stop making raw materials available to domestic clothing producers at prices lower than those prevailing on the world market.

EC members weave textile compromise

By William Duffell in Geneva

THE EC PAPER presented yesterday on the liberalisation of the world textiles and clothing market is the result of hard-won internal compromise between the Community's northern members and southern countries, in particular Portugal, whose overmanned textile industries fear competition.

The proposals are bound to evoke criticism from developing countries for not opening up protected markets fast and unconditionally enough.

US textile manufacturers, whose future is a highly sensitive political issue in Washington, will also be unhappy with the proposals.

But some Third World delegates yesterday applauded Brussels for its effort, which they saw as ending the way to least for real negotiations on the textiles trade.

In the paper, the EC says that greater access to industrialised markets for textile imports must be accompanied by a strengthening of Gatt rules and disciplines in several key areas.

The gradual integration of the Multi-Fibre Arrangement into Gatt, as envisaged in the EC paper is defined as "the progressive elimination of trade restrictions incompatible

with Gatt rules."

In the Community's view, this means not just MFA restrictions but any others not in conformity with Gatt. A special body would monitor the process of integration.

The EC believes that with the MFA expiring at the end of July 1991, it would be impossible to make the textiles trade subject to all Gatt rules immediately from August 1, 1991.

Under its constitution, the Uruguay Round is due to be completed by the end of 1990.

It should, therefore, be possible, the EC argues, to organise the start of the integrating process to coincide with the entry into force of the post-MFA arrangements.

However, the EC declines to set a date for completing the integration, referring to the importance of the textiles industry for the economies of many countries and the impact a date would have on business investments.

The question of the timetable - perhaps the most sensitive issue of all - could be examined in detail once the Uruguay Round was drawing to a close, the EC says.

Current restrictions, mostly in the form of quotas, could be eliminated either directly or by converting them to tariffs and

then progressively reducing them, the EC suggests without indicating any preference.

But in one of its more controversial suggestions, the EC asks for a transitional safeguard mechanism to be established, "to avoid the disruption

The paper springs from compromise between the EC's northern and southern countries, especially Portugal, whose overmanned industry fears competition

of markets and to allow the restructuring of the industry to continue." This mechanism would be available only during the period of integration.

"Safeguard" is Gatt's term for measures countries can take to protect industries temporarily against sudden surges in imports.

The MFA can be seen as an enormous, wrongly prolonged safeguard programme which allows countries to take unilateral action against textile-exporting countries.

Japan's steel producers have already said they will comply with a US request for renewal of the quotas, regardless of its terms.

The Cable Authority has also advertised a further seven franchises for the London Borough of Havering; Dartford and Swale; Kent; Harlow, Bishop's Cleeve and Stanstead Airport; Stratford, Warwick, Royal Leamington Spa and Kenilworth; York and Harrogate; Bournemouth, Poole and Christchurch; and Salisbury and Winchester.

They bring to 78 the number of cable franchises, covering about 9.6m homes, either awarded or advertised.

Japanese among top Australian exporters

By Chris Sherwell in Sydney

FIVE of Australia's top 10 exporters are Japanese trading companies, according to a newly compiled listing of all 10 export firms or mining commodities.

The listing, which sharply reflects the economy's continuing heavy dependence on foreign companies and commodity exports, is part of Australian Business magazine's league table of the country's Top 500 exporters.

Top of the table is the Australian Wheat Board, which markets the country's export grains. Its export revenues in 1988-89 are put at A\$2.33bn (\$2.1bn), up from A\$1.7bn the previous year, when it came in third.

The board beat Broken Hill Proprietary (BHP), Australia's largest company, because the listing considers individual operating divisions of various corporations separately.

Thus, had BHP Minerals (in fourth position), BHP Steel (12th) and BHP Petroleum (22nd) been taken together, the group would have finished top, with export revenues of almost A\$3.1bn. Similarly, CRA, the mining group, would have finished third, with export revenues of A\$2.2bn.

The five Japanese trading houses in the top 10 are Mitsui (second) with export revenues of A\$2.3bn, Mitsubishi (third) with A\$1.9bn, Ito (sixth) with A\$1.65bn, Marubeni (seventh) with A\$1.37bn, and Nishio Iwai (ninth) with A\$1.15bn.

Other companies to feature in the top ten were Alcoa Australia (third), the world's largest bauxite miner and alumina producer which is a 51 per cent-owned subsidiary of Alcoa of the US, and MIM Holdings (eighth), the Brisbane-based base metals mining company.

The highest manufacturing group to appear after BHP Steel is General Motors Holden, at 26, with revenues of A\$310m, mostly from engine exports.

The highest European company to appear - not counting CRA, which is 49 per cent owned by RTZ of the UK - is Shell, at 18, with revenues of A\$480m.

Ford Motor Co's Australian unit said yesterday it had started production of a new sports car that will go on sale in Australia this October and in North America next year, AP-DJ reports from Sydney.

The car will be sold in the US and Canada through Ford's Lincoln Mercury division as the Mercury Capri. At least 30,000 small sports cars will be exported in a full year.

US concern over European plans for local content in broadcasting

By Peter Montagnon, World Trade Editor

THE US is growing increasingly concerned over plans by the European Community to impose a local content requirement on broadcasting as part of changes associated with the single European market planned for 1992.

At a conference in London last week Mr Rufus Yerxa, US Ambassador to the General Agreement on Tariffs and Trade, said the Bush Administration's concern in this area had grown "significantly," even as its worry about reciprocity requirements in banking has abated.

The EC is considering legislation that would impose a local content of about 50 per cent on broadcasting, largely out of the fear that European television programmes would

be swamped by low quality US imports.

Mr Frans Andriessen, the EC External Relations Commissioner, acknowledged that this was a problem for trade policy-makers, but it was recognised as such around the world.

"I don't see how we can bring about a common market in this sector without some local content requirements," he told the conference which was organised by the Confederation of British Industry and the Royal Institute for International Affairs.

Though foreign programming would be restricted to a certain portion of air time, the market as a whole would be growing rapidly and this would provide opportunities for outside programme makers, he said.

The US expression of concern is the latest in a series which is propelling media issues into greater prominence in trade policy.

Under pressure from the powerful US television lobby, the US tried unsuccessfully to persuade Canada to liberalise its cultural policies during the negotiations that led to their bilateral free trade agreement.

The issue is regarded as important in a broader context because any precedent set bilaterally is likely to have repercussions on discussions on liberalising trade in services in the multilateral Uruguay Round.

Broadcasting is one of the sectors to which new rules on trade in services are expected to apply.

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French order Airbus A321s

AIRBUS Industrie said yesterday that the French charter airline Euralair ordered two short-to-medium range Airbus A321s, the planned new stretched version of the A320, the consortium's latest and highly successful jetliner, with an option on one more, Reuter reports from Paris.

An Airbus spokesman, announcing the sale, gave no financial details. But industry sources say a new A321 will probably cost about \$45m, with delivery expected to be in 1995 and 1996.

Euralair's order brings the number of orders for the A321 to 23 with a further five options. Airbus has set a target of 40 firm commitments before formally launching the programme for the plane, which seats between about 150 and 200 passengers.

The A321 is the latest addition to a family of aeroplanes

Hills aims for ship accord

MRS Carla Hills, the US Trade Representative, will seek a multilateral agreement through the General Agreement on Tariffs and Trade and the Organisation for Economic Cooperation and Development to curb use of government subsidies on shipbuilding, writes Nancy Dunes in Washington.

Mrs Hills' decision came in response to an unfair trade petition filed by the Shipbuilders' Council of America. She said Germany, Japan, Korea and Norway - the four countries, were named in the petition - were willing to engage in serious negotiations aimed at reaching a multilateral agreement.

The Shipbuilders' Council agreed to withhold its petition on the strength of Mrs Hills' promise to begin immediate negotiations and to initiate an investigation, which could lead to unilateral action.

Pakistan cable order for Australia

AN AUSTRALIAN joint venture has won the A\$50m (\$39m) contract to supply, install and commission 2,000km of optical fibre cable in Pakistan, one of the largest export orders ever secured by the country's high technology telecommunications industry, Chris Sherwell reports from Sydney.

The international arm of state-owned Telecom Australia teamed up with Olex Cables, part of the Melbourne-based Pacific Dunlop conglomerate, to beat 10 of the world's major telecommunications companies from Europe, the US and Japan, including AT&T and Pirelli.

Telecom Australia has previously won a A\$66m service

Investors won't play in UK parks

David Churchill on why big leisure groups prefer France and Spain

WHEN Anheuser-Busch, the US brewer and operator of theme parks in Florida, last month announced plans to expand its leisure operations into Europe it chose a site just outside Barcelona in Spain to build a theme park combining a zoo and thrill rides.

The UK, with a poor climate and expensive land values, was apparently a non-starter for this inbound investment - as it was when the Walt Disney Company chose just outside Paris to build its Euro Disney theme park, due to open in 1992.

This lack of international confidence in theme parks in the UK reflects the City's own concern with investing in this leisure sector niche.

While successful parks have been established in the UK and are flourishing - Alton Towers in Staffordshire, for example, and the Chessington World of Adventures - City investors have fought shy of pouring funds into a business which appears unduly subject to the fickleness of fashion.

Many remember only too well the experience of Britannia Park, a US-style theme park, which opened on a reclaimed open-cast coal site in Derbyshire in the early summer of 1985. At that time it seemed to herald a new generation of leisure development in the UK.

Three months later, Britannia Park was forced to close with debts of some £3m - a victim of poor weather and construction delays which failed to lure the expected thousands of day-trippers on to its thrill rides.

Britannia Park's demise was perhaps an omen for the British theme park business in the late 1980s. The two most ambitious UK leisure developments in recent years - at Battersea in south London and Corby in Northamptonshire - have both in recent months run into the sort of funding difficulties which have dogged the leisure sector this decade.

The Battersea project, a £200m theme park based in London on the site of a disused power station, ran out of funds in the spring of this year. It was rescued last month when Mr John Broome, the founder of both Alton Towers and the Battersea development, linked up with property developer Mr

Authority awards new cable TV franchises

By Raymond Snoddy

THE North American push into the UK cable television industry is continuing, with three franchises in East Anglia being awarded to US and Canadian companies.

Pacific Telesis, the US telephone company element of the old US Bell empire, is the main financial partner in local companies which have won the Norwich and Peterborough franchises.

The Ipswich and Colchester franchise has been awarded to East Coast Cable, a company formed by Maclean Hunter, the Canadian publishing and cable company, and a group of local shareholders.

To avoid rules stipulating EC control, cable franchises which have dominant North American investors currently have to be run through Channel Island trusts.

The Government, however, has made it clear it will in future allow non-EC ownership of local television services.

The Cable Authority has also advertised a further seven franchises for the London Borough of Havering; Dartford and Swale; Kent; Harlow, Bishop's Cleeve and Stanstead Airport; Stratford, Warwick, Royal Leamington Spa and Kenilworth; York and Harrogate; Bournemouth, Poole and Christchurch; and Salisbury and Winchester.

They bring to 78 the number of cable franchises, covering about 9.6m homes, either awarded or advertised.

Economy shows slowdown trend

By Ralph Atkins, Economics Staff

LATEST cyclical indicators for the UK economy, designed to predict turning points in activity, point to a slowdown, the Central Statistical Office said yesterday.

The longer leading index, which looks a year ahead, fell in June, continuing the decline since July 1987.

Provisional estimates of the shorter leading index, looking six months ahead, show a rise in May, but the office said the increase was likely to be temporary.

The office warned that the figures could be revised later, but were consistent with a slowdown in economic growth.

North-west criticises BR forecast of tunnel traffic

By Ian Hamilton Fazey, Northern Correspondent

BRITISH RAIL has underestimated potential passenger traffic through the Channel tunnel to north-west England by one-third and freight opportunities by nearly 40 per cent, according to a study published yesterday.

The study, by planning consultants PIEDA, MVA and Maritime and Distribution Systems, was commissioned by a consortium of private and public sector interests in the north-west, led by the Manchester and Merseyside chambers of commerce and their 18 affiliates, which represent most of the region's industry.

Mr Ken Medlock, chairman of Inward, the region's inward investment agency and a former chairman of the Merseyside chamber, said: "Decisions being taken now will set the pattern of usage of the Channel tunnel and the rail network for 20 years from 1993. British Rail has got a great deal wrong."

The study predicts that opportunities created by the tunnel for direct travel between city centres will be seized by passengers and the tourist industry. Mr Medlock says British Rail has failed to take account of package tours by rail at all, in spite of Continental evidence of their growing popularity on fast expresses.

Forecasts should be raised from BR's 670,000 passenger journeys in 1993 to 891,000, equivalent to four daytime half-trains, the study says.

Full trains would be split at Rugby between midland and north-west destinations. The figure would rise to seven half-trains a day by the end of the century.

The study says BR's estimate for 1993 of 1.44m tonnes of containerised freight to and from the north-west should be raised to 2m tonnes, given that a quarter of the UK market lies within 40 miles of Manchester.

Mr Medlock said: "Since imports exceed exports, it will be the continental users who will determine the main mode of transport, not the UK. They are already increasing their rail usage and making preparations to use the tunnel fully."

The study says that the traffic would be enough for seven freight trains a day between the north-west and Paris/Brussels. BR would have to offer a 12-hour overnight service if these were to get through before daytime passenger traffic took over the tracks.

There would also be an opportunity for the UK to function as a railway "landbridge" to mainland Europe.

Volumes would be small for high-value transatlantic cargoes shipped through Liverpool but there would be a substantial opportunity for the transportation of cargoes to and from Ireland via the Mersey or through the port of Holyhead.

NFC to develop Cardiff site

By Anthony Moreton, Welsh Correspondent

THE NATIONAL Freight Corporation is to undertake a multi-million pound office development on a 6-acre site in the centre of Cardiff.

The corporation has put forward proposals - which it is understood are being favourably received by the planning authorities - to develop 250,000 sq ft of office space on the edge of the extensive Cardiff Bay redevelopment scheme, near Atlantic Wharf, at a cost of more than £10m.

Plans are being drawn up by Hoggett-Lock-Necreux, the Cardiff-based firm of international architects. When the site is completed it is likely to contain up to five blocks which could provide work for as many as 4,000 people.

Mr Mark Stretton, of NFC, said yesterday that "significant demand" for offices was emerging in the Welsh capital, coupled with an acute shortage of space. The market in the city was "very active," with most recent schemes being pre-let.

The only other developments of a comparable size taking place in the city are Brent Walker's hotel and conference centre and a development by the Cardiff-based Bailey Group, the details of which have not been made public.

Over the past two years rents in Cardiff have been rising steadily. Two years ago the £10-a-sq-ft barrier was breached and the figure is now about £15 - pushing Cardiff close to the premium rates in Bristol.

NFC, one of the first of the companies to leave the public sector eight years ago, in a management-led buy-out, has been redeveloping many of its city centre sites. Next month it opens a 225,000 sq ft retail park in Leeds - Crown Point, undertaken with Norwich Union. It is also involved in joint ventures in London, for sites at King's Cross and Paddington main line stations.

Mr Terry Hoggett, joint chairman of Hoggett-Lock-Necreux, said the Cardiff development would be a "much-needed addition" in the city. "The market here is now very active, indeed."

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Decline in merchant fleet highlighted

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The report, on the availability of merchant vessels for defence, said: "The involvement of British merchant vessels and their crews in appropriate UK and Nato exercises must be by far the most effective means of improving liaison and understanding between the two services."

It said the Government's confidence in merchant shipping was not justified. The report showed that:

- Manpower in the merchant navy is still falling;
- If merchant ships were required in an emergency large numbers of their officers and men would not be British;
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Decline in merchant fleet highlighted

THE decline in the UK merchant fleet is highlighted by a report showing that only one of the 34 merchant ships chartered for British military exercises last year was British.

The Commons Defence Committee report shows that vessels were chartered 34 times in 1988-89 but that 33 of them were for foreign ships, mainly Danish, Norwegian and West German. The committee warns that such exercises could be "severely undermined" unless British ships and seafarers are used.

The report, on the availability of merchant vessels for defence, said: "The involvement of British merchant vessels and their crews in appropriate UK and Nato exercises must be by far the most effective means of improving liaison and understanding between the two services."

It said the Government's confidence in merchant shipping was not justified. The report showed that:

- Manpower in the merchant navy is still falling;
- If merchant ships were required in an emergency large numbers of their officers and men would not be British;
- Cadet entry into the merchant navy continues to fall and even the present reduced level cannot be maintained.

Defence Committee Report, *The Availability of Merchant Shipping for Defence Purposes*. HMSO, £5.50.

Investors won't play in UK parks

David Churchill on why big leisure groups prefer France and Spain

WHEN Anheuser-Busch, the US brewer and operator of theme parks in Florida, last month announced plans to expand its leisure operations into Europe it chose a site just outside Barcelona in Spain to build a theme park combining a zoo and thrill rides.

The UK, with a poor climate and expensive land values, was apparently a non-starter for this inbound investment - as it was when the Walt Disney Company chose just outside Paris to build its Euro Disney theme park, due to open in 1992.

This lack of international confidence in theme parks in the UK reflects the City's own concern with investing in this leisure sector niche.

While successful parks have been established in the UK and are flourishing - Alton Towers in Staffordshire, for example, and the Chessington World of Adventures - City investors have fought shy of pouring funds into a business which appears unduly subject to the fickleness of fashion.

Many remember only too well the experience of Britannia Park, a US-style theme park, which opened on a reclaimed open-cast coal site in Derbyshire in the early summer of 1985. At that time it seemed to herald a new generation of leisure development in the UK.

Three months later, Britannia Park was forced to close with debts of some £3m - a victim of poor weather and construction delays which failed to lure the expected thousands of day-trippers on to its thrill rides.

Britannia Park's demise was perhaps an omen for the British theme park business in the late 1980s. The two most ambitious UK leisure developments in recent years - at Battersea in south London and Corby in Northamptonshire - have both in recent months run into the sort of funding difficulties which have dogged the leisure sector this decade.

The Battersea project, a £200m theme park based in London on the site of a disused power station, ran out of funds in the spring of this year. It was rescued last month when Mr John Broome, the founder of both Alton Towers and the Battersea development, linked up with property developer Mr

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The corkscrew ride at flourishing Alton Towers

ton World of Adventures (part of the Pearson group, owner of the Financial Times), says that admission charges account for about 60 per cent of theme park revenue.

Catering adds a further 20 per cent, with the balance coming from merchandising and other revenues.

The main cost, not surprisingly, is labour since it is essential for a park's success for it to be safe and clean at all times.

"The typical theme park visitor to Chessington spends about six hours in the park, compared to an average of 1.5 hours at Madame Tussauds in central London," points out Mr Herbert.

Admissions to UK theme parks totalled about 7m last year (with some 12 per cent of visitors from outside the UK) with a further 20m admissions to leisure or amusement parks such as the Blackpool Pleasure Beach.

Although Mintel estimates that there are some 22 theme and amusement parks in the UK, the big "pure" theme parks (as opposed to amusement parks) are: Alton Towers, with 2.5m visitors last year; Chessington Park in Surrey with just over 1m; and PleasureWorld Hills park in Suffolk with some 534,000 visitors.

By comparison, the WonderWorld project is hoping for 4m visitors a year when the park finally opens.

Mr Bob Tyrrell, managing director of the Henley Centre for Forecasting, believes that the problem with UK theme parks is that they are under-exploited. "In the US, for example, merchandising accounts for a much higher proportion of revenues than it does in the UK," he says.

Ms Sandra Mason, a partner in the Suffolk-based research company Leisure Consultants, also believes that there is a need to follow the US approach of continually upgrading attractions to bring in repeat business. "There are new trends emerging, such as 'hands-on' learning experiences which need to be exploited," she adds.

Yet the difficulties faced by UK theme parks seem out of step with developments elsewhere in Europe where such ventures are flourishing.

UK NEWS

Government yields on N-plant sales

By Maurice Samuelson

THE Government yesterday withdrew Britain's seven oldest nuclear power stations from sale under the electricity privatisation programme.

borne by the customers of the future. His decision, which will not require a change in the Electricity Bill, applies to a Magnox plant in Scotland as well as those in England and Wales run by the Central Electricity Generating Board (CEGB).

Earth, the environmentalist group, said it was "a panic reaction" and would fail to convince potential investors. Mr John Baker, chief executive designate of National Power, the company which was to have inherited all of the CEGB's nuclear power stations, said: "We welcome the Government's decision which recognises the force of arguments which the company had been putting for some time."

treated and that they would not be transferred to future customers. National Power's preferred solution is likely to be the setting up of a separate government-owned company for Magnox reactors which it would manage. This would enable the engineering and safety teams to share responsibility for the Magnox reactors alongside the newer advanced gas-cooled reactors (AGRs).

Railway stoppage to go ahead despite discontent within union

By Fiona Thompson and John Arlidge

SUPPORT for tomorrow's sixth 24-hour strike in seven weeks by the National Union of Railwaymen looks likely to remain solid despite face-to-face appeals by management for key workers to work normally.

bers asking the executive to rethink its decision of last week to continue the strike action. The NUR executive voted last Monday night by 12 to eight to continue the action for higher pay and an agreement on collective bargaining, disregarding a plea from Mr Knapp to suspend the strikes pending further talks with the conciliation service, Acas.

In the south-east, where extra allowances will boost the 8.8 per cent offer to between 10 and 15 per cent, is regarded as the key area. Indications are growing that while NUR members are prepared to obey tomorrow's strike call, there is a question mark beyond that.

Dockers in two ports vote to stay on strike

By Michael Smith

SPECULATION that the national docks strike was on the verge of collapse proved ill-founded yesterday when dockers in Southampton, in the south, and Hull, on the east coast, voted overwhelmingly to stay out.

Exasperated rail workers wait for signal to return

Fiona Thompson finds that many NUR members are disenchanted with the seven week strike

W'e're ready to go back," said a railman, tramping sacks into the baggage car in the heat of a southern English station yesterday. "In fact, we were ready to go back last week. The 8.8 per cent plus allowances will be worth it."

ary again next week. "I will not work this week, but if a load (of others) do next week, I certainly will," said a second Southampton railman. "The union should have accepted the pay offer and given BR a few months to sort out the bargaining issues."

one. I think we should accept the pay offer now and deal with bargaining later. This man earns a basic £11.55, which leaves him take home pay of about £90 a week. "We are fighting for a decent wage, but I can't see us getting any more money."

UK savings fall with holiday withdrawals

By Eric Short

INVESTORS withdrew a net £153m from their building society holdings last month, the first monthly net outflow of such savings for almost three years, according to figures released yesterday by the Building Societies Association.

which led to withdrawals for share purchases. The association would not be more specific on the amounts withdrawn. The drop is a virtual repeat of events in September 1988 - the last time the societies experienced a net outflow - when investors withdrew cash to finance the TSB savings bank flotation.

GPT plans radical employment changes

By Michael Smith, Labour Staff

GPT, the telecommunications joint venture owned by GEC and Plessey, is seeking to become one of the first UK companies to introduce performance-related pay among manual workers.

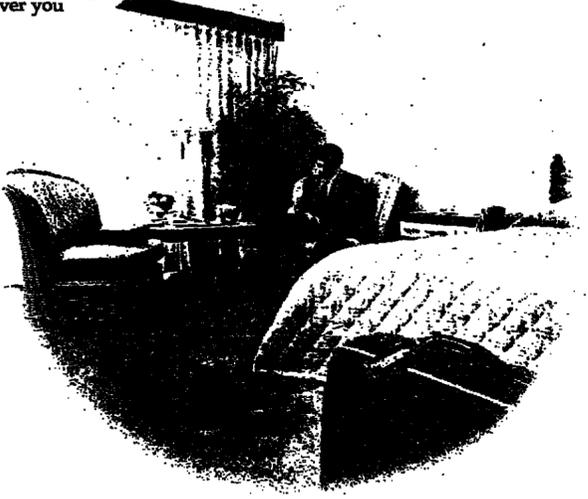
increasing job flexibility, and encourage greater teamwork. Launch an employee dividend plan to enable all staff to take a share in the company's profits.

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OFFSHORE OIL

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UK NEWS

Plan for Channel car ferry cartel will be probed

By David Churchill, Leisure Industries Correspondent

A PROPOSED pricing cartel on cross-channel car ferry services is to be investigated by the Monopolies and Mergers Commission, the Office of Fair Trading announced yesterday.

The investigation, due to be completed in four months, will determine whether the leading car ferry companies should be allowed to offer a joint service on tickets and prices, in response to the threat to their operations posed by the Channel tunnel when it opens in 1993.

P & O European Ferries and British Ferries Sealink, which have an estimated 90 per cent share of the short-route ferry services to the Continent between them, asked the OFT earlier this year if they could operate such a cartel.

It would mean both companies operating a shuttle service to the continental ports of Boulogne, Calais or Dunkirk with similar fares and interchangeable tickets.

Both ferry companies are at present prevented from offering a joint service without the Government's permission by undertakings they gave following a monopoly investigation into ferry services carried out

in the early 1970s. This investigation recommended a series of measures to help maintain competition on cross-channel services.

However, the ferry companies argue that the introduction of competition from the Channel tunnel means the undertakings given in the early 1970s should be reviewed.

Sir Gordon Borrie, director general of fair trading, said yesterday that the issue raised important questions of public interest.

"Clearly the proposal will reduce competition in the period before the tunnel begins operations, and that could be detrimental to users," he said. "On the other hand, I am anxious that when the tunnel does come into operation, it should face effective competition from the ferries."

It is understood that both ferry operators are prepared to give undertakings to the OFT that tariffs would not be raised by more than the rate of inflation in advance of the opening of the tunnel.

Both companies last night welcomed the decision for a swift review of the issue by the commission.

House sales face new problem of gazundering

By Andrew Taylor, Construction Correspondent

HOUSE SELLERS desperate to sell their homes are increasingly facing problems of "gazundering" or reverse-gazundering, according to a national survey of estate agents.

The gazunderer waits until contracts are about to be exchanged before threatening to pull out of the sale unless the price agreed is cut substantially. The seller, who often has other financial commitments, has no option but to submit.

The practice is the reverse of gazumping, whereby sellers agree a sale price then at the last minute accept a higher offer from a rival bidder.

Estate agents, replying to a survey by the Royal Institution of Chartered Surveyors published yesterday, said purchasers were in a position to drive a hard bargain. Sales were about half the level of a year ago.

Examples of gazundering included:

- A Suffolk family agreed to sell a house for £225,000. A week before contracts were to be exchanged the buyer demanded the price be cut to £200,000. The family refused. It eventually exchanged contracts 10 weeks later with another buyer at £200,000.
- An Essex family agreed to sell its five-bedroom house for £425,000 but was forced to accept a last minute cut to £400,000 when the buyer refused to exchange contracts. The family, already committed to another house, had no choice but to accept.
- A householder in Norfolk, which had accepted an offer of £225,000, has received a letter from the purchaser's solicitor suggesting the price be reduced by a tenth. The builder has borrowed money to complete the development and is in a very difficult position, said Mr Michael Jackson of estate agent Jackson-Stops & Staff.
- In the West Midlands the purchase price of £210,000 for a four-bedroom house was agreed at the beginning of May but was cut at the buyer's insistence to £190,000. The seller, with no other buyers in sight, was forced to accede.
- An elderly widower in Leicester agreed to sell his two-bedroom bungalow for £120,000 before moving into a nursing home. The buyer then tried to reduce the price to £100,000. The bungalow was eventually sold for £110,000.
- The institution said 60 per cent of agents questioned last month said prices had fallen in the previous three months.
- In Greater London, 88 per cent of agents said prices had fallen. Asking prices in London and south-east England had been reduced by between 5 per cent and 20 per cent in the East Midlands by 10 per cent to 15 per cent; by 5 per cent to 10 per cent in East Anglia and by up to £30,000 a home in the West Midlands, said the institution.

Troublesome nuclear assets force government change of heart Retiring the Magnox workhorses

BACK IN 1976, a former chairman of the Central Electricity Generating Board referred to the Magnox reactors as "workhorses".

He was making the point that even though his newer advanced gas-cooled reactors (AGR) were still producing no power, several years after they were first scheduled to come into service, he was satisfied with the performance of his first-generation nuclear stations.

The Magnox reactors were invented in Britain by nuclear scientists with the Ministry of Supply, who in 1955 formed the UK Atomic Energy Authority. The same year an energy white paper announced a programme of 5,000 MW of nuclear power based on the design used for Calder Hall's four 50 MW reactors required to make plutonium for nuclear weapons.

For the Conservative Government of the day, nuclear power was the only credible alternative to total dependence on coal. The white paper said nuclear power would be more expensive than coal, but the difference - an old ha'penny a unit - was offset by assigning a value to the plutonium by-product made by civil nuclear reactors.

In 1965 Christopher Hinton, who had built Calder Hall, was made responsible for building a series of Magnox nuclear stations, so-called because of the all-important alloy used to sheath its uranium fuel.

Industry - at one stage five competing industrial consortia had been formed to build designs for nine pairs of nuclear reactors that rose rap-

CEGB magnox reactors

Wylfa Capacity (MW) 840 Anticipated decommissioning date 2001/02	Trawsfynydd Capacity (MW) 390 Anticipated decommissioning date 1995	 Sizewell Capacity (MW) 420 Anticipated decommissioning date 1996
Oldbury Capacity (MW) 434 Anticipated decommissioning date 1998	Bradwell Capacity (MW) 245 Anticipated decommissioning date 1992	Dungeness Capacity (MW) 424 Anticipated decommissioning date 1995
Hinkley Point A Capacity (MW) 470 Anticipated decommissioning date 1995	Berkeley Capacity (MW) 276 Anticipated decommissioning date 1989	

idly in output as the series progressed, from 138 MW at Berkeley and Bradwell to 800 MW at Wylfa. By the end of the 1960s, nine Magnox stations were working in England, Scotland and Wales.

In 1969, however, the Magnox system suffered a serious setback when its carbon dioxide gas coolant was found to be corroding steel structures and bolts in the reactors. To slow the corrosion, all but the Berkeley station were de-rated, with an overall loss of 1,500 of the 5,000 MW of design capacity. At the time the UKAEA was optimistic that many of the lost megawatts might be regained, perhaps by finding a corrosion inhibitor. It never happened, however.

From the start, Magnox fuel was intended to be reprocessed by the techniques already developed to extract plutonium for military use. Reprocessing was planned as a continuous process, carried out at the Windscale (now Sellafield) factory, in Cumbria.

In 1978 the Government's chief nuclear inspector ordered that reprocessing must cease until the factory had more capacity to store its waste products. The delay in getting new plant built left spent Magnox fuel corroding under water, and a legacy of expensive problems for the newly-created British Nuclear Fuels, which had difficulties launching nuclear fuel reprocessing into the public arena, as anti-nu-

clear campaigners recognised that they could halt Magnox reactor operations if they could prevent reprocessing of its fuel. It took BNFL two years to sort out its Magnox reprocessing problems, and the cost of reprocessing rose sharply. This was passed on to the electricity supply industry under cost-plus contracts with BNFL. But in the 1970s reprocessing was still a negligible part of total nuclear electricity costs.

The Magnox reactors were originally designed for a life of 20-25 years. The first, at Bradwell and Berkeley, came into service in 1962. As they approached 20 years, the Nuclear Installations Inspectorate - part of the Health and Safety Executive - made increasingly heavy demands they be shown to be still safe.

Last year, the CEGB announced that it no longer could justify the refurbishment of its Berkeley station to meet the safety demands. The South of Scotland Electricity Board has since announced that it is closing its Hunterston A Magnox station in Ayrshire.

All the commercial Magnox stations are expected to be closed down by the end of the 1990s, although reprocessing of the remaining fuel will add another five years to the date of the last shut-down. National Power sees the series of four British pressurised water reactors, based on the Sizewell B design, totalling about 4,600 MW of new capacity by the end of the century, as replacing the Magnox workhorses which will have served for 25-30 years.

David Fishlock

Old reactors hinder sell-off plans

THE Government's ambition to privatise the electricity industry have been dogged from the beginning by what to do about nuclear power and particularly about ownership of the eight elderly Magnox stations.

The design of the Magnox plants, which was heavily influenced by the military need to produce plutonium, did not lend itself to efficient decommissioning. This was a problem which the Central Electricity Generating Board minimised in financial and engineering terms until it was on the brink of the private sector.

Then suddenly its bankers and advisers started to take fright at the huge uncertainties surrounding the issue. They demanded to see "worst case" scenarios and started to look with a very critical eye at some of the CEGB's long-standing assumptions about how the job would be done.

The results showed that on some quite plausible assumptions, the cost of decommissioning Magnox stations was so large that the net asset value of the whole of the CEGB's nuclear plant, including the newer Advanced Gas-cooled Reactors came out to be a negative number with nine noughts after it. How do you privatise an asset with a negative worth of about £1bn?

Short of paying investors to take it away for perhaps a century. Previous estimates for the first stage of de-commissioning Berkeley, the first to be shut down, were about £30m. Official estimates now run closer to £200m.

- Uncertainties about the cost of final de-commissioning after 100 years, when the complete reactor would probably be dismantled in advance would be three times higher.
- Uncertainties whether the industry will be allowed to put off the task for 100 years. If it were done after 20 years the cost would be much higher because the radioactivity would not have had so much time to die down. More important, the cost in present day terms would be much higher, because any sum set aside for de-commissioning today would be earning compound interest for only 25 years instead of 100.
- Sharply increased estimates of the eventual de-commissioning of plants owned by British Nuclear Fuels Limited (BNFL) for reprocessing spent radioactive materials. These appear to have risen by £2bn to £5bn according to unpublished estimates.

The argument about how long ultimate de-commissioning can be deferred has been particularly distressing to bankers advising on the sale because of the huge financial implications of uncertainties.

For example if the final demolition of a Magnox reactor were to cost £500m (a figure which now looks plausible), the sum which would now have to be set aside, assuming compound interest at 2 per cent a year, for a hundred years would be only £28m.

However, if the de-commissioning were completed in 20 years, the sum needed to be set aside in advance would be three times higher.

In practice the exact figures are less important than the uncertainties.

The broker UBS Phillips & Drew, for example, has estimated that the de-commissioning bill by the end of the century could be £12bn, or 30 per cent more than the present book value of all the nuclear assets put together.

The CEGB traditionally has been calm about de-commissioning risks at least in part because, as a public sector body, it did not need to estimate the risks in advance.

The public sector can absorb such risks without the fear of bankruptcy, which is why advisers have been saying nuclear power should naturally belong in the state, and why, at a remarkably late stage in the privatisation negotiations, Mrs Thatcher's Government has partly agreed.

Max Wilkinson

Correction

Fimpar Spa

A REPORT in the Financial Times on July 17 of the disruption caused by the French air traffic control engineers' strike said that the Spanish private airline Hispania, which had ceased trading, had been under the majority control of the Italian tourism company, Fimpar, since last year.

We have since been advised that Fimpar has never had control or any interest in Hispania.

It was engaged in negotiations last year but withdrew before acquiring or paying for any Hispania shares.

We regret any embarrassment caused by the error.

MPs criticise delays in establishment of agencies

By John Hunt, Environment Correspondent

THE PROGRAMME to hive off Government organisations as semi-independent agencies is proceeding too slowly and should be speeded up, according to the all-party Commons Treasury and Civil Service Committee.

It is disappointed that neither Customs and Excise nor the Inland Revenue have been proposed for agency status.

In a report published yesterday the committee said so far only eight agencies had been established under the Next Steps programme, compared with the estimate by Mr Peter Kemp, the project's manager, of 16 by April this year.

A further 30 are under consideration, with a total of 200,000 staff. So far agencies employ 6,910 staff out of a total Civil Service of 573,000.

The aim of the agencies is to provide more efficient and cost-effective government services.

But in many instances the

committee finds the rate of progress disappointing.

The Treasury told the committee that it had been right to take time in establishing the first agencies because there were a number of problems of government organisation.

The committee criticised the Home Office because no formal decision had been taken on whether the Passport Department should become an agency even though this would be possible by 1991.

The Department of the Environment was criticised for deferring the launch date for Historic Royal Palaces and failing to set a target date for the Planning Inspectorate.

Although the Driver Vehicle Licensing Directorate was one of the first candidates, it is not expected to become an agency until April next year.

Treasury and Civil Service Committee, fifth report, *Developments in the Next Steps Programme*, (HC 348)

HP responds to the new terrorism

Christopher Parkes on public management of food tampering cases

HP FOODS had been planning to wait until September, after the holiday season, before it ran through a routine dry run of its "incident management" programme. But holidays had to be postponed and rehearsal became the real thing at the weekend, following the discovery of pieces of glass in several cans of its baked beans.

By late on Sunday the eight-strong team, involving HP's managing director, top production and technical executives, senior members of the field sales force, representatives from administration, and the public relations man, had completed their work.

Consumers had been alerted through the media, which had picked up a warning story issued by the company through the Press Association.

The police had been told.

● The suspect batch had been identified, the date and time of canning were known to within five minutes, and all cans were recalled from stores and warehouses.

● The cannery at North Walsham, Norfolk had been scoured for evidence and the production line was lying in pieces on the factory floor.

Yesterday morning HP issued its final statement. The contamination with pieces of glass from a jam jar and a small bottle could not have happened during the normal production process, it said.

"Our conclusion is, therefore, that this is a deliberate action and the Norfolk police have taken over the investigation," said Mr Nigel Worme, managing director.

Away from the spotlight of media attention most of the 240 North Walsham workers will endure the stress and unpleasantness of being interviewed

ately during processing. It is understood that the two cases are not connected.

There have now been six reported instances of suspected food contamination in the past few months.

HP said yesterday that following the discovery of glass fragments in six 16-oz tins of baked beans in Barnsley, Yorkshire, it was "generally agreed that it could not have happened during the normal process of production and therefore we must assume it was deliberately placed."

The company had not received any blackmail demands.

terrorism has confronted British manufacturers and consumers with a dilemma infinitely less susceptible to resolution than any difficulties with salmonella and other bacteria.

Contamination comes in many guises. The most common is the blackmail attempt, when a criminal either threatens or actually tampers with products for gain.

Cranks also play their part, along with people bearing grudges against a company. Some instances may be simple hoaxes, and others may be "copycat" occurrences perpetrated by consumers either in the simple-minded hope of gaining compensation or without any reason at all.

Whatever the source of, or reason for, a particular case, according to Ms Shane Russell, a UK specialist in incident management, companies must formulate policies and management tactics with two prime aims: consumer protection and minimising or avoiding commercial damage.

FS members will vote on Britannia bid

By Eric Short

THE 46,000 with-profit policyholders in FS Assurance, the Scottish mutual life company, will receive £14m from the Britannia Building Society if they agree to the company's demutualisation and becoming a subsidiary of the society.

Of this amount £1.75m, representing the goodwill of the company, will be paid to policyholders as a bonus.

The remaining £12.25m, representing the embedded value of the company - the discounted value of the share of future profits which will be going to shareholders - will be retained in the policyholders' fund and received by them over the future duration of their contracts.

FS Assurance, one of the smallest traditional life companies in the UK, with estimated funds of £173.6m at the end of March, announced on March 7 its proposed merger with the Britannia Building Society, the UK's ninth-largest building society.

It said this would be done by switching from a mutual to a shareholder-owned life company, which would then be acquired by Britannia.

The intervening period has been spent drawing up terms of demutualisation and acquisition, which will be put to an extraordinary general meeting to take place in Glasgow on August 16.

If the scheme gains the necessary 75 per cent of eligible votes for approval the acquisition is scheduled to take place from the end of the year, when the company will be renamed Britannia Life.

Existing management, staff and head office location in Glasgow are to be retained.

'Cases justify' war crimes trials in UK

By Alan Pike, Social Affairs Correspondent

SUSPECTED WAR criminals from the Second World War now living in the UK should face trial in the British courts, a government-appointed inquiry recommended yesterday.

Sufficient evidence exists to support criminal proceedings for murder in some cases, the investigation by Sir Thomas Hetherington, the former Director of Public Prosecutions, and Mr William Chalmers, a former Crown Agent, has concluded.

"The cases we have investigated disclose horrific instances of mass-murders, and we do not consider that the lapse of time since the offences were committed, or the age of the offenders provide sufficient reason for taking no action in such cases," the report says.

It would require a change in British law to conduct trials related to allegations of war crimes which took place outside the country, Mr Douglas Hurd, the Home Secretary, told the Commons yesterday he was "impressed by the force of argument" which led the committee to its conclusion that the law should be changed. The issue will be debated in Parliament in the autumn before the Government takes a final decision on whether or not to bring forward a bill.

The inquiry was set up early last year to consider allegations that individuals who are now British citizens or resident in the UK committed war crimes in the Second World War, and to advise on whether the law should be changed to permit prosecutions.

Sir Thomas and Mr Chalmers say that in four out of seven cases which they have investigated in detail there

Poor maths teaching in primary schools

By David Thomas, Education Correspondent

A QUARTER of English primary schools teach mathematics badly, a report from the schools' inspectorate, the official watchdogs of school standards, has concluded.

The report, published yesterday, was based on an inspection of 285 primary schools carried out between 1982 and 1988.

It follows a number of international studies which have pointed to low standards of maths among British pupils compared to their counterparts in other advanced industrialised nations.

The inspectors found some aspects of the teaching of maths to be good in a third of primary schools, while it was adequate overall in three quarters.

However, the inspectors point to "considerable unevenness" even in those schools where performance was on balance satisfactory.

Many primary schools failed to relate their teaching of maths to day-to-day realities or challenge children of high maths ability.

While the inspectors noted some evidence of improvements in standards of primary maths since the late 1970s, they added that "the modest nature of the improvement leaves no room for complacency."

Part of the problem appears to be a lack of qualified maths teachers. Only 4 per cent of primary teachers had their main qualification in maths.

Most schools were also failing to use new technology such as computers to improve their mathematical teaching.

The inspectors found that most schools devoted adequate resources to maths, but pointed to patchy concentration on the various skills which make up an effective grasp of maths.

Aspects of Primary Education: *The Teaching and Learning of Maths*. HMSO, £4.95

Thames bridge plans changed

By Andrew Taylor

PROPOSALS to build a bridge across the River Thames have been modified to avoid interfering with jets using the nearby London City Airport, the Government announced yesterday.

The bridge, called the East London River Crossing and planned to open in the mid-1990s, would carry three lanes of traffic in each direction from the A13 at Beckton on the north bank and the A2 at Fallowfield in south-east London.

MPs were told in the Commons yesterday that plans for a box girder bridge had replaced a proposal to build cable-stayed bridge with twin high-rise piers.

Moviem, the construction group which owns the airport, had said the bridge's height would have interfered with jets using the airfield.

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Moves imply shift of emphasis

By Philip Stephens, Political Editor

MRS MARGARET Thatcher insisted last week that she would not respond to the mid-term slide in the Government's rating in the opinion polls by sacrificing long-term policies for short-term popularity.

However, the radical restructuring of her Government announced yesterday marks an explicit acknowledgement by the Prime Minister that it was vital that the tone and presentation of its policies were completely reshaped.

From the unexpected and spectacular promotion of Mr John Major to the post of Foreign Secretary, the Prime Minister brought new faces to virtually all the large departments of state as well as Conservative Central Office.

The instant view of a West-... minister last night was that promotions of Mr Major, of Mr Kenneth Baker and of Mr Chris Patten means that, if the Government is not about to stage a U-turn, it looks set for a significant shift in emphasis.

If Mrs Thatcher's economic strategy has become accepted orthodox within the Conservative Party, the view of the world shared by the rising stars is less committed to her aggressively free-market philosophy than that of departing ministers such as Lord Young or Mr John Moore.

Nor can Mr Norman Lamont, promoted to the role of Chief Secretary to the Treasury, or

Mr Peter Brooke, the new Northern Ireland Secretary, be described as ardent advocates of the Prime Minister's more radical policies.

Since 1979 the Cabinet could never have been said to be full of natural "Thatcherites", but the latest changes will tilt the political balance further towards the centre of the party.

The shift will be only partly offset by promotion for the loyalist and centre-right Mr John Gummer and expected advancements for those on the right in the lower and middle ministerial ranks.

The Prime Minister's most important task in the reshuffle was to signal that the Government was responding to growing concern among voters in a number of key areas - the quality of public services, particularly health and transport, the environment, and the impact of the poll tax.

"She has to demonstrate that her ideology will not prevent the Government from listening to the voters," one senior Conservative commented yesterday.

That need was underlined by Labour's comfortable victory in last month's European elections and by a growing perception at Westminster that Mr Neil Kinnock is at last shaping his party into an alternative Government.

There have been a number of recent signs that Mrs Thatcher

is beginning to take on that message. Her reminder to Conservative backbench MPs last week of the need for the Government to stick with its policies was accompanied by what many regarded as an extraordinary comment on the health service.

The Prime Minister, who has been traditionally been a strong defender of private medicine, declared that once the Government's reforms of the NHS had been completed, no-one would want to pay for health care.

The Cabinet changes take the process further.

The approach of Environment of Mr Patten, a reformed "wet" who has retained his acute sense of the Government's social responsibilities, is expected to bear little resemblance to the market-driven conservatism of Mr Nicholas Ridley.

Mr John Major, as Foreign Secretary and a key figure in the Government, is expected to bolster the Government's claim that it is looking forward into the 1990s as well as back into the 1980s.

Mr Baker, meanwhile, will at Central Office aim to present an image of a gentler, more socially-aware, and less radical Conservative in the run-up to the election due by next May.

Senior ministers are under no illusion, however, that a change of faces in the Cabinet - even one which gives prom-

inence to its best communicators - will necessarily solve the Government's problems.

The growing opposition to Mr Kenneth Clarke's plans for the NHS are being cited increasingly at Westminster as evidence that the Government can not rely solely on personalities.

Only 12 months ago his appointment as Health Secretary was seen as a key element in Mrs Thatcher's efforts to improve the image of her policies for the NHS.

The unpopularity of measures such as the NHS reforms, water privatisation and the poll tax are likely to be reinforced by an impending squeeze in public spending.

More fundamentally, the Government's success or failure at the next general election will depend far more on its ability to deliver economic success than on which individuals running different departments.

The consensus among senior ministers is that unless the Government re-establishes its grip on inflation - and so leaves itself room for pre-election tax cuts and increases in public spending - its presentational efforts will count for little.

So the key job after yesterday's changes is to still the grip of Mr Nigel Lawson who, in spite of his differences with Mrs Thatcher, will remain as her neighbour in Downing Street for at least another year.

'Wise young owl' comes of age at Agriculture

By Philip Rawsthorne

THE BOY SCOUT enthusiasm of Mr John Selwyn Gummer, who enters the Cabinet as Minister of Agriculture, obscures his well-earned ministerial competence and political shrewdness.

Lord St John of Fawley long ago concluded: "He is obviously a wise young owl."

Until he was transferred last year to Environment, he had served for three years as Minister of State for Agriculture.

Mr Gummer, 49, a former publisher, was elected to the Commons for Lewisham West in 1970, his third parliamentary campaign.

He lost the seat in 1974 but returned in 1979 as MP for Epsom, and now sits for Suffolk Coastal.

A pro-market and hard-working protégé of Mr Edward Heath, the former Prime Minister, Mr Gummer was a vice-chairman of the Conservative Party from 1972-74. Two years after his return to the Commons in 1979, he was appointed a Government whip.

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A meteoric rise for Major

By Philip Stephens, Political Editor

MR JOHN MAJOR voices interesting - and likeable - among senior politicians at Westminster.

Most of his colleagues can be fairly easily stuck with one of the conventional labels - wet or dry, one-nation or Thatcherite - but the best one can offer for Mr Major is practical.

If he has become one of Westminster's best-known politicians, he has also remained one of its least-known personalities.

His humble background is in sharp contrast to the privileged upbringing enjoyed by most of his colleagues in the cabinet instead of Eton and Oxford. Mr Major looks back on a childhood in a rental flat in Brixton, spells in manual work and on the dole, a job with the Electricity Board, and a determination to enter politics - as a Conservative - from the tender age of 13.

He can also recount that his father was once a trapeze artist, that he made a name for himself at Standard Chartered under the tutelage of Lord Barber, and that someone once threw a rat at him at a public meeting.

The colourful past, however, has not brought forth a colourful politician: nor, apparently, a set of deep-rooted philosophical convictions other than

those which might be loosely bracketed under the term Conservative.

He admits that he is not an intellectual and sees politics as "the art of the possible." He prefers, he adds, to "set out the things he believes in in concrete terms rather than in some 'quasi-visionary' way."

Mr Major is deeply enthusiastic about the Government's economic strategy - about the value of competition, private enterprise, and the marketplace - and about its emphasis on individual freedom.

Those instincts, and his upbringing, have led to suggestions by colleagues such as Mr Norman Tebbit that he is a natural inheritor of the party's Thatcherite mantle.

But his natural friends are on the liberal wing, as are Mr Major's instincts on social policy. He finds no difficulty in combining determined calls for further reductions in the share of national income taken by public spending with the repeated assertion that "shoddy public services should not be an option."

The Government should prioritise what it can, but where it maintains responsibility for a particular service it should make sure that it delivers what the consumer wants and needs.

A day of long knives and short talks

By Michael Cessell, Political Correspondent

IT WAS at precisely 2.30 pm that the priest arrived on the doorstep of Number 10. Events inside had clearly taken a nasty turn.

By now, it was five hours since Mrs Thatcher had embarked on her eleventh reshuffle, a job she is said to hate but which she somehow manages to struggle through with blood-chilling efficiency.

A member of the departing press corps, which was quickly growing more fervent as the temperature soared, had already preferred to believe that the sound of a road drill outside the Cabinet Office was really machine gun fire.

His coup theory, on a day of wild surmise and extremely silly scenarios, had just been confirmed. Someone was clearly in need of last rites, an imaginative little interpreta-

tion which was almost immediately endorsed by the arrival of a policeman in a bullet-proof jacket and clutching a spray of summer flowers.

Peels of laughter from the open, first-floor windows put paid to the theory, though its original perpetrator insisted they merely supported it - Mr Nicholas Ridley had tucked and Mr John Gummer had stopped the bullet.

The whereabouts of Mr Peter Brooke, the party chairman, who was first to arrive on a day of long knives and short conversations, was still unaccounted for after lunch. Perhaps he was the lunch.

As Messrs Baker, Patten and Parkinson came and went, their arrival and departure times were logged, the length of their stay unquestionably indicating whether each was

heading for oblivion or a nice black Daimler.

In the words of one batty Down Street veteran: "I counted them in and I counted them out."

The MP's response to subtle questioning along the lines of "Have you been sacked, minister?" could generally be summed up as unhelpful. According to Mr John Birtles, on his way out as a junior Education minister: "It's a beautiful day - and that's official!"

Little signals led to big conclusions. In the middle of the drama, the Chancellor was swept away from Number 11, his own Daimler still wrapped around him and, therefore, set free for another spell on the other side of the communicating door.

A portrait was ostentatiously removed from Number 12, the

home of the Chief Whip. Unhelpfully turned away from inquiring eyes, was obviously that of Mr David Wedgwood Benn, the outgoing incumbent.

At 2.29 pm, Mr Michael Mates, the troublesome Tory MP for East Hampshire, strolled casually along the street, at once confirming a remarkable rapprochement with Mrs Thatcher and his installation as Defence Secretary. He had, it transpired, forgotten all about the reshuffle and was taking a short-cut on his way back from some lunch-time shopping.

At 3.21pm, a garden hose and lawn rake went in through the front door of Number 10.

Some onlookers drifted away, only to miss the scoop of the day. It came in the shape of Mr John Major.

Suave operator with a soft face

By Philip Stephens, Political Editor

MR KENNETH BAKER is used to plaudits. Regarded as one of the smoothest political operators at Westminster, he has since the 1987 general election consolidated his position as one of the leading contenders for the future Tory Party leadership.

That claim will have been denied yesterday by the dramatic promotion of Mr John Major to the Foreign Office, but Mr Baker's elevation to the Party Chairmanship will ensure that he remains a stronger contender for the title of heir apparent.

His job for the next two or three years will be twofold - to ensure that the still-creaking machinery at Conservative Central Office is renewed so the party can run an effective campaign; and, much more importantly, to present, alongside the Prime Minister, the public face of the Tory Party.

If the Government's dismal performance in last month's European elections is any guide, both his organisational

and his presentational talents will be much-needed.

Though the Conservatives were clearly hampered in that poll by the intervention of Mr Edward Heath and internal splits over their approach to Europe, the Labour Party underlined the superiority in campaign techniques that it established in the last general election.

Labour managed at the outset to set the issues - the poll tax, water privatisation and the health service - on which the election was fought and despite expensive advice and advertising, the Government was kept on the defensive.

Mr Baker will also have a much broader role: to present a softer image of the Government to meet growing public concern over the quality of public services and the environment.

As a cabinet minister since 1985 he has shaken off his close association in the early 1970s with Mr Heath, when he was the then Prime Minister's par-

NUCLEAR POWER

Parkinson defends stance on nine Magnox stations

By John Mason

THE WITHDRAWAL of nine Magnox nuclear power stations from the electricity privatisation programme was yesterday described by Mr Tony Blair, Labour's Energy spokesman, as a "humiliating farce" which showed the Government was prepared to sacrifice anything to ensure a successful flotation.

However, Mr Cecil Parkinson, the Energy Secretary, said that since the Magnox stations were nearing the end of their lives, most of the decommissioning and waste treatment costs related to electricity already generated and paid for. It would therefore be wrong to ask future consumers to meet the costs of the past.

In his Commons statement, he also insisted that the extra costs of decommissioning the stations had only been revealed in the last few weeks by the preparation for privatisation.

But Mr Blair said it was "the most disastrous deal ever" for the taxpayer. He challenged Mr Parkinson to admit the liabilities to be met by the taxpayer as a result of the move could total £4.4bn.

He said the Government's motivation was utterly transparent - to sacrifice anything at all, including the interests of taxpayers, to sell the industry to the city.

He said the right course was now to abandon the entire privatisation programme which was a "monument to incompetence".

Mr Parkinson said the policy

change was a means of dealing with the problem of nuclear costs - not creating it.

The Government was only clearing up costs from the past. The future back-end liabilities of advanced gas and pressure water reactors would be met by National Power. The taxpayer would only pay if there were changes in Government policy, he said.

Mr David Howell (Con Guildford), the former Tory Energy Secretary, said the move was not damage, the prospects of the future privatised industry. Some had wanted this solution from the start.

Mr Malcolm Bruce, the SLD Energy spokesman, said Mr

Parkinson had only shifted the costs to the consumer, he told him the industry could not be sold otherwise.

Write-offs at the taxpayers' expense totalled £2bn, plus the "open cheque" for decommissioning of AGRs and PWRs.

Sir Ian Lloyd (Con, Epsom) said the move was both welcome and inevitable. But he doubted Mr Parkinson's claims that the nuclear industry would now be in a position to flourish after privatisation.

Mr Parkinson said PWRs operated successfully and economically in other countries.

Sir Trevor Street (Con, Bedfordshire N.) - a persistent campaigner for keeping the entire nuclear industry in public hands - welcomed the move. But he said the company to own the Magnox stations would not be competitive against National Power and Powergen, the private generating companies, unless it also owned the AGRs and PWRs.

Mr Tom Smith (Con, Bedfordshire North) said the Government had failed to make proper provision for decommissioning. Consumers had paid too little for their electricity in the past.

Mr Parkinson said he had never justified nuclear power on the basis it was the cheapest energy source - only on grounds of diversity.

Mr Donald Dewar, the Shadow Scottish Secretary, challenged Mr Parkinson to give details of the proposed ownership of Magnox stations.

The Energy Secretary said this was now under discussion.

COUNTY NATWEST

Concern is expressed by Tories and Labour

By Tom Lynch

THE INVESTIGATION into the County NatWest affair must not spare those in high places, MPs on both sides of the House warned at question time yesterday.

Mr Dennis Skinner (Lab, Bolsover) told Sir Patrick Mayhew, the Attorney General, that people in the "Tory-dominated firms" of County NatWest and Phillips & Drew seemed to have been "getting away with blue murder."

He said those earning £100,000 a year should not be allowed to escape the excise that they did not understand the niceties of the law, and action should be taken quickly in case they fled overseas.

Tory backbenchers dissociated themselves from the more colourful parts of Mr Skinner's remarks, but Sir John Stokes (Halesowen and Stourbridge) said that, if fraud was detected in an organisation, those at the top should not escape penalty.

Mr Hugh Dykes (Harrow East) said there was "widespread consternation" about findings in the Department of Trade and Industry report, and allegations of "bad handling and dishonest behaviour in the City." MPs would be "enraged" if a few low-level executives were used as scapegoats.

Sir Patrick said the report had been referred to the Serious Fraud Office and it would not be proper for him to comment. However, he told Mr Skinner his remarks did not help - "these things have to be dealt with in a sensible, ordered and balanced way."

Mr John Fraser, from the Labour front bench, said the enterprise culture seemed to have "spawned a few multi-million-pound viruses" which were affecting businesses at the heart of the City, not just on its fringes. He asked for an assurance that decisions on action would be made without regard to the "rank, title, seniority or antecedents" of those involved.

Sir Patrick urged MPs to allow the proper authorities to get on with their job.

WAR CRIMES

Hurd awaits debate on trials for Nazis

By Tom Lynch

DEEP DIVISIONS over whether alleged Nazi war criminals should now be brought to trial emerged in the Commons yesterday when Mr Douglas Hurd, the Home Secretary, announced that he would take the temperature of autumn debates in both Houses before deciding whether to introduce legislation to enable prosecutions to take place.

Divisions crossed party lines as some MPs argued that the crimes were so terrible that those who committed them must be pursued relentlessly. Others said the trials of a few very old men would reopen the wounds of the holocaust.

There was a wide welcome for Mr Hurd's decision to leave the decision to Parliament, although several MPs urged that any legislation be brought forward in the Queen's Speech setting out the Government's programme for the next session of parliament, which will start in November.

The exchanges came after a statement by Mr Hurd on the findings of an inquiry by Sir Thomas Hodgson, the former Director of Public Prosecutions, and Mr William Chalmer, the former Crown Agent, set up last year to investigate allegations that Nazi war criminals were living in the UK.

He said MPs should take account of the problems in bringing prosecutions - the effect on victims' families, the frailty of both defendants and witnesses and the reliability of evidence.

He also, however, quoted the inquiry team's warning that inaction would paint the UK with the slur of being a haven

for war criminals." Mr Roy Hattersley, the shadow Home Secretary, welcomed Mr Hurd's decision, particularly his decision not to allow extradition to the Soviet Union, where many of the alleged atrocities occurred.

He told MPs: "The crimes which the inquiry considered are too appalling to be passed over even after the passage of half a century," and called for any legislation to be capable of covering criminals from any war, rather than specific to crimes committed in World War II. He also warned against laying down special rules of evidence for war crimes cases.

For the Social and Liberal Democrats, Mr Robert Maclean, an advocate, joined Mr Hattersley in welcoming Mr Hurd's intention to let Parliament decide.

Mr Ivan Lawrence (C, Burton), a barrister, was the first of many MPs to welcome the report because "it will mean that Britain will no longer be a safe haven for the monsters who have committed the worst atrocities of the century."

However, another barrister, Mr Ivor Stambrook (C, Orpington) said prosecution would be "a tragic mistake." War crimes trials would "stir up emotions of hatred and revenge which will be evoked by the stories of the wartime atrocities."

A change in the law was backed by Mr Marilyn Rees (Morley and Leeds South), a former Labour Home Secretary. He said it would simply put those who became British citizens on the same footing as those who were British by birth.

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PRIVATISATION

British Coal capital structure to change

By Tom Lynch

A CAPITAL restructuring of British Coal preparatory to its privatisation will be announced by the end of the year, Mr Cecil Parkinson, the Energy Secretary, said yesterday.

He told MPs at question time to expect "in the near future, certainly later this year" proposals for the restructuring of

BC's finances.

The current capital structure was "not satisfactory." British Coal had no reserves and the cost of every pit closure had to be added to the negative reserve.

Mr Parkinson said the industry was carrying a heavy interest rate burden, and had received nearly £10bn in deficit

grant and subsidy in recent years.

Sir Trevor Street (C, Bedfordshire North) said capital reconstruction was "absolutely vital to the industry."

"We have talked about breaking even for the past 20 years, but we have never been able to achieve it," he added.

TECHNOLOGY

President George Bush will find no shortage of ambitious cosmonauts applying to be the first person on Mars, if the number of applicants to join the first Anglo-Soviet Space Mission is anything to go by. By yesterday's deadline for applications, the 12,000 who responded to the call for "astronauts wanted - no experience necessary" had been whittled down to 5,000 British hopefuls for a trip to the orbiting Mir space station in 1991.

But if these would-be cosmonauts had an inside view of life in a spacecraft, in zero gravity conditions, they might not have been so keen. For the 20 years since Neil Armstrong stepped on to the Moon have seen cosmonauts' living conditions improve in small steps rather than giant leaps.

In July 1969, the first Moon mission was perceived as the apotheosis of technical achievement. Politics aside, few doubt that it was a great human adventure. Yet the race to the Moon meant that the Apollo programme - completed in eight short years - left little scope for humanising the conditions.

"The Moon missions were completely out of sequence with the progress of the space programme. It was like taking a rowing boat to cross the Atlantic rather than waiting for an ocean liner," says Stephen Young, assistant editor of the international magazine Space Flight.

So the powdered breakfasts and metallic spacesuits - which have entered space fiction from Thunderbirds to Star Wars - are unlikely to entertain world television audiences gazing at future trips.

Scientists have been working steadily to make life in space more homely, and have come up with much more "normalised" living conditions for the new aeronautical family. (There are, after all, both sexes in space now, but weightlessness has been discovered to thwart the potential complications posed by a mixed crew.)

Progress can be reckoned by comparing Neil Armstrong's living conditions with those of future cosmonauts - going to Mars and beyond," according to Bush.

Twenty years ago, the Apollo crew had to be grateful for small comforts. Its predecessors, Mercury and Gemini, were one-man and two-man space craft respectively. On Mercury, the cosmonaut had to keep his space suit on all the time. On Gemini, the two crew members could take their hel-

met off and use wet-wipes to clean their faces. On Apollo, there was enough room for the crew to take their suits off and wipe their whole bodies. They could also float around the module. But some things remained primitive.

No giant leaps towards Mom's apple pie

"The waste management technology in the 1960s was the plastic bag," as James Lewis, manager of the manned systems division at the Lyndon B. Johnson Space Centre (Nasa's primary centre for design and development) delicately puts it. The crew member had to attach a plastic bag with an adhesive strip to his behind. In zero gravity, where everything floats, the indignity of the procedure was considerably heightened. Urination was equally tricky but "just about all right for men," he says.

Crewmen had to hover over a tiny compartment and hold themselves steady by clutching the walls. As for sleeping, on Mercury and Gemini, the crew slept in their suits, tied to couches. Apollo offered a choice: either to sleep restrained on the couches, or to find a nook to wedge their heads into. In conditions of zero-gravity, respiration propels the body along. Unwedged, a cosmonaut puffs himself around the capsule. In danger of knocking into something and waking up.

Nor did meals provide the cosmonauts with the back-home treats they must have been longing for after restless nights and days spent avoiding the problems of personal hygiene. Nasa meals and

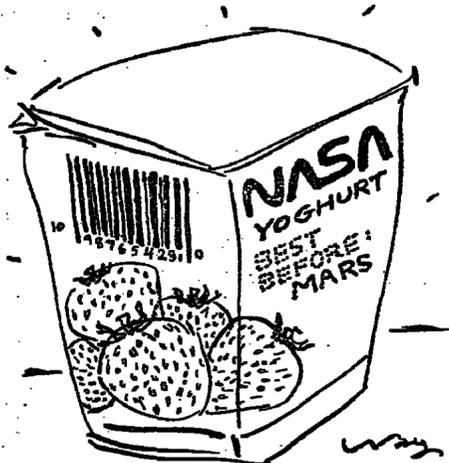
Mom's apple pie were as different as chalk and cheese.

"Nasa didn't appear to realise until the Skylab mission in 1973 that food with a moisture content has its own surface tension keeping it together," Young says.

As a result, all the food on Apollo came powdered in plastic containers or squeezed into tubes and, according to the cosmonauts, was both indistinguishable and unpalatable. The fun of eating it held some compensation. The molecular force of the weightless food meant that pea soup could rise from the spoon in a perfect sphere, like a green marble, and float around the capsule.

Twenty years on, while scientists have not been able to by-pass the zero-gravity, pressurised conditions in capsules and shuttles, progress has been made. Improvements to the food are the most striking, according to Chuck Bourland, food systems manager at the Johnson centre, in Houston. These will be introduced both on shuttle flights and on the manned station due to come into operation in the mid-1990s.

"We have moved away from the pill concept, tubes and cubes to open containers with utensils," Bourland says. While it is possible to take one locker full of fresh foods, like apples and oranges, this only lasts 48 hours, as shuttles have no freezers on board. The bulk of the products are thermo-stabilised, irradiated, freeze-dried or rehydratable. But some are classified "normal form" or



with "intermediate moisture content" - which means plain, recognisable food.

A typical shuttle menu might feature bread, rolls and pecan cookies. Products such as yoghurt and puddings, which were previously thought to behave too unpredictably in containers, are now taken on flights. Nasa often buys food off the supermarket shelf. But while companies love to boast that their products are used in space, priceless footage of particular brands is denied them. Nasa repackages each product to its own tight specifications to reduce flammability and water content, and puts on its own label.

A system of food inventory control, saving cosmonauts from checking labels and lockers, is being developed for use in the space station. It will track what food has been consumed using a bar-code reader on the packages. The information will be fed into a database and a computer display will warn the crew when stocks are low. "We're also looking at microwave and convection ovens, fridges and freezers for future trips," Bourland says.

Sanitation too has benefited from 20 years of R&D. For example, cosmonauts can shower in privacy thanks to a water gun and vacuum system. But although Nasa is reputed to have spent \$12m developing a toilet more like a WC and less like a plastic bag, in tests it keeps breaking down.

The Apollo astronauts put on about a pound a day in weight because of the enforced

inactivity. On the shuttle and space station, there will be a treadmill, a cross-country skiing machine and a rowing machine, while intake will be kept to 3,000 calories a day.

But however delicious the food may be, the problem of crew feeling too ill to eat it remains. Space motion sickness is experienced by 60 to 70 per cent of people leaving the earth's gravitational field and lasts up to four days.

David Grundy, senior lecturer in physiology at Sheffield University's Institute for Space Biomedicine, says the sickness is not caused by motion, but by the lack of visual cues aboard a spacecraft. The gravity sensors in the ear are sending no impulses to the brain. The crew member has to fix his own floor and ceiling and orientate himself accordingly. "When you see someone resting on what you count as your ceiling, this triggers nausea," he says.

For this reason, as well as endeavouring to make the surroundings less alienating, future stations are being designed by Nasa to have common living spaces with tables, chairs and videos. Crew will have up to 150 cu ft as personal space, which may include a "conferencing capability" which would allow them to phone home via satellite.

And if another theory proves right - that sickness is caused by stress rather than weightlessness - the biggest advances could be the provision of favourite music tapes and chocolate chip cookies.

A check on aircraft safety

THE CRASH of an DC-10 airliner, at Sioux City in the US last week, has fuelled concern about the safety of ageing air fleets. In an attempt to keep track of the flying hours and repair schedules of the world's commercial aeroplanes, Aviation Research and Support has compiled a database of individual aircraft records, including maker, operator, age, annual flying hours and servicing.

The information, which relates to all 9,500 commercial aircraft with more than 50 seats, is updated monthly with data collected by the manufacturers from the airline operators.

A target market for the database is government agencies, and aerospace manufacturers and maintenance organisations. Financial institutions which need to put a value on airline companies are also potential customers.

The data can be presented in a number of formats. For example, the user can select all aircraft powered by a certain engine or all aircraft which have completed more than 3,000 landings.

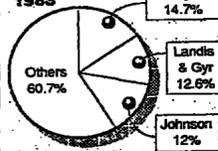
The software can run on anything from an IBM personal computer to a mainframe.

Big chance for small players

THE SINGLE European market could provide great opportunities for the smaller companies making intelligent controls for heating, lighting and ventilation in offices and factories.

According to a report entitled Intelligent Controls in Buildings, from the research organisation ProPlan, the market for advanced controls in EC countries was worth Ecu 360m (£240m) in 1988, but will more than double by the end of 1993 to Ecu 800m.

Suppliers' shares of EC market: 1988



However, it is so fragmented that any small or medium-sized company with a strong pan-European strategy could seize market share.

There are three brands of intelligent controls that sell in all the EC countries: Honeywell and Johnson Controls of the US and Landis & Gyr of Switzerland. But each national market also has strong local suppliers, such as Trend, which has the largest share (15.4 per cent) of the UK market.

Japanese cash for new reactor

JAPANESE electrical manufacturers are building up their strength in nuclear power technology by investing in the next generation of reactors.

CRIEPI, the research body for Japan's electrical power manufacturers, is investing \$20m in research at the US's Argonne National Laboratory to further develop the integral fast reactor (IFR).

The IFR burns a metallic fuel of uranium and plutonium rather than the oxides used in existing reactors. As well as creating new fuel while consuming the existing fuel - as with the fast breeder concept - the IFR puts some of the nastiest waste products back into the fuel where they are burnt up.

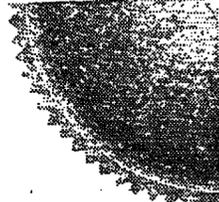
As a result this "pyrometallurgical" fuel processing technology produces only low-level waste, which takes just "a few hundred years" to dissipate.

A prototype demonstration of the IFR is scheduled for 1991.

Quicker way to update software

WHEN a company opens a new regional office it is good news - except perhaps for the data processing manager. For he or she has to update the computer software to include extra information on everything from payroll to stock control.

One of the biggest hassles is trying to understand the logic behind the existing computer code, so that any software added will not disrupt its functions. That takes up about half the time needed to add a new chunk of software, according to estimates from Delta Software Technology, the Swiss



WORTH WATCHING

Edited by Della Bradshaw

computer software house. To ease the problem, Della has developed a software tool which imposes a structure on the existing applications, written in the computer language Cobol. Cobol, developed more than 20 years ago, is still used for writing about half of all new software.

The tool, called Amelio, produces a pictorial map of the existing application to make it easier for the programmer to zoom in on the part where the new code has to be added. It automatically tests the newly written code and warns if it will disrupt existing functions.

The company believes that the time taken to perform some tasks can be reduced by up to 60 per cent. Amelio can also be used to package Cobol software so that it can work with the so-called high level languages, allowing programmers to write software in the faster new languages without having to declare the existing software obsolete.

Paint problem contained

DECORATORS may be interested in a Danish product designed to help put paint on the walls rather than the carpet.

On the principle that the simplest ideas are often the best, Superfos Emballage has designed a square plastic paint container, which allows a paint roller to be dipped directly into it. The square, hinged lid is ridged inside for use as a roller tray.

CONTACTS: Aviation Research and Support, UK: 0782 240888; ProPlan: UK: 0464 722777; Argonne National Laboratory, US: 312 972 2000; Delta Software Technology, Switzerland: 1 525 2543 or UK: 0464 774123; Superfos Emballage, Denmark: 53 48 21 75.



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MANAGEMENT: The Growing Business

The lure of an overseas market

The motives that prompt the moves

Continuing his series, Charles Batchelor highlights varying approaches to establishing a presence

It was the sharp rise in the value of sterling at the end of the 1970s that persuaded Tubbs Elastics that it needed to be manufacturing in the US. Sterling went up 30 per cent, recalls Christopher Tubbs, managing director of the Sherston, Wiltshire company. "It was very difficult for a textile company."

With the help of Du Pont, the US chemicals group which was supplier to Tubbs, the British company identified Chesterfield Webbing, a small South Carolina-based company, as a possible acquisition target.

Chesterfield employed about 60 people and had turnover of \$2m when Tubbs bought it in 1980. When Tubbs sold the company a few months ago, sales had risen to \$10m and it was employing 185 people. At one stage the workforce had risen to 240, but this proved impossible to sustain in the small town of Chesterfield (population 2,000).

For the British company, with sales now of just \$4m and a workforce of 120, buying and operating an American subsidiary was a considerable challenge. "It requires a lot more thought for a company of our size than for a large corporation," says Tubbs. "You can't run a US company from a 5m company in the UK. You can't afford to go over on Concorde every week if something goes wrong."

Tubbs was planning to take on an American manager to run Chesterfield when his brother-in-law, an Englishman with experience of running large companies in the US, offered to step in. The US company was managed with a fair degree of autonomy when, for family reasons, Tubbs decided to sell out.

Tubbs is just one of a growing number of British businesses, many of them quite small, to have established a base in the US in recent years. Some start from scratch on a "greenfield site," but many more attempt to shorten the learning process by buying out their distributor or acquiring a company in the same field.

Few acquisitions are completely trouble-free but they do give the British company a ready-made base for its US activities. Boston Matthews, a Worcester-based manufacturer of plastics processing machinery with sales of \$5m, took over the machinery and workforce of its US distributor because it wanted greater control of how its products were sold in the US. Integrated Micro Products (IMP), a computer manufacturer, based in

Consett, County Durham, was drawn to the US not because it particularly wanted to break into the American market, but because a small company making fault tolerant computers was up for sale. The purchase of this company allowed IMP to extend its product range. "It would have taken us two years and \$2m to develop a fault tolerant system in the UK," says Mark F'Anson, IMP's managing director.

Metapaxis, a consultancy and software company which devises systems to allow senior management to understand what is going on in their business, went about breaking into the US in a different way. It set up an office in New York after winning four large contracts from American organisations. The company, currently making about \$4m worth of sales a year, set out to win US orders because it felt it had achieved dominance in the British market. "We decided to go to the US next because success there gets noticed," comments Robert Bittles-tone, chief executive.

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Breaking into the US

But doing two jobs - getting established in the US while retaining control of what is going on back in Britain - places enormous strains on the manager of the smaller company. Trying to build up sales in the US, while at the same time finding offices, recruiting staff and attempting to understand the legal and financial structure, adds to the difficulties.

One recruitment advertisement placed by Metapaxis for a management consultant produced 470 replies. Thirty five applicants were interviewed, of whom Bittles-tone expects to appoint two. "You need a local right-hand person to act as an administrator and organiser," he says.

For all the similarities between



Christopher Tubbs: "You can't afford to go over on Concorde every week if something goes wrong"

Britain and the US there are wide gulfs between the business cultures of the two countries. British managers warn. Mark F'Anson found marked differences in management styles when he bought Parallel Computers of Santa Cruz, California.

"There are problems of communication," he says. "In the UK we run things on a consensus basis. We would sit down and discuss something, arrive at a conclusion and then implement it. In the US that just does not happen. People have to be explicitly told to do something."

F'Anson says he also had problems controlling costs. This was partly because salaries and travel costs in the US are high but also because, particularly in the optimistic environment of Silicon Valley, executives tend to believe that by spending just a bit more money the company will make a breakthrough. "They think that just around the corner is the massive deal which will make the company overnight," he says.

This goes hand in hand with a more casual attitude to failure. A small British company with a limited budget has only one chance to get it right, however, so F'Anson says he has had to impose tight controls.

IMP has just recruited an American to be chief operating officer of Parallel and this will allow F'Anson to reduce the amount of time he spends in the US. Most of the smaller businesses, which have gone into the US market agree that it is essential to have Americans in charge or, like Tubbs Elastics, British managers with experience of working in the US.

This is not because American managers are inherently superior to their British counterparts - many of the British companies say they have been disappointed with the quality of management in the companies they have bought - but because an American will know the business climate far

better than a foreigner.

Don Fyffe, an Englishman who has worked for American companies for many years, heads the US assembly operations of Alredale International, a Leeds-based manufacturer of air conditioning systems (this page last week). Fyffe says it is essential to have Americans in jobs such as finance, sales and purchasing because they know the local conditions.

Alredale also made use of a freelance specialist in "human resources" to write the company's personnel policy book. "American labour laws are different so you must have a good lawyer or you will get into trouble," warns Fyffe.

On the technical side, however, many British companies transfer UK managers to the US. Tubbs Elastics did this with two successive general managers because they were familiar with the company's Swiss-made looms and could provide the technical support required. Tubbs also lent its production director to Chesterfield to install the new machinery and train the American workers.

"There was a shortage of really good production directors in our industry in the US," says Christopher Tubbs. "The salary rates don't attract the best people."

But even on the technical side local knowledge helps. Alredale worked hard to adapt its air conditioners for the US market and learnt a lot from its US distributor, but it still got some important details wrong.

"We wasted time and money building things which were not right for the market," says Fyffe. "You do need in-depth technical help to start with."

Alredale initially used three-strand wiring for its air conditioners only to discover that American wiring does not incorporate the third, neutral wire used in the UK.

Fyffe says he also failed to realise that consultant engineers in the US

required detailed drawings - "submittals" - and would not work on the basis of the specifications contained in Alredale's catalogue.

British entrants to the US market frequently find that the quality standards of the businesses they acquire do not match those which the British company expects back home. IMP was surprised to find that Parallel Computers' products were not as well engineered as it had thought and it took longer than expected to improve their quality.

As companies establish themselves more firmly in the US market they extend the range of their activities and become more firmly linked to the local business community. Alredale began assembling its air conditioners in Philadelphia after acquiring its US distributor. Assembly requires relatively little capital outlay, but if it decided to set up its own sheet metal shop to make cabinets for its air conditioners in the US this would require a sizeable investment.

Meanwhile it is increasing the number of components which it buys locally and is considering raising capital requirements, instead of calling on its parent company in the UK.

One welcome but slightly disconcerting outcome of starting up in the US is that the size of the American market may mean that the American subsidiary grows to be larger than its UK parent.

The British parent must then tackle a whole range of new issues. It must look, for example, at product development and marketing on a world basis. And it must recognise that it is not just running a relatively large subsidiary, but is beginning to turn into a small multinational.

The first article in this series appeared on July 18. The concluding article will appear on August 1.

Accentuate the positive in credit control

How does your company make sure it gets paid on time? Do you employ a credit controller of the old school? Hunched over his phone all day in clouds of cigarette smoke, he knows the company, its products and its customers inside out. More important still, he can introduce just the right air of menace into his voice to suit the age of the debt.

From an air of calculated gruffness at the one-month stage to the four-month voice with which he threatens legal proceedings, he knows just the right amount of pressure to apply to ensure payment.

But is this the right way to manage your credit control? Applying the screw once a payment is overdue is a negative approach, according to a new book which, if rather expensive at £25, offers a useful guide to a problem which bedevils many small businesses.

Far better to regard credit control and cash collection as a positive process, says the author Roy Hedges.

A single, threatening telephone call can undo months or years of good work by the rest of your company and may lose you more money in the long run than your credit controllers bring in.

Companies should switch the emphasis to managing and collecting debts before they become overdue rather than after.

Companies should first review their current credit control system to see if it is working efficiently. After all, no customer is going to change his pattern of payments unless you can show you are dealing with him efficiently.

Hedges recommends that companies concentrate on the

20 per cent of their customers which account for 80 per cent of the money owed instead, as many companies do, of concentrating on the age of the debt. It may go against the grain to chase a £500 payment which is not yet due at the expense of a £50 debt which is three months late but the impact on your cash flow will be far more significant.

An important part of credit control is knowing as much about your customers and their payment patterns as possible. Knowing just when a company carries out its monthly cheque run will enable you to time your calls or letters for the best results.

Customers should be contacted in advance of the payment date to check that there are no problems with the invoice and the goods which have been delivered. If a mistake has been made it can be sorted out before it becomes a reason for delaying payment.

A check call to establish that the customer has received all the invoices on which you expect payment is further proof that you take prompt payment seriously but allows you to do so in a way which is helpful to the customer.

If difficulties do arise with a customer who has good reasons for delaying payment these should become apparent in advance and allow you to reach an agreement on extending the payment period.

Even those customers who give the payment of bills lower priority than watering the office cactus should be dealt with by firmness and persistence rather than hostility, Hedges says.

How to get debts paid faster. Published by Gower, 127 pages, £25.

Charles Batchelor

In brief...

■ A booklet of reprints of some of the articles which have appeared on the Growing Business page over the past 12 months is available. Quality management, selling to government departments, introducing computer aided design and manufacturing machinery and how to handle management consultants are among the subjects covered.

How to Manage a Growing Business is available from Publicity Department, Financial Times, Number One, Southwark Bridge, London SE1 9HL, 16 pages, £5.

■ Small business owners work under great pressure because they lack the resources available to the managers of larger companies. Two one-day workshops on Time, Stress and Crisis Management (this page Jan 31) will be held at the London Enterprise Agency (LEA) on July 27 and August 9.

Contact LEA at 4 Snow Hill, London EC1A 2BS. Tel 01 236 3000. Course fee £30 (inc VAT) though some subsidies are available.

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صكنا من الامل

ARTS

Form passive, colour active

William Packer discusses Brigit Riley's choice for The Artist's Eye exhibition at the National Gallery

The Artist's Eye, the latest in the National Gallery's long-running series of exhibitions for which...

Gallery has so many, but paintings of the first rank. All but one of them falls within the little more than a century that separates the 1630s from the 1650s...

piece, and colour is the hinder. But all artists say more through their work than they can speak of knowingly...

Scholars and art historians may once have flibbed at the very idea of artists let loose in the galleries to upset the natural order of their schools and sequences of art history...

Her subject is the imaginative figure composition, the great religious or allegorical set piece of the late Renaissance and early Baroque...

As for that pictorial action and dynamic, though it may be countered by its equal and opposite, there is to be found in each painting a positive emphasis upon the diagonal, passed up through figure and gesture...

This year the duty and privilege - for to make free with such a collection is a rare privilege - have fallen to Brigit Riley, whose own severely regulated and actively chromatic brand of abstraction might, for once, suggest a connection with the National Gallery that is at best arbitrary and remote...

Exhilarating in itself for the sheer technical nerve by which it is drawn across and through the canvas, colour becomes for Miss Riley the essential dynamic in every aspect of the work, articulating the space in which each pictorial world exists, breathing life into the dancing figures, adding force to the essential expression...

As for that pictorial action and dynamic, though it may be countered by its equal and opposite, there is to be found in each painting a positive emphasis upon the diagonal, passed up through figure and gesture, rising from left to right...



Detail from Poussin's 'The Triumph of Pan'

Last Look

SADLER'S WELLS

We delight in Paul Taylor's radiant and yet anonymous orchestra, which has provided a score of dances...

It is a totipotency whose ending is the same pile of human detritus from which the work began. It is magnificently danced by a cast led by Cathy McCann and Christopher Gills...

But, as the third programme also shows, Taylor can consider the blackest aspects of human behaviour and make dances intensely communicative of despair...

Twenty-five years ago Taylor made his Scudorama about soul-less beings. Last Look confronts the damned with their damnation...

Royal Ballet School

COVENT GARDEN

This year's Royal Ballet School matinee on Saturday was offered as a tribute to Sir Frederick Ashton. It is tempting to hope that all such matinees, as showcases for the School's work, should bear Ashton's imprimatur...

That it is a style somewhat eroded in current performance at the Opera House is all the more reason for the School to act as guardian of the central fact of our balletic history...

In Les Patineurs, which began the matinee, there was neatness and an enforced honesty about much of the dancing. The phrasing of the pretty tunes, the pretty patterns, were nicely exposed...

As the Blue Skater, Tetuya Kumakawa - already a member of the Royal Ballet (he has danced the Bronze Idol in La Bayadere) and winner of a Prix de la Danse in 1987 - demonstrated virtuosity rare in a so young a dancer. He is a

bravura demi-caractere soloist with dazzling turns and a polished manner: his undoubted gifts will challenge him quite as much as they will challenge his company to find a worthwhile setting for them...

The young man, Adam Cooper, seemed born for the part, with a clean technique and a natural and easy way with the role's dramatics...

The young performers, like the audience, owe a debt of gratitude to Philip Gammon as conductor. Helpful tempi to nurse the dancers, an affectionate understanding of the music's virtues, marked the orchestral playing.

Clement Crisp

Therese

ARTS THEATRE, CAMBRIDGE

While Andreu Chénier has been the inevitable choice of most opera houses who want to commemorate the French Revolution, the Cambridge Festival has gone one better...

In the 1970s the Massenet revival started to make a long overdue headway. Massenet's Theresé, written in 1906, is the real thing - a genuinely French opera about the Revolution...

In this country there have been no productions of them by our major companies and the Massenet enthusiast has had to travel far and wide to catch ambitious fringe or student undertakings...

Richard Fairman

Juliette Gréco

BARBICAN

Like certain other products of France, Juliette Gréco improves with age. I remember seeing her in my impressionable youth at the Edinburgh Festival in the early Sixties...

She is still all there, as far as the acres of Barbican seating allow one to judge. Interestingly, her first visit to London for 10 years shows that age (whatever it is) has not brought subtlety...

Never mind: Cambridge Festival Opera knew why they were doing Theresé and they had their strengths in the right place.

Martin Hoyle

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ARTS GUIDE

OPERA AND BALLET

London

Royal Opera, Covent Garden. The Bayadere, with its late-18th century perspectives and romantic routines, is revived with an excellent cast - Keith Lewis, Karita Mattila, Mariella Devia, Francois Le Roux and Robert Lloyd - and Colin Davis as conductor. Funchus performances of Rossini's La Toisaie in Alceste, revived for Marilyn Horne; and final ones of Cavalleria rusticana and I Pagliacci, with Robin Stapleton as conductor and casts including Chema Diaz-Cruce, Diana Soviero, Vladimir Atlantov, and Piero Cappuccilli. Ballet. At the Coliseum the Bolshoi Ballet storms through a repertoire of full-length ballets, including Giselle, Spartacus and Romeo and Juliet. Worth seeing, of course. So too is the wonderful Paul Taylor company at Sadler's Wells Theatre, with creations of Taylor's superelegant choreography and dances.

Paris

Grand Palais des Champs Elysees, American Dance Theatre. Alvin Ailey. Embow crowned my Shogun, Menceria, Revelations, followed by Motseiev's Ballet with Russian and world folk dancing (8878/815). International Opera Festival at the Versailles Palace (ends July 30). La Traviata with Rita Guberova, Daniela Longhi, Nelly Miricioiu in the role of Violetta; Albanus with Andrea Cherrier with Flaminio Piccoli, Ryszard Baranowski, Giancarlo Ariosto in the title role and Katia Ricciarelli, Natalia Troitskaya in that of Macheleide de Coligny (4287/815).

Bayreuth

Bayreuth Festival. Wagner fans from all parts of the world will see the premiere of a Parsifal production by Wagner's grandson Wolfgang. Conductor James Levine leads a strong cast including William Hall in the title role, Bernd Weikl, Matthias Hoelle, Hans Sotin, Franziska Schwaiblmair and Wilfried Mitter. After criticism of Harry Kupfer's Ring cycle production, changes are expected for the revival. The main roles are once again sung by Siegfried Jerusalem/Bainer Goldberg, John Tomlinson, Peter Hofmann and Nadine Secunde. Lohengrin, conducted by Peter Schmelzer has Paul Frey in the title role, Cheryl Studer/Nadine Secunde, Ekkehard Wlaschich, Gabriele Schmitz and Ekkehard Wlaschich. Parsifal, after a one year break with the new Venus Rühli/Engel-Ky, Cheryl Studer, Wolfgang Brendel, Hans Sotin/Matthias Hoelle, William Hall and Siegfried Vogel, in Wolfgang Wagner's delightful production.

Munich

Opera: Munich Opera Festival. Richard Strauss rarely played Die Liebe der Danae stars Sabine Hass, Andrea Thurow, Spas Wenkoff, James King, Gisele H. Abusjeh, Roger Roloff and is excellently conducted by Wolfgang Sawallisch. Lohengrin returns in August starring the production with Peter Seiffert in the title role, Lucia Popp, Hans Guesler Noecker, Janis Martin, Wolfgang Brendel, and Kurt

Rome

Terme di Caracalla. Mauro Bolognini's traditional but effective production of Tosca, conducted by Jan Latham Koenig, with Giovanna Casolla in the title role, Nicola Martinucci as Cavaradossi and Ingrid Wikell alternating with Rita Padovani as Scarpia. First performance of Aida this season with Grace Bumbry, Aprile Millo, Giorgio Lamberti and Gianni Furlanetto, conducted by Nicola Resigono, and Prokofiev's Romeo and Juliet, with choreography by the Rome Opera's ballet company's director, Mario Florio; Margherita Ferraris and Mario Marconi dance the lead roles.

Venice

The Arena. Performances this week include Verdi's Nabucco, conducted by Daniel Oren, with Silvano Carrull, Piero Cappuccilli, and Fausta Burchiulazi; Gianfranco de Bozio's production of Aida, conducted by Pinchas Zukerman with Aprile Millo and Bruno Beccaria, and La Forza del Destino with Maria Chiara, Giorgio Zancanaro and Nicola Martinucci, conducted by Sandro Bolchi (838817/800515).

July 21-27

New York

New York City Opera. Stanley Silverman conducts Harold Prince's production of Leonard Bernstein's Candide with Lisa Saffer as Cunegonde and Robert Tate in the title role. The week also includes The Merry Widow conducted by Inze Pello with Michele McBride as Sonia and Don Giovanni conducted by Sergio Comissiona in Herald London Festival Ballet. Billed as the "best from the London Festival Ballet", the company perform Romeo and Juliet, Les Noces, and Don Giovanni. The company is in their fourth year, the first in nine years. Lincoln Center Opera House (862 2060).

Washington

Kirby Ballet. The company opens its two-week stay with The Sleeping Beauty, Kennedy Center Opera House (254 3770).

SALEROOM

Drink fit for a Czar

Last year the Soviet Government was selling off its contemporary art to the West; now it is disposing of its wine. To make up for the dubious reputation of most recent Russian vintages, the highlights of the auction at Sotheby's in London next March will be 1,155 bottles of pre-1918 wines, produced for the Czar. In all over 12,000 bottles of dessert and fortified wines (which last longer than any other wines) from the Crimean winery of Massandra will be offered for the first time in the West. Attention will be concentrated on the wines produced before the Revolution, and 612 of the bottles still bear the Imperial seal. The earliest wines date back to the 1890s and there will be 24 bottles from 1917, the year of Revolution, when the harvest was safely gathered in before the mayhem started. Among the rarities are a bottle of Russian "Lacrima Christi" of the 1890s, a sweet wine very popular at court and not made since 1917. It is very different from the Italian wine which carries the same name. It is hard to put estimates on the wines but some of the pre 1917 bottles are certain to top \$1,000. At Sotheby's in Monaco on Sunday a Mercedes 500 K Special roadster of 1934 sold for £1,956,237, a record for a Sotheby's car sale. Perhaps the biggest potential blow the Government has dealt the arts in the last few years is the reduction in the top rate of tax to 40 per cent. This has greatly increased the saleable value of costly works of art to their owners. Even so there are still people prepared to negotiate a private treaty sale with the Government for their treasures rather than entrust them to the vagaries of an auction, and Christie's, which like Sotheby's, is quite prepared to organise such disposals, has announced two such happy endings. "Tartar Huntsman" drawing, "Tartar Huntsman" has been allocated in lieu of tax through a private treaty sale negotiated by the executors of the late Sir Spencer Le Marchant, MP. It is going to the Fitzwilliam Museum. This is a suitable outcome since the drawing was once owned by Michael Jaffe who retired as director of the Fitzwilliam in September 1990. Another major work by Rubens, "The Glorification of Germanicus", a copy after the antique" is to go to the Ashmolean in Oxford under the same procedures. Antony Thorncroft

FINANCIAL TIMES

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Tuesday July 25 1989

Mexico as catalyst

MEXICO WAS the catalyst in triggering the Third World debt crisis. As a result of the weekend agreement on debt reduction with the leading commercial banks, it could play a similar role in bringing about the long-awaited solution.

The wheel has turned almost full circle. Seven years ago in August 1982 the problems of deeply indebted developing countries started to haunt the international financial community, when a profligate Mexico was on the verge of defaulting on its obligations. Now a soberly led Mexico is demonstrating that genuine efforts at orthodox economic management can be rewarded with debt relief - even by the commercial banks.

A good deal of fine print still has to be negotiated between Mexico and the 15 lead commercial banks and the agreement will in turn have to be sold to hundreds of other banks. This probably means that nothing definitive will be in place before the end of the year, hence the Bush Administration's willingness to provide bridging finance.

Nevertheless, the agreement is a milestone. For the first time, commercial banks accept that at least some of their number will be obliged to recognise losses. Until now they have been notoriously reluctant to embrace the principle of debt reduction, on the grounds that this was thinly disguised debt forgiveness.

Threat to stability

That they have changed their minds, however reluctantly, represents a considerable feather in the cap of the Bush Administration. From the outset, Mr Nicholas Brady, the Treasury Secretary, has championed the principle of debt reduction, rightly recognising that the continuing hemorrhage of resources in debt service was threatening the political stability of many Third World debtors. He has kept the momentum of negotiation going without compromising his original "Brady Plan" and has been prepared to knock heads together in the final negotiations.

The virtue of the Mexican deal lies also in its time-frame. For the first time an arrangement between creditor and

debtor goes beyond the short term, covering Mexico's financial needs for up to four years. No one can pretend this is a definitive solution either to the problem of Mexico's huge stock of debt or to the challenge of resuming growth. However, it does give the Government of Cortázar the kind of security and predictability required if Mexican adjustment is to have a chance of achieving success over his six-year term.

Even without agreement on detail, it is clear the banks will have three choices: to swap old loans for bonds (discounted by 35 per cent or carrying a 6 1/2 per cent fixed interest rate) or to make new loans. Until we know what choices the banks make, the final benefits for Mexico will not be known. But a number of irritants have been removed, in particular those relating to "free riders" (banks which receive interest but provide no new capital). The World Bank and International Monetary Fund are also deeply involved, as indeed is Japan, which is chipping in \$2bn.

Selfish interest

The US had a selfish interest in ensuring that Mexico, sitting on its strategic southern border, should be dealt with first. But this was also the correct choice. As the second biggest debtor in the Third World, Mexico was the only one of any size to have gone about structural adjustment, trade liberalisation and economic deregulation with a degree of purpose and success. The US has managed to achieve its immediate objectives in Mexico at very little cost to itself. But since the Brady Plan must be a framework for negotiations with other debtors, it may not get off so lightly in future. Negotiations should now begin on a broader front, with the next likely candidates being Costa Rica, Morocco, the Philippines and Venezuela.

The notable absentees from this list are Argentina and Brazil, which account for almost half Latin America's debt. The message to be learned from Mexico is that debt relief cannot be expected as of right, so rewarding economic incompetence. Instead, it must be the fruit of mutual sacrifice by both debtor and creditor.

Price control in water

THE THATCHER Government is facing a difficult argument with the water industry about its dowry for the marriage into the world of private profit. The problem results from the Government's wrong presumption that a system of price ceilings would be the best way to prevent monopoly abuses while stimulating efficiency.

In theory these ceilings are set a decade in advance, but subject to five-year revisions, to allow the water companies to recover the costs of investment they will be obliged to make to renew water pipes and improve standards. Then it is thought they will have every incentive to manage those investments efficiently and to cut costs in order to earn good profits.

In industries with relatively low investment needs, or in a business like telecommunications where capital projects enhance overall efficiency, a price control mechanism may be a useful spur to management. However, the UK water industry is facing an enormous capital programme. Many of the investments will contribute little to operating efficiency.

The water boards are anxious to secure relatively high price ceilings which will allow for a margin of error in calculating future capital needs. The Government is reluctant for political reasons to be seen to set prices too high. On the other hand, a very sharp squeeze would deter potential investors and reduce the Treasury's proceeds.

Fair balance

This is more than just a squabble about numbers. It raises the question of whether price ceilings set in advance are likely to achieve a fair balance between shareholders and consumers. The price rises allowed each year will be limited to the retail price inflation rate plus a "k factor", set initially by the Government and then by the industry's regulator.

Some water boards have been talking about k factors of 10 percentage points or more. With figures so large it is likely that forecasting errors by the regulator will have at least as important an effect on profit-

ability as efforts to be efficient. A k factor that turns out to be too low may penalise shareholders unfairly, while too high a k factor could allow inefficient companies to increase profits at the consumers' expense.

Capital obligations

The Government is seeking to get round this difficulty by agreeing a system of "cost pass through" which would allow water companies additional price increases to meet unforeseen or unquantifiable capital obligations. This is potentially more equitable than a price ceiling, provided the regulator is charged to ensure that the costs are reasonably incurred and that the company earns a fair rate of return on its expanded assets. Achieving fairness is easier if the cost of a project is judged after it is done rather than five to ten years before. Some incentives for efficiency might be sacrificed, but a tough regulator using "yardstick" comparisons could keep up the pressure.

The Government should minimise the k factor and concentrate on providing a fair and efficient method of regulated cost pass through. This would remove much of the uncertainty faced by investors and allow returns on capital to be somewhat lower - to the benefit of consumers.

Water customers will still have to pay higher bills and it is right, under any system, that they should meet the costs of better standards. But the Government must ensure that consumers are not asked to bear more than the long-run costs of new supplies, with an appropriate allowance for profit. It must resist the temptation to fix the combination of k and pass through rules in a way designed to maximise its proceeds. It may be appropriate to soften the impact of future price rises by using some of the proceeds of privatisation to write off existing debts and, if necessary, to set the companies on the road with a capital injection. Provided the regulator has tight control over the relationship between prices and profits, there should be no danger that this would be used as a windfall for shareholders.

The resignation of Mr Souseke Uno, Japan's Prime Minister, is the first of many upheavals which will inevitably follow the humiliating defeat suffered by Japan's ruling Liberal Democratic Party in national elections on Sunday. For the first time since it was founded in 1955 the party lost control of the upper house.

Japanese are now questioning as never before the certainties which have governed their existence since the Second World War. The scale of the success in Sunday's poll of the Japan Socialist Party, the biggest opposition party, shows many voters are now thinking the previously unthinkable - that there is an alternative to LDP rule.

The effects of this fundamental change in attitude will be felt both inside Japan and in its relations with other countries. In economic policy, for example, Japan might become markedly more reluctant to bow to foreign demands which entail sacrifices at home.

Miss Takako Doi, chairman of the JSP, scarcely exaggerated the importance of the result, when she said it marked "a new dawn in Japanese politics."

Looking beyond this Sunday's results, the main effect of the rise of the JSP may be to create a new consensus. Instead of trying to hold back the popular tide, the signs are that Japan's corporate and political rulers are already moving to accommodate it. Only hours after the poll result, for instance, the Keidanren, Japan's leading employers' organisation, offered to hold policy talks with the JSP.

Half the 252 seats in the upper house of the bicameral Diet were at stake. The LDP held 93 of them and needed 64 to retain its majority. In the event, it won 38. The JSP more than doubled its share from 22 to 46, making it the single largest opposition party. But it has formed an alliance with smaller opposition parties which as a whole has a majority.

It is possible that this is only a massive protest vote and that the usually complacent Japanese voters will return to the party which has brought peace and prosperity for so long. But the way in which the anti-LDP vote has been garnered by the Socialists at the expense of other opposition parties suggests that something more permanent is afoot. For the first time since the 1950s a two-party democracy is emerging.

If the Sunday results were repeated in a general election to the more powerful lower house, the LDP could be voted out of office. A general election has to be held by next summer, but the LDP might be forced to call one sooner, if only to end uncertainty.

The ruling party was defeated for three main reasons: the Recruit financial scandal, involving large payments to parties and political machines, she urged the voters to take power into their own hands. She was so successful that the party gathered votes not only from the LDP but also from the smaller opposition parties.

The only exception was Rengo, a trade union confederation, which, in close co-operation with the JSP, put up candidates in a national election for the first time. Eleven out of 12 Rengo candidates won seats. Rengo is likely to act as a bridge-builder trying to make sure that the anti-LDP alliance led by the JSP holds together.

The LDP's first challenge is to find a successor to Mr Uno. This will not be easy given that Mr Uno was himself chosen less than two months ago and only after a month-long debate which followed the resignation of his predecessor. Practically all the potential candidates were involved in the Recruit scandal.

However, the names mentioned so far are mostly those of elder statesmen who were also considered and rejected before Mr Uno was appointed. The favourite of many is Mr Masayoshi Ito, a former Foreign Minister who has an ultra-clean reputation.

Stefan Wagstyl looks at Japan in the light of the ruling party's weekend electoral débâcle

Paying the price of disillusion



Souseke Uno, Japan's Prime Minister, who announced his resignation yesterday

Inoguchi, a professor of politics at Teikyo University.

Many Japanese women rejected the male-dominated LDP and turned to the JSP, which cleverly exploited their dissatisfaction by advancing women candidates. Miss Doi, chosen as party leader in desperation after the JSP's worst-ever election result in 1986, came into her own.

A former law professor with a love of parties and pinball machines, she urged the voters to take power into their own hands. She was so successful that the party gathered votes not only from the LDP but also from the smaller opposition parties.

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However, the names mentioned so far are mostly those of elder statesmen who were also considered and rejected before Mr Uno was appointed. The favourite of many is Mr Masayoshi Ito, a former Foreign Minister who has an ultra-clean reputation.

But Mr Ito, 75, has repeatedly refused to be considered on the grounds of ill-health.

The new Prime Minister will have to convince voters that the party is serious about reforming political fund-raising. The LDP has a well-earned reputation for responding to crises, so it might just bite the bullet this time. But this is unlikely since real reform would require the abolition of the factions of which the LDP

Japanese are now questioning certainties which have governed them since the war

is composed. The previous attempt to recruit Mr Ito foundered on this point. "The LDP cannot solve the problem. The LDP is the problem," argues Mr Hidekazu Kawai, professor of comparative politics at Gakushuin University.

In the Diet, the new party leader will face an unenviable job. Even when it had a majority in both houses, the LDP's respect for the Japanese tradition of consensus government led it to consult frequently with the opposition. Now that the opposition dominates the upper house, parliamentary management will be more difficult.

Some analysts believe the only answer for the LDP will be to call an early general election. The ruling

party might hope to benefit from a rebound in support among those voters who used the upper house poll to register a one-off protest. It would also avoid damaging open criticism when the Diet reopens at the end of August and the opposition introduces plans to abolish the consumption tax, which the LDP would be duty-bound to oppose. However, even if the ruling party retains its majority in the lower house, it will have to learn to live with the increased power of the Socialist Party.

The JSP, which has tasted power only once, briefly in 1947-48, has often been plagued by left-right ideological rows. The essence of the left's ideology lies in its defence and foreign policies - including demands for the abolition of the US-Japan Security Treaty, which prompted the JSP to hold demonstrations in 1980.

Sensing the possibility of electoral success, Miss Doi has accelerated a process begun in the early 1980s by pragmatic party leaders to try to push the party into the political mainstream. She has gone out of her way to stress continuity in foreign policy and defence, emphasising that the security treaty would stay in place.

The electoral triumph will greatly improve Miss Doi's chances of winning the argument, mainly by bringing into the party a host of new members. These will counter the influence of the party old guard, where trade union veterans predominate. Equally, while the bureaucracy might initially be antagonistic to a JSP government, bridges could easily

be built by making use of a law which allows a Japanese government to recruit half the cabinet from outside the Diet, typically from the ranks of the bureaucracy.

Nevertheless, the JSP will remain dependent on public sector unions for much of its money. Much will depend on how the JSP handles the coalition it hopes to lead. In order to control the upper house, Miss Doi will not only have to keep her own party together but also to co-operate with the other smaller groups. Uncertainty and instability in party politics are now likely to be the order of the day.

But the main pillars of the post-war settlement are likely to remain unchanged, particularly as the corporate and political establishment adjusts to the leftward shift. Greater prominence is likely to be given to issues like the environment, a slowdown in the nuclear power programme, more welfare spending, more road building, and proposals to encourage land development. This is all part of JSP policy, but none of it is necessarily anathema to the LDP.

Certainly, there could be economic constraints to higher public spending, as Ministry of Finance officials rushed to point out as soon as the election result was known. In particular, there is serious concern about a re-emergence of inflation. The wholesale price index climbed by 3.4 per cent year-on-year in May, against a decline in the same month last year. But such objections are concerned with ways, and means rather than issues.

No Japanese who has been to Europe or North America doubts that Japan lags the West in basic public facilities. Many homes in Japan are still not connected to a main sewer. Public roads are often unmetalled. Japanese companies, especially construction groups, could benefit from a steady expansion of public sector spending. So might those foreign groups able to increase their exports to Japan.

The JSP might nudge the country further towards developing an economy led by domestic demand and not exports - exactly the direction desired by Japan's trading partners. Unfortunately, there are some dark clouds over such a rosy future. The biggest is that voters are objecting to some of the policies carried out to open Japanese markets to foreigners.

It is unlikely that such policies will be put into reverse by either the LDP or any JSP-led government which might emerge. But there is every chance that the process of opening markets up further will slow, or even stall.

In particular, the Government will be reluctant to risk antagonising farmers by liberalising rice imports, even a little. This could jeopardise plans agreed jointly by the US, the European Community and Japan to put their agricultural policies on the table for discussion at the Uruguay Round of the General Agreement on Tariffs and Trade.

In addition, the LDP will not want to push small shopkeepers into oblivion by further promoting reform of the distribution system - a central demand of the US Administration.

There is also a real risk that Japan will no longer be low in trade rows with the US. The FSX military aircraft to be developed under a US-Japan co-operation pact provoked demands in the US Congress for restrictions on the transfer of sensitive technology. The row would have been much worse if Japanese politicians as well as those in the US had gone public with their insults.

But, there is no road leading automatically from JSP victory to trade war. Commercial peace may prevail since it is not in Japan's interest to alienate the US - as Miss Doi has repeatedly made clear. The truth is that the West probably has little to fear in the long-term if Japan becomes a more democratic society. But it may have to wait patiently while Japan comes to terms with an era of change.

One in five to the top

Here are some statistics for those aspiring to become - or perhaps ceasing to be - junior ministers in Mrs Thatcher's Cabinet. It is not necessarily a stepping stone to the top.

From 1945 to the end of Thatcher's term in 1983, 481 junior ministers were appointed. Of those, 84 were in the Lords. The average age on appointment of those in the House of Commons was 46, and the average time spent as an MP before the appointment was 7.3 years.

Only three of them were under 30, and one of those was Harold Wilson, who went to the Ministry of Works in 1945. There were two appointments in their seventies. Sir Peter Bennett, who did not become an MP until he was 60, was an MP until he was 80, and served long service. Prime Minister Wilson appointed Lord Mitchell to the Ministry of Land and Natural Resources at the age of 74.

Of all the junior ministerial appointments in the 1945-83 period, 73 per cent failed to rise any higher. On average they served three-and-a-half years before leaving office.

There are a lot more junior ministers than there used to be. In the entire period 1830-1914 the number rose from 11 to 15. Nowadays there are about 60.

The key statistic for the ambitious is as follows: about one in five junior ministers reaches the Cabinet.

No answer

What is the correct form for dealing with telephone answering machines? Friends who have them say that it is more than irritating if you ring off and leave no message. And if there have been (say) three such occasions, they are left

OBSERVER



Still, the message has support from the top. Jacques Delors, the Commission President, is said to like a quick whizz now and again on an extremely sophisticated racing machine, which he is proud to own. It was given to him as a surprise by none other than Eddie Merckx, who now runs a small but very profitable bicycle-making business.

To ensure that the made-to-measure machine fitted the Commission President perfectly, Merckx persuaded Mrs Delors secretly to lend him a pair of her husband's trousers, so that he could take an inside leg measurement. These matters are taken very seriously in Brussels.

Speaking from his car yesterday, Van Miert vowed: "The bicycle has an obvious role in transport, particularly in the context of our congested inner cities... I will support and encourage national and local administrations to take positive measures to make life easier and more pleasant for those who would like to use their bicycles."

Officials warn, however, that the Commission is not gearing up to produce anything like a common Community cycling policy. It is more a case of encouraging national governments to do something for their cyclists.

The Bank wins

A Bank of England economist writes: "The annual cricket match between the economics department at the Bank of England and the Treasury took place at the Bank's sports club in Roehampton on Wednesday evening. As

with all such encounters, the game was hard fought, with the Bank coming out eventual winners by 24 runs.

The game was particularly notable for the failure of the Treasury to produce a complete team. The Treasury captain explained that 11 players had set off for the game, but only nine arrived: rumours that the missing two had defected to City firms on the way to the ground were denied by official sources. In an attempt to maintain Bank/Treasury relations, two fielders were lent to the Treasury, one of whom managed to catch out the Bank's opening batsman. The afore-mentioned fielder was immediately offered a job at the Treasury, but due to government spending cuts the transfer fee demanded by the Bank was unable to be met.

The game was marred by the inaccurate bowling by both sides, which led to wides accounting for about one quarter of the runs scored in the match - indeed many of the balls bowled were missing the stumps by a wider margin than the authorities were missing the money supply targets in the early-to-mid 1980s.

The Bank would also like to report the 1-0 thrashing they gave the Treasury in the annual football match earlier in the year. The two results together mean 1989 has been a year of Bank supremacy over the Treasury not seen since 1982.

The full-scale match between the Treasury and the Bank, in which the Bank has occasionally been captained by the Governor himself, is due to take place at Roehampton on August 9.

The full-scale match between the Treasury and the Bank, in which the Bank has occasionally been captained by the Governor himself, is due to take place at Roehampton on August 9.

Sleep tight

A reader recently in Istanbul reports that printed on the back of a Do Not Disturb sign in her hotel room was the advice: "If you hang outside your door our staff will respect you. There will be no violation."

"PSSST... I KNOW WHERE YOU CAN GET 5 STAR FOR THE PRICE OF 3 STAR."

Right in the middle of the first act he started whispering. He'd take me to Athens or Amman, Paris or Vienna or any other Marriott hotel I chose. Apparently this was a once-in-a-lifetime offer. A 5 star luxury room for a 3 star price.

Ever since we got married he's promised me a holiday like this, but something's always cropped up.

Now we're going. The moment I said "Paris" he muttered something about 439 0281 and walked straight out of Hamlet.

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صباحنا من الاصل

LETTERS

UK airports policy should be national

From Mr Graham Stringer. Sir, On July 19 you published a report by the Civil Aviation Authority's plans to ease the problems of airports serving the London area...

the Government. The views of the regions and their suffering passengers are ignored. NOERC's report shows that one-third of passengers using London airports have been forced there from other parts of the country...

everyone knows that it will be years before London is capable of fully exploiting the capacity of its existing system? We need a national airports policy which reflects the aspirations of the whole country...

applications refused or delayed because of unrealistic demands for entry points in the US by UK airlines. By changing the price differentials which favour London airports, the Government could swing air traffic to the regions...

Pensions could go back to basics

From Mr T.S. Shucksmith. Sir, I was amazed by Colin Draper's suggestion (July 15) that democracy has anything to do with the management of pension schemes.

es of a scheme have an onerous responsibility under trust law to see that that pension is provided come what may. Pensioners may have a hope of a discretionary pension increase, but in most schemes, in which the employer meets the balance of the cost...

rather than to the employer. A final salary scheme does not have to be written on the basis that the employer meets the balance of cost and then has a key financial interest in the scheme.

Moreover, we should look at the cost if Europe does not have a considered government under research programme. The "strategic industry" argument you reject on the strength of previous bad experiences has a particularly powerful force in the semiconductor industry...

Commission disclosure

From Mr Brendan Glennon. Sir, Your report (July 13) of the Consumers' Association comments on the proposed Securities and Investments Board (SIB) disclosure rules contains two impractical suggestions. In many cases the independent adviser will not know at the point of sale the amount of commission payable...



Jessi should be worth it

From Mr A.J. Hickleton. Sir, You seem over-awed at the prospect of spending \$4bn on Jessi (Joint European Semiconductor Silicon) project. FT leader, June 21. But the figure is less awe-inspiring in its true context - spread over eight years and a large number of participating companies and consortia.

Rubbish goes round and round

From Mr A.C. Blackburn. Sir, Peter Marsh's article on recycling plastics, "Chipping away at a mountain of rubbish" (July 19), makes very stimulating reading.

ble, the best we can hope for is a sensible national look at the true overall costs of incinerating all forms of domestic refuse, using the plastic content to help maintain combustion at the same time yielding useful by-products, particularly heat. With the right equipment, the emissions given off when burning all organic substances (whether plastic-based or not) will be controlled. The present utilisation of incineration is disgracefully low compared with many other European countries.

When, if ever, will the Community have a common foreign and defence policy and what kind of institutional development would that entail? That

The feelings of antagonism towards plastic packaging stem from a perception in the public mind that it has more to do with the supermarket's convenience than with the purchaser's waste packaging is frequently very visible. Replacements for asbestos, lead, tropical hardwood and so on are remembered less because they seldom litter beaches and roadsides.

With perhaps as little as 40 years' oil reserves, recycling to extend product life is important. Prime quality articles can result from the selective reworking of industrial scrap. This is a more difficult problem as the polymers are generally intermixed. (I question whether the public will be interested in saving used meat wrappers and jam tart trays even if they could tell which was made from which plastic.)

Europe is unlikely to increase its percentage share of the memory market. The opportunity to invest in high volume production technology was seized by Japan in the late 1970s, and Korea and Taiwan are taking advantage of their labour structures and low costs to follow suit. Europe lacks the US scale to attempt a "Memories Inc" project.

More fundamental, how is the consumer to judge, even if the commission information is given at the point of sale, whether it is high or low? Unless commission is disclosed for all possible alternative deals, the commission information is meaningless.

However, multi-polymer products are developing, generally, as timber and concrete substitutes. It will prove economically viable, I hope, to separate plastic from other waste at the post-consumer stage although the low value of the material will probably prohibit it being shipped any great distance for re-manufacture.

But the memory is an end product for Jessi, requiring manufacturing techniques which will encourage European chip manufacturers to remain technologically competitive. This in turn will allow Europe to apply its semiconductor technologies to areas where it already has strengths: mobile cellular radio; HDTV; automotive electronics; ISDN telecommunications.

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The consumer has the right to pull out of the deal right up to the end, when a "cooling off" notice is issued. So why should we expect commission information at a later stage than point of sale matter?

Where recycling is not viable, the best we can hope for is a sensible national look at the true overall costs of incinerating all forms of domestic refuse, using the plastic content to help maintain combustion at the same time yielding useful by-products, particularly heat. With the right equipment, the emissions given off when burning all organic substances (whether plastic-based or not) will be controlled.

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Law in the sandwich

From Professor Peter Wallington. Sir, Robert Rios's article (July 11) on recruitment to the legal profession records the results of a survey showing a relative lack of enthusiasm among students for work in the legal profession.

have worked for a 20-week period on a permanent basis after graduating and qualifying professionally.

focus on recruitment and training have all marked out the successful law firm.

But one finding of the survey is that the most important factor in selecting a career, and choosing a particular employer, is direct experience through a vacation placement and other direct contacts.

Those who have undertaken a degree course with practical work experience such as that at Brunel are also more attractive to potential employers than those who have not. Brunel University, where all students in the law department undertake three extended work placements in the legal profession or the administration of justice.

The experience of the marketplace has backed up this approach: clients have sought out excellence, and rejected the "big team, big fees" approach. But then lawyers, unlike accountants, have never had an annual excuse to fill up their clients' offices with hordes of partially trained 20-year-olds as a hook upon which to sell their higher margin products.

Does your manager suit your fund? For example, perhaps your fund is made up of lots of older employees approaching retirement. Does your investment strategy take account of this? We discuss the different types of funds available.

They often return to the employers for whom they

Second, on the proposal for parliamentary amendment of the regulation, Mr Homan's argument does not go as far as he seems to think and does not obviously lead to the conclusion he advocates. His argument is that employees will suffer if receivers of insolvent companies can obtain more for a company's assets on a going concern basis. In its own terms this argument is convincing only where this situation obtains: the going concern value of a company, even with the transferee taking on the liabilities for the employee, is not necessarily less than the

But perhaps Mr Homan is not really concerned with maximising the employees' interests, but with shifting on to them more of the adverse consequences of an insolvency than they currently bear, to the benefit of creditors, especially secured ones.

For example, perhaps your fund is made up of lots of older employees approaching retirement. Does your investment strategy take account of this? We discuss the different types of funds available.

The Litster case and the problem of insolvency

From Mr P.L. Davies. Sir, I should like to raise two points about Mr Homan's article on the transfer of undertakings regulations and the House of Lords' decision in the Litster case (June 22).

break-up value. In Litster itself, where the corporate group as a whole prevented the subsidiary that operated the business subject to the transfer was perfectly viable on a going concern basis. Since its significant operating assets were leased to it, it is doubtful whether it would have been worth more on a break-up basis.

But the appropriate distribution of entitlements among secured and unsecured creditors and employees raises larger issues.

First, his criticism of the correctness of the House of Lords' decision is misplaced insofar as it is based on the fact that the EC directive, to which the transfer regulations give effect in the UK, allows some forms of insolvency to be taken outside the regulations. No lawyer who has read the British regulations has found anything in them that excludes insolvent companies. Since article seven of the directive allows member states to introduce laws more favourable to the employees than the directive contains, there is no conflict between

In any event, if the argument is that the receiver should not have an incentive to break up the assets rather than to sell them on a going concern basis, such equality of legal treatment could be achieved by means other than taking insolvent companies outside the regulations. Perhaps a first charge (even ahead of the holders of fixed charges) on the monies received

But the appropriate distribution of entitlements among secured and unsecured creditors and employees raises larger issues.

But the appropriate distribution of entitlements among secured and unsecured creditors and employees raises larger issues.

FOREIGN AFFAIRS

Enter the EC bridge builders

Robert Mauthner considers the Community's role in narrowing the divide with eastern Europe

The recent Madrid and Paris summits of the European Community and the seven leading western industrial countries have raised hopes that the Community, born 21 years ago, has also come of age in other respects. With the completion of its internal market at the end of 1992 and the decision that the first stage of monetary union should start on July 1, 1990, the Community can justifiably consider itself to be on the threshold of economic adulthood. As if to mark that important milestone, the European Commission was given the present at the Paris summit of industrial nations of co-ordinating the West's aid to eastern Europe.

its cohesion if its fundamental positions are not carefully prepared. For it is clear that neither the Soviet Union nor the other eastern European countries have fully understood that the Community intends to be more than just a convenient trading group based on geographical proximity, and has what is known in French as a "finalité politique" - a political goal. That has to be made clear both to western and eastern European suppliers alike, as much to safeguard the objective of a genuine Euro-

The Community has suffered from a crisis of identity which continues to plague it today

Since its inception, the Community has suffered from a crisis of identity which continues to plague it today. The lively debate between the late President de Gaulle, the arch-proponent of a Europe of nation states, and European federalists such as Jean Monnet, Paul-Henri Spaak, Josef Luns and Walter Hallstein, is being pursued 25 years later by Mrs Margaret Thatcher and the leaders of other member countries. While it may be clearer now than it was in the 1960s and 1970s which direction the Community is likely to take - the British Prime Minister is much more actively continuing the debate than General de Gaulle was on the question of supranationality - the cement of the edifice has still not set. In other words, in deciding what form of relations to build with eastern Europe or, indeed, with other western European countries such as the members of the European Free Trade Association, the Community is still not certain about its own final shape.

When, if ever, will the Community have a common foreign and defence policy and what kind of institutional development would that entail? That

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to different social and economic systems, remains valid.

These and other siren songs of the same ilk must be firmly dismissed as unrealistic dreams. Mr Giscard d'Estaing hit the nail on the head when he said that Mr Gorbachev's concept of a "common European house" mixed up two separate historical developments on the European continent. The first was the construction of a union of western European states, destined to become a world power in its own right, and the second quite separate development was the healing of the rift between western and eastern Europe created by the Second World War.

Until eastern Europe fully embraces market economics and political democracy, any attempts to create structural links between the two areas, which could only inhibit the further political development of the Community, must be rejected. That does not, of course, rule out trade or economic agreements of a new type between the Community and individual eastern European countries, under which aid would be tied to specific steps towards the creation of market-oriented economies and other reforms. One such arrangement, the aim of which is to link the proceeds of food aid to Poland to agricultural reform, has been worked out by the Community. But the difference with the existing type of association agreements provided for by the Treaty of Rome would be that the new eastern European brand of accord would not involve any institutional links with the Community and would not aim to lead to EC membership at the end of the road.

The prospect of closer economic relations with eastern Europe makes it all the more urgent that western Europe should bridge the gap between the EC and eastern Europe were to be put in place before more substantial arrangements had been made between the EC and the eight countries, which are all market economies and share the same pluralist political ideology.

What is lacking at the moment is an agreed concept of the future shape and characteristics of the European Community, which can be used by the Commission as a benchmark when working out arrangements with its eight eastern European partners. In both cases, the Community must be clear where it is heading, so that new external arrangements will not jeopardise its own internal development and ultimate political goals.

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FINANCIAL TIMES SURVEY

The flotation of the 10 water authorities in England and Wales will be the most complex privatisation

yet, writes Richard Evans. The public opposes it and some City analysts are sceptical. Even so, water will in future be an efficient and high-technology industry.

Coming to the boil

THE GOVERNMENT has succeeded in clearing the way for the privatisation of the 10 water authorities in England and Wales, with the steamrollering through parliament of the Water Act. Now comes the hard bit. It has to sell the new public limited companies to the investing public.

seen accidents, the flotation of all 10 authorities will go ahead as planned in November. In what will be by far the most complex privatisation attempted so far.

the deep frustration of the industry, has signally failed to win the public relations battle over water privatisation. Opinion polls show an alarming 70 per cent opposed to the sale, with scepticism among some City investment analysts.

just over half would make renationalisation by a Labour administration too easy. Although the unaudited accounts of the authorities for 1988-89, the last before privatisation, were published earlier this month showing a steady if unspectacular increase in turnover and operating profits, too much significance should not be read into them, as they bear little resemblance to the structure of the balance sheets on flotation. Too many factors crucial to investment judgments have yet to be decided.

Haskins & Sells, setting out investment proposals for the next 20 years. The battle between civil servants, authority and company executives and an army of advisers - to decide on the basis of these submissions, the capital expenditure programmes, the extent of balance-sheet restructuring and debt write-off, and, most important, the charging formula - is now in its final stages.

Balance sheets will be restructured and the offer price pitched to ensure that shares in all 10 authorities are attractive. Debt will be taken off some authorities, like North West, Northumbrian and Yorkshire, and loaded on to others such as Thames which is virtually debt-free. The purpose will be to make all 10 as near equal as possible as they enter the private sector.

capital spending required to improve the infrastructure and to meet the European Commission's stringent quality standards, a much higher figure of between 8 and 15 per cent should be allowed.

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Editorial Production: Martin Davies



Morning departure: anglers prepare for a day's fishing on Chew Valley lake, one of Bristol Water's major reservoirs

The Water Industry

Countdown to privatisation

July 6	Water Act received Royal Assent
Late July	Authorities and statutory companies receive K factors on charging
August	Authorities' accounts restructured
September 1	Vesting Day
September 6	Launch of flotation marketing campaign
November 1	Publication of pathfinder prospectus
November 21	Pricing meeting
November 22	IMPACT DAY
November 29	Prospectuses available
December 6	Offer closes
December 12	Basis of allocation announced and dealings start
December 20	Posting of documents of title

against this is his responsibility to protect the consumer from unjustified price increases and deteriorating standards.

Mr Byatt is one of a number of regulators - together with the National Rivers Authority, which will monitor water pollution - the Environment Department, which will retain responsibility for drinking water quality, and the Pollution Inspectorate - that will make the water price the most regulated companies in the UK market is likely to see. "Very tough, but liveable with," is the industry verdict.

There are big differences between the Government and industry leaders on the capital investment needed to bring the water and sewerage businesses up to acceptable domestic and European Community standards. The Environment Department appears to be working on a figure of £6bn, while the industry's arithmetic points to anything between £12bn and £15bn.

A great deal still depends on the fraught negotiations between Mr Nicholas Ridley, Environment Secretary, and Mr Michael Howard, Water Minister, and Mr Carlo Ripa di Meana, the tough Environment Commissioner, over relaxation of the legal timetable under which Britain must comply with European directives.

The Commission is still pushing for full compliance with the drinking water directive by 1993 - two years before Mr Ridley and the industry believe compliance is feasible, both on cost grounds and because of the stretched capacity of the construction industry.

The argument will need to be settled before flotation, so that the authorities can include an accurate picture of future investment requirements in their prospectuses.

Water has traditionally been a cheap and greatly undervalued commodity, but circumstances are changing fast. Whether privatisation comes about or not, the water industry of the very near future will be an efficient, high-technology industry charging premium prices for premium goods.



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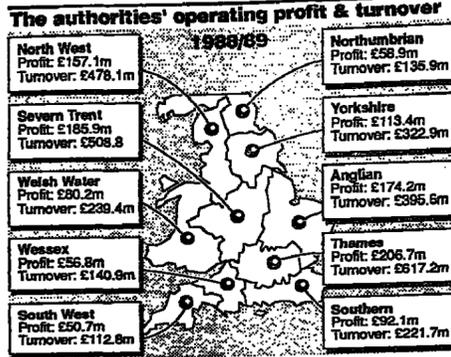
THE WATER INDUSTRY 2

The Government's aim is to make the 10 authorities equal as they wait to enter the private sector

Past balance sheets are unsound guides



Apertils on top: the chairmen of the 10 authorities, from the left... Dennis Grove (North West); Sir Michael Straker (Northumbrian); Bernard Henderson (Anglian); Keith Court (South West); Gordon Jones (Yorkshire); John Bellak (Severn Trent); Nicholas Hood (Wessex); Roy Watts (Thames); William Courney (Southern); John Elled Jones (Wales)



A FINAL judgment on the respective merits of the 10 water authorities will have to await the completion of negotiations on capital structures, and the future charging formula to be used after flotation.

All the authorities have very different characteristics, based on local geography and geology, population distribution and growth, the historic impact of industry, management capability and many other factors.

Past balance sheets cannot be used as an accurate indicator of performance in the private sector, because of the proposed redistribution of debt, which will mean withdrawing it from some authorities and adding it to others.

The intention is to make each authority as equally attractive as possible, in order not to have some oversubscribed and others left with the underwriters, and to give them the same opportunities on the starting blocks.

The possibility that only 51 per cent of each authority will be sold initially has not been ruled out. The sale of 100 per cent is more likely, however, as the Government will not wish to repeat the expense and aggravation of the issue; and to sell only 51 per cent would make subsequent re-nationalisation by an incoming Labour administration too easy.

Some authorities do have obvious advantages, and others drawbacks which the capital restructuring will not disguise, however; and these will form an important element of investment judgments which will have to be made both by individual investors and by institutions.

Here is a brief assessment of the authorities:

ANGLIAN: Largest area, from the Humber to the Thames, with unique mix of challenges. Lowest rainfall in the country; flat terrain leading to high pumping costs and low

dilutive powers of rivers; intensive agriculture resulting in potentially big nitrates problems; some bathing beaches need to be brought up to standard.

But it has the fastest-growing population in the country, which will be an advantage now that developers pay connection costs; its residents are used to high charges; there is a modern infrastructure with an extensive telemetry system; and the management is politically astute. Diversification plans are well advanced.

NORTHUMBRIAN: One of the smallest authorities, but with well deserved reputation for efficiency, achieving a high level of service with low household bills; energetic new managing director; ample water resources, because of construction in 1970s of "white elephant" Kielder reservoir. This has led to low net profits because of high borrowings,

but this could change.

Heavily dependent on industry, but signs of recovery. Underground assets in good repair, and good clean-up work done on Tyne, but work still needed on Tees; and 10 out of 19 bathing beaches need to be cleaned up. Acquisition by Lyonnaise of two big statutory water companies in area a big tactical blow.

NORTH WEST: Third in size, but biggest capital expenditure programmes to cope with huge infrastructure problems and rivers, especially the Mersey. Big leakage problem but ample water resources from Lakes. Some quality problems, though, with high lead concentrations and peaty-coloured water. Quality of bathing beaches poor, with 20 out of 30 failing to comply with EC regulations.

Often regarded as hardest of all to sell, but management has proven record of ability to

manage major schemes on time and within budget. Big vote of confidence from recent £75m Malaysian contract. Further substantial diversification planned.

SEVERN TRENT: Second biggest authority, serving 5m.

iron mains need lining.

But, in general, fewer problems than average; low charges; and long-term strategies in place for core activities and diversification. An aggressive management with competitive attitudes.

SOUTHERN: Affluent area with high growth, so demand for water increasing. High-quality aquifer water, so treatment costs low. Rivers in excellent condition and virtually no nitrate problem. High-quality telemetry, and keen on preventing leakage and introducing metering. Keen on diversification.

Beaches a big problem, and 10 long sea outfalls under construction or planned. Total cost of getting all beaches up to EC quality by 1995 (£230m) highest of any authority. Another strategic problem is the French, who have captured four of the six statutory companies which supply nearly half the population.

SOUTH WEST: Smallest of the 10 in population terms, but big tourist influx in summer. Acute shortages in past, but new reservoir due for completion next year should solve problem. Widely dispersed population adds to distribution costs. Some water quality problems from farm pollution and unlined iron mains, plus some beach problems in an area where tourism is vital.

The authority has received a public relations clobbering in recent months, following a series of accidents, particularly the Camelford spillage of aluminium sulphate. Determined to regain good image, but bound to affect sentiment.

THAMES: By far the biggest of the 10 in terms of turnover, profit, population, water supplied and sewage disposed of; and regarded as the jewel in the privatisation crown. Turnover represents 20 per cent of the industry total, although it has lowest charges. Unknown factor is capital restructuring as it is unlikely to remain debt free.

Completion of ring main in 1996 will solve resource problems and release land. Good water quality, although some nitrates and iron pipe lining problems. Due to size, Thames has considerable scientific expertise and experience in handling large contracts, plus sophisticated billing system. Aggressive management started diversification plans with purchase of Portals water treatment business. Could be

regarded by outside observers, and plans advanced for up to 50 per cent of profits from non-core businesses within five years. Biggest problem is lack of population and fact that two biggest centres, Bristol and Bourne-mouth, are controlled by statutory companies.

WESSEX: One of the smallest authorities, but with fast-growing population. Very high quality water supplies and very progressive policies on telemetry. River quality high, but capital expenditure required on long sea outfalls to improve beaches.

Efficient management well regarded by outside observers, and plans advanced for up to 50 per cent of profits from non-core businesses within five years. Biggest problem is lack of population and fact that two biggest centres, Bristol and Bourne-mouth, are controlled by statutory companies.

YORKSHIRE: Big capital spending plans under way, to cope with inheritance of industrial revolution and to ensure future supplies. Rivers in south and west heavily polluted, and water quality affected by discoloration. But only two out of 22 beaches failed to reach EC standards.

Problems have been highly publicised, which could result in high, artificial K figure. Caution, but well thought out approach to diversification, which could produce 20 per cent of profits over five years. Local economy recovering fast after some very lean years.

Andrew Hill considers the future of the 29 statutory companies, already in the private sector

An opportunity to throw off their shackles

CHOLDERTON and District Water Company supplies water to 2,500 people in six hamlets near Salisbury, covering an area of some eight square miles. Thames Water Authority serves a population of 11.6m across 5,100 square miles from London to Swindon, Banbury to Crawley.

Yet both are affected by the Government's water privatisation legislation, and both will be regulated in the same way after the November flotation of the water authorities.

This is just one indication of the difficulties which the Government has faced over the last 12 months in preparing the whole water industry for privatisation.

There are 29 statutory water companies in England and Wales, supplying water to 25 per cent of the population. They do not dispose of dirty water, which is dealt with by the authorities in areas where clean water is supplied by the companies. Cholderton is the smallest - and unique among the 29, in that one cannot buy and sell its shares.

The other 28 are already in the private sector, the residue of Victorian enterprise which established them in the 19th century. The companies were

untouched by successive bouts of legislation - most recently the 1973 Water Act which established the 10 authorities.

Statutory water companies are strictly regulated by the Environment Secretary; their dividends are fixed, and shareholders' voting rights are often severely restricted. Surplus

The residue of Victorian enterprise in the 19th century

profits, both from operations and from land sales, have to be passed through to consumers in the form of lower water charges.

As it privatises the 10 water authorities, the Government is offering the companies a chance to throw off their statutory shackles and convert to public limited company status. One suspects that the Environment Secretary, Mr Nicho-

las Ridley, and his Government colleagues will be pleased to see the companies put on a footing with the rest of the water industry.

In the last 12 months the companies have raised several problems for Mr Ridley as he has negotiated the rapids of water privatisation; most notably:

■ The connection between water charges and privatisation; and

■ Overseas investment in the water industry.

Critics of the Government's policy argue that both smags should have been anticipated. As it was, they say the Department of the Environment had to act after the event to limit the damage.

It was only when several statutory companies warned of major price rises earlier this year that the Government, scalded by the implication that privatisation would hurt the consumer, called in water com-

pany chiefs for emergency negotiations.

After discussions with Deloitte Haskins & Sells, the Government's accountant, some price increases were scaled down. The average rise at water companies this year came out at about 25 per cent - with the range from 10 per cent to 42 per cent.

The problem of overseas investment in the industry bubbled under the surface for longer.

French water suppliers - which, in some cases, have been in the private sector for longer than the statutory water companies - spotted the potential of the British water industry's private sector well ahead of anyone else.

They started to buy stakes in the 29 companies two years ago, pushing up share prices to more than 10 times their value in 1987, when few investors even knew the companies existed.

Last June, one of the three French suppliers, Lyonnaise des Eaux, launched the first bid by a French company. Its agreed offer for Essex Water Company, Britain's largest statutory water company, was quickly followed by a recommended bid for East Anglian.

In all, there have been 15 recommended bids for water companies - four each from three French groups and three from BSWater, a private UK water contractor which was the first to mount an offer in March 1988.

But it was not until the beginning of this year that the Government acted on its concern that further bids would jeopardise the concept of comparative competition - one of the planks on which water privatisation is founded - by reducing the total number of water businesses in England and Wales.

In January, the DoE announced that any future bids for water companies with assets valued at more than

£30m would be referred automatically to the Monopolies and Mergers Commission, and said the water authorities would be protected from takeover by a government shareholding for five years after privatisation.

So how does this leave the statutory water companies as they face a new privatised culture in the industry?

According to the Water Companies Association, which represents all the statutory com-

panies except Cholderton, there are 12 companies with fixed assets worth more than £30m, and 17 smaller unprotected groups.

Early this year, Southern Water Authority made an unsuccessful foray into the sector, with unsuccessful bids for two of the smaller water companies, in competition with the French.

But Mr Michael Swallow, director and secretary of the WCA, thinks that fears that newly-privatised authorities will gobble up their smaller neighbours have diminished.

"From what I can see, almost all of the companies have made arrangements to secure their future, mainly by shareholder agreements or understandings - or because they are already owned by somebody else," he says.

Some statutory companies which are still independent, have gone further. Mid Kent Water, for example, has managed to slide into public limited company status ahead of its counterparts by forming a new plc, Mid Kent Holdings, shares in which were exchanged for statutory company stock in April. Mid Kent became the first water utility to become a plc, and to see its shares quoted on Stock Exchange screens.

Bristol Waterworks Company is one of four of the larger statutory companies in which rival French companies still have large stakes. It has combined recent issues of

stock to local consumers and employees with a marketing push to rival the national advertising campaign for the authorities. Bristol is confident that it has raised its profile in the region, outdoing the local water authority, Wessex.

That said, there are still concerns about whether the companies will find themselves on a "level playing field" with the authorities.

In particular, statutory companies are worried that the Government will write off the authorities' debts and offer incentives to possible shareholders. That could leave the

Twelve are said to have fixed assets worth more than £30m

companies looking less attractive to investors and depress their share prices.

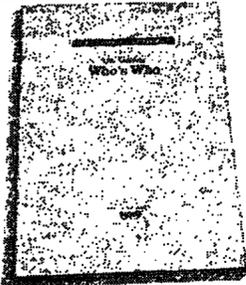
But after a year or more of wrangling with the Department of the Environment, Mr Swallow is sounding happier with the position he and other company representatives have negotiated with the Government.

"The department has shown a great willingness to understand our particular point of view and our suggestions for solving problems," he says. "And there's a feeling of cautious optimism about the future."

Statutory water companies



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Mr Michael Swallow, director and secretary of the WCA, thinks that fears that newly-privatised authorities will gobble up their smaller neighbours have diminished. Picture: Trevor Humphries



Bristol Waterworks Company has combined recent issues of stock to local consumers and employees with a marketing push to rival the national advertising campaign for the authorities



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THE WATER INDUSTRY 4

French investors have bought 12 UK water companies. Why their interest? Andrew Hill explains

A long view from across the Channel

AT FIRST it was cause for a pun (Eau La La). Then it was cause for concern. Finally, it was cause for government action.

French investors in the UK water industry came quietly, stalking the 29 statutory water companies, a sector of the stock market which few British investors even knew existed. In June 1987 Cementation SAUR - a joint venture between two construction groups, Trafalgar House of the UK and Bouygues of France - revealed it had built up a 22 per cent interest in Rickmansworth Water Company, which counts Heathrow airport among its more prestigious customers.

Water companies are among the biggest groups quoted on the Paris stock exchange

But two years after the Lilliputian world of the statutory water companies, SAUR and its compatriots Compagnie Générale des Eaux and Lyonnaise des Eaux have succeeded in buying 12 of the UK's 29 private-sector water companies - four each. They hold substantial stakes in six others.

Government restrictions on mergers in the water industry - imposed after the 12 bids had been launched - have calmed the frenzy of activity, but speculation about French intentions in the UK continues. So who are the French suppliers? And why are they interested in the British water industry? There are about five private water companies in France, which handle 70 per cent of the country's supply. The proportion has grown steadily since the second world war, as more and more French municipalities have contracted out local services, including water supply, to private groups. Some of the French companies have existed since the 19th century, and grown to become the biggest groups quoted on the Paris stock exchange. Compagnie Générale

des Eaux, for example, reported attributable net profits of FF1.37bn (£132m) for 1988.

The three biggest companies have other interests, ranging from cable and public television, through construction and civil works to funeral directing.

But there is little market share left to bite at in the French water service business, so all have turned abroad, winning contracts to supply water in developing countries. In the last two years, they have realised the potential of the UK, teetering on the brink of radical changes in the industry, and moved in.

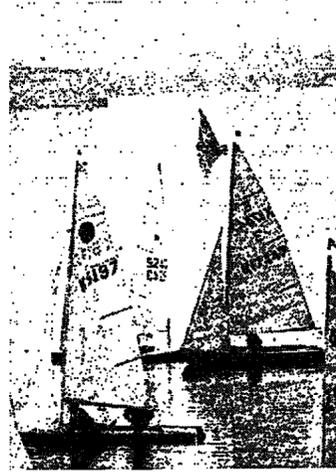
Some factors played into the French hands. The statutory water companies were just beginning to show their concern that the 10 much larger water authorities might use privatisation as an excuse to devalue them. Ownership at arm's length from Paris offered a prospect of job security, which amalgamation with the local water authority would not have done.

All the French deals were recommended by water company boards, albeit after long negotiations.

Furthermore, nobody seemed to know how to value statutory



Calmer waters: Kielder Water, in Northumbria (left); and dinghies on a reservoir in the Thames area



water companies. For years, stock in all 28 quoted groups had traded at about the same level. As interest in the sector reached boiling point, so investors began to discriminate between the companies.

It was a learning process for predators, targets and shareholders, who gradually learned to hold out for higher offers - despite the fact that their stock had already shot up to more than 10 times its value in late 1987.

Lyonnaise des Eaux, for example, paid £47.6m for Essex Water in June 1988, the first French bid for a water company. Less than eight months

later, SAUR had to increase its bid for Mid Southern Water - a much smaller water company - to £58.6m before institutional investors would commit their shares to the offer.

The bid excitement has left French suppliers with a much larger investment in the industry than they can have anticipated. Excluding the value of outstanding holdings in companies which are still independent, the three French groups have spent between £80m and £144m each on buying into the sector.

Opinions differ as to how they will win a decent return on that investment.

The French companies themselves say they are in the British industry for the long term, and are happy to gain only small profits - or no profits at all - in the first few years.

That should not be surprising, because the French domestic system involves companies competing for water supply contracts which sometimes run for up to 30 years. The short-term bid activity - rather like the short-term concerns of privatisation - has obscured the long-term nature of the industry, both in the UK and in France.

French investors also argue that much needs to be done -

as elsewhere in the UK water industry - to bring the companies up to European Commission and Government standards on water quality.

That may occupy the new French owners' attention for some time. Meanwhile, Lyonnaise and Générale have already set up other subsidiaries in the UK to compete for local service contracts in street cleaning and waste disposal. In the longer term, that might be an area into which the French-owned water companies will diversify.

After flotation, there will almost certainly be some shake-up in the French position. Sceptics warn that the UK will see the demouement of a French conspiracy, in which the new owners will sell the

After flotation, there will almost certainly be some shake-up in the French position

outstanding strategic stakes in water companies to one another and carve up the rest of the sector. They say the French could now invite the authorities to buy back the companies at exorbitant prices, thus increasing their income from water supply.

That seems unlikely, but more conservative deals with the authorities are a possibility, as are links with other British groups. Lyonnaise, for instance, has already hinted that it will seek a quoted UK partner - not a water authority - to take a large share in its British subsidiary, at present wholly-owned.

As investment targets, the authorities seem safe from the serious attentions of acquisitive French companies for the time being, because they are protected by government shareholdings and the new merger policy.

That does not rule out small French investments: if nothing else, having large French competitors, and potential predators, in the market will keep the newly-privatised authorities - and the remaining statutory companies - on their toes.

Bids and strategic stakes in statutory water companies

ANGLIAN WATER AUTHORITY AREA
Tending Hundred Waterworks Company: Compagnie Générale des Eaux, £10m bid
East Anglian Water Company: Lyonnaise des Eaux, £21.8m bid
Essex Water Company: Lyonnaise, £47.6m bid

NORTHUMBRIAN WATER AUTHORITY AREA
Newcastle & Gateshead: Lyonnaise, £39.1m bid (increased from £30.5m)

Sunderland & South Shields:
Lyonnaise, £35.9m bid (increased from £29.8m)

SEVERN TRENT WATER AUTHORITY AREA
East Worcestershire Waterworks Company: Biwater Supply*, £2.98m bid
South Staffs Water Company: Générale des Eaux, 26.7 per cent

SOUTHERN WATER AUTHORITY AREA
Eastbourne Waterworks Company: SAUR, £15m bid
Southern Water Authority, 25 per cent
Mid-Sussex Water Company: SAUR, £16.8m bid (increased from £13m)
Southern Water Authority, 25 per cent
West Kent Water Company: SAUR, £7.4m bid (increased from £5.23m)
Southern Water Authority, 25 per cent
Folkestone and District Water Company: Générale des Eaux, £11.5m bid (increased from £8.3m)
Southern Water Authority, 25 per cent

Mid Kent Water Company (now Mid Kent SAUR, 18.6 per cent Holdings):
Générale des Eaux, 30.1 per cent
SAUR, 18.6 per cent
Portsmouth Water Company: Portsmouth Water Co Retirement Benefits Scheme, 84 per cent

THAMES WATER AUTHORITY AREA
North Surrey Water Company: Compagnie Générale des Eaux, £15.6m bid
Lee Valley Water: Générale des Eaux, £41m bid
Mid Southern Water Company: SAUR, £56.6m bid (increased from £50m)
Colne Valley Water Company: Générale des Eaux, 28.2 per cent
SAUR, 25 per cent
Rickmansworth Water Company: SAUR, 27.72 per cent
Générale des Eaux, 16.1 per cent
East Surrey Water Company: Associated Insurance Pension Fund**, 28 per cent

Sutton District Water Company:
Associated Insurance Pension Fund, 13.72

WELSH WATER AUTHORITY REGION
Wrexham & East Denbighshire Water Company: SAUR, 11 per cent

WESSEX WATER AUTHORITY AREA
West Hampshire Water Company: Biwater, £10m bid (increased from £8.4m)
Bournemouth and District Water Company: Biwater, £17.5m bid
Bristol Waterworks Company: Lyonnaise, 18 per cent
Générale des Eaux, 29.9 per cent

* Biwater is a private UK contractor; Biwater Supply is jointly owned by Biwater and East Worcs management.
** AIPF is a private investment vehicle for Mr Duncan Saville, a businessman based in Sydney, Australia.

Andrew Hill on the difficulty of comparing different countries' water industries

'The Orkneys aren't Greek islands'

ACCUSATIONS that Britain is "the dirty man of Europe" when it comes to water purity rankle with the 10 water authorities.

The problem is that the European Commission has recently singled out the UK for transgressing the EC's nine-year-old directive on drinking water quality. The Commission has put pressure on Britain, because it is unique among European water suppliers in having to frame a legal form of words for the impending privatisation - laying out how it intends to meet the directive's demands.

All countries should have complied with the drinking water directive by 1985. Publicity for the EC's action, say the authorities, obscures the fact that continental suppliers are also infringing this and other EC rulings on bathing beaches and sewage treatment works.

In fact, European suppliers are united in their desire to see proper and practical standards applied to water quality. On pesticides, for example, there is pressure from all suppliers for the stringent single limit to be relaxed, or refined.

PUBLIC WATER SUPPLY IN EUROPE 1986									
	Population: residents (m)	Population: % connected	Water delivered: megalitres per day	Ground water %	Household %	Average household use: litres per head per day	Household water price (Jan '87) \$ per cubic metre		
Austria	7.57	56	1,580	99	64	131	0.88		
Belgium	9.26	95	1,820	97	85	106	0.87		
Denmark	5.12	92	1,030	99	67	194	0.37		
Finland	4.93	81	1,310	49	54	156	0.56		
France	55.30	98	15,260	64	70	147	0.72		
Hungary (1984)	10.68	83	2,500	89	59	180	0.23		
Italy (1984)	57.20	91	18,710	88	75	220	0.22		
Luxembourg	0.37	99	120	70	67	171	0.58		
Netherlands	14.61	100	3,030	70	82	159	0.78		
Norway	4.15	87	2,470	15	47	175	0.28		
Spain	38.75	86	11,900	26	73	158	0.28		
Sweden	8.36	87	2,660	25	66	199	0.43		
Switzerland	6.57	99	3,100	83	66	264	0.48		
UK	56.60	99	19,500	28	63	135	0.50		
West Germany	61.14	98	13,700	72	67	146	0.99		

England and Wales household use not measured, so figures are based on 1985 household daily consumption 91 - £1.57 at January 1 1987 Source: Water Authorities Association

But EC directives aside, there are other difficulties in assessing different countries' performance, either on environmental issues, or on the price of the supply.

Many European water suppliers are working from a very low base, and expectations of who can meet a reasonable service differ. The UK authorities

point out that, in Spain, only 40 per cent of people are served by a sewage treatment works, so there are almost certain to be fewer infringements of the EC directive on treatment works.

As one observer puts it: "You can't have laws that apply up in the Orkneys and down in the Greek islands:

harmonisation should be the name of the game, approximation rather than uniformity."

Inevitably, European countries also give the standards

Price comparisons are difficult, as suppliers choose different means of charging

different priorities. In the UK, the EC standards are regarded as a limit; elsewhere they can be seen as a guideline.

In Denmark, the Netherlands and West Germany, according to the environmen-

tal pressure group Friends of the Earth (FOE), the important issue of nitrate contamination - originating in agricultural fertilisers - is being tackled at source, with legislative restrictions on intensive farming. But that approach is dictated as much by geographical circumstances as anything else: unlike Britain, the bulk of the supply in all three countries comes from underground sources, which are the most vulnerable to nitrate pollution.

Price comparisons are also difficult, because suppliers choose different means of charging consumers. The UK is virtually unique in Europe in charging for water on the basis of rateable value, rather than metering a supply or charging a flat rate. That will change, but it makes any tabular comparison at best a rough estimate. Other countries show wider variations in price, according to the availability of water.

Jack Mannion, executive director of the American Water Works Association, which represents North American water industry professionals from Mexico to Canada, says there are major differences in culture when it comes to water. But cultures can change.

Water has typically cost the US consumer less than in Europe, he says. Now, with environmental pressure increasing, there is a need for improvements, price rises - and a change in a public attitude which used to favour the lowest possible water charges,

Drinking water: structure in the UK:

England and Wales: 10 water authorities, in public ownership until the November flotation, treating and supplying water (also treating and disposing of sewage); 29 statutory water companies, already in the private sector, supplying water to 25 per cent of population.

Scotland: Regional water boards under the jurisdiction of the 12 regional or islands councils.

Northern Ireland: Four divisions, operated by the Department of the Environment for Northern Ireland.

Austria: Water supply organised on community level, through municipalities or autonomous utilities. There are also co-operatives, associa-

tions, stock corporations and limited liability companies. Belgium: Water supply is the responsibility of public authorities. Eight major ones account for 85 per cent of the total supply.

Canada: Municipally-owned and publicly-owned utilities, regulated by the provincial governments, which implement central government standards.

Denmark: Some 65 per cent of the population supplied by 120 municipal waterworks, 25 per cent by roughly 3,500 private co-operative waterworks, the balance from private springs and boreholes.

France: Some 70 per cent of the population gets its water from five large private companies, which compete for long-term contracts offered by municipalities. Balance of the supply handled by local authorities.

Italy: A highly fragmented system, with municipalities ultimately responsible for supply. They can handle it themselves, delegate it to special municipal enterprises, or contract it out to private companies. About 7,000 separate units manage the supply.

Netherlands: In 1986, about 88 utilities supplied the whole population. Several municipal companies are being absorbed by public companies, shares in which are owned by local authorities.

Norway: About 80 per cent of the population supplied by 1,800 waterworks, each serving more than 100 people. The balance draw water from small water supplies locally. More than half the waterworks are owned by municipalities, the rest are private co-ops.

Spain: Water distributed mainly through local authority-controlled services, to nearly 6,000 towns. Water for an increasing proportion of the population - nearly 25 per cent currently - is handled by private companies.

Sweden: Most of the supply is carried out by the 284 local authorities, with special regional associations in major metropolitan areas.

Switzerland: Most Swiss people connected to about 3,200 central water supply bodies. In rural areas, supply is delegated to co-ops responsible to corporations.

United States: About 90 per cent of the population supplied by municipally-owned water utilities, the balance by private water companies. Water quality standards set by the central Environmental Protection Agency.

West Germany: 6,300 local authority-owned and publicly-owned companies supplying water. Balance has shifted since 1969, when there were 15,000 companies, because of local authority reorganisation and concentration of business with larger suppliers.

Source of European information: International Water Statistics, 1970-1986, published 1988 by International Water Supply Association, 01 222 8111.

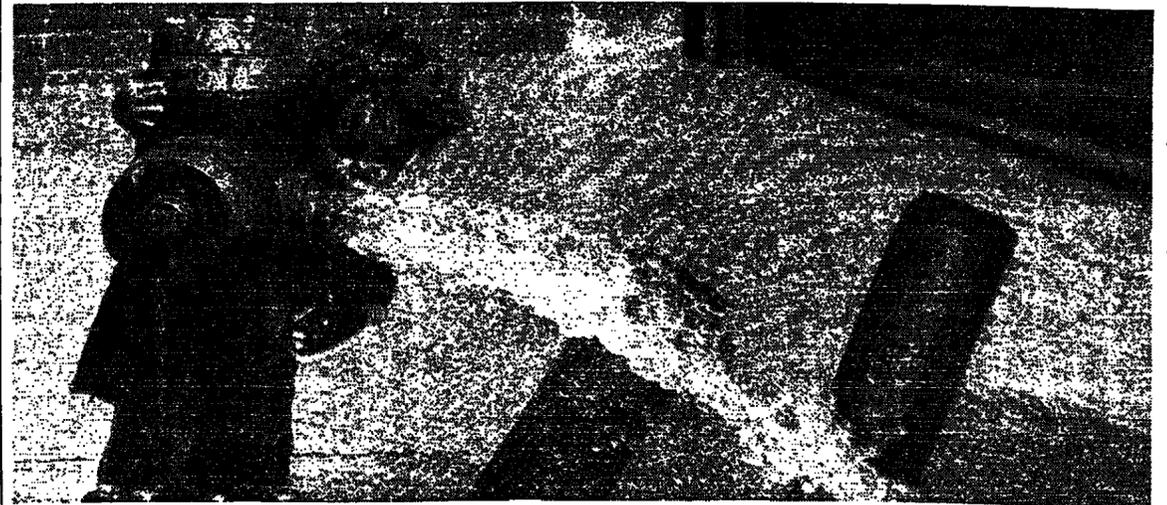
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There are said to be major differences in culture when it comes to water in the US, where it has typically cost the consumer less than in Europe

THE WATER INDUSTRY 6

Servicing the industry: Andrew Hill on the role and future of the contractors on which the authorities and water companies depend

All specialists may not be ready for the challenge . . .

IT IS difficult to get hold of builders in Britain at the best of times.

What then are the chances of the UK water industry's finding enough British builders and engineers to complete an estimated £12bn worth of work in the next six years?

That is one guess at the cost of complying with the European Commission's directives. Britain should meet the standard on drinking water purity

by the mid-1990s; its bathing beaches must comply by 1995, sewage treatment works by 1992.

Every week seems to add to, or alter, the demands on the industry: earlier this month, it emerged that the EC was drafting a new directive which would prevent authorities dumping raw sewage into the sea. That could mean further billions being spent on the construction of coastal treatment

works.

The possibility of exhausting the supply of specialist contractors is one reason why the water authorities have pressed successfully for a rogue amendment to the water privatisation bill to be overturned. It asked for compliance with the EC drinking water directive by 1993 - "impracticable and impossible," said the water authorities.

That still leaves a great deal

of work to be done before the mid-1990s.

Adrian White is founder and chairman of Biwater, the private water contractor which has been the only UK bidder for statutory water companies. He believes most British contractors and suppliers, through no fault of their own, are far from ready for the challenge.

He argues that UK companies serving the industry have been hit by tighter conditions

on contracts in the public sector during the last decade - particularly among the water authorities.

"Because of Government cut-backs on water expenditure, there was insufficient continuity and viability on contracts," he says.

The insecurity of relying on single contracts led to several British contractors either going to the wall or being gradually run down by larger per-

ent companies.

"Now it's gone full-circle: there is a mad scramble to achieve EC provisions by the due date, but the capacity in the market for specialist contracting is not there."

Mr White has an axe to grind, of course. Biwater is already active on major contracts in the UK and overseas, and claims to offer "total capability": design, civil construction, water treatment and sewage treatment, and manufacture of components. But, despite his company's strong position, he says there is clearly further rationalisation to come.

For one thing, the statutory water companies and the water

largest authorities, has already spent up to £34m buying the loss-making water treatment arm of Portals Holdings, a quoted papermaking company. It is part of an international drive to buy 18 companies specialising in design contracting for the drinking and industrial water treatment markets, and designing and supplying water "products", such as chlorinators or softeners.

Further European rationalisation is more than likely, Mr White believes.

"Buyers are already looking at France or Germany as an alternative," he says. "After 1995, capital works in the UK will drop, and eventually we foresee a crystallisation of the industry in Europe, leaving one major pump company, one major valve company, one major water treatment company and one major pipe company."

. . . but a windfall awaits those who are

NEARLY 250 companies are listed as serving the industry in the Water Authorities Association (WAA) handbook, writes Andrew Hill.

They supply everything from abrasion-resistant coatings and anaerobic digesters to weed screen cleaners and winches. So who will benefit from the windfall of work into the 1990s?

Three sectors should be favoured, according to a recent circular from Smith New Court, the WAA's research broker, about 10 quoted companies affected by the water industry's capital projects. The sectors are: building materials

and construction; engineering; and electricals.

Construction companies - and pipe manufacturers like Hepworth and Polypipe - could pick up the lion's share of the work, suggests the report.

That could bring into play the three French water suppliers, which have already invested in the UK's water companies. In particular, Compagnie Générale des Eaux and SAUR, a subsidiary of construction giant Bouygues, have strong civil engineering arms.

The third, Lyonnaise des Eaux, has deliberately moved

out of construction in recent years. But Lyonnaise has links with civil engineer John Laing - another Smith New Court tip - through a joint venture, Degremont Laing, which could be revived to provide contracting services to the UK water industry.

A second UK construction group, Trafalgar House, was Bouygues' original partner in the scramble for water company investments. When that partnership split up last October, Trafalgar said it was still committed to a contracting role in the industry, and could end up competing with its rival Balfour Beatty, the BICC

subsidiary, which is already heavily involved in civil construction of dams and reservoirs worldwide.

Other beneficiaries could include related engineering companies, which would supply the kit for new treatment plants, mains and sewer systems.

Smith New Court picks out Rotork, the valve manufacturer, pump-maker Weir, and more general manufacturers of cast-iron systems, such as Glynwed, Simon Engineering, better known for its firefighting and access equipment, has a growing involvement in

waste water treatment in the UK and US.

Two with particularly high proportions of sales to the industry are ABB Kent and Victaulic.

Victaulic makes 25 per cent of its valve, pipe and other component sales to the sector. ABB Kent earns 40 per cent of its sales, mainly overseas, from water meters. It should benefit if authorities select metering as an alternative charging method to the rate-based system currently used. That has to be phased out by the end of the century.

The insecurity of relying on single contracts means trouble for contractors

authorities, once privatised, will look to expand into new fields, which could include designing and building, as well as operating and maintaining water plants.

Thames Water, one of the



Adrian White, founder and chairman of Biwater, the private water contractor which has been the only UK bidder for statutory water companies, argues that UK companies serving the industry have been hit by tighter conditions on contracts in the public sector during the last decade - particularly among the water authorities

PRIVATISATION has spotlighted, as never before, the environmental issues involved in water supply, and has led to a spate of criticism of the industry from "green" pressure groups, MPs and peers.

Most of the publicity has concentrated on allegations of poor water quality. But the 10 authorities, now about to become ples, say that much of the criticism is ill-founded. They maintain that the standard of drinking water in Britain is as good as that in most other EC countries and better than that in many.

They also point out that the industry has suffered a lack of capital investment as a result of expenditure cuts under the Labour government in the late 1970s and in the early years of the present government.

As a result, it is now having to catch up on much needed investment to improve pollution control. Capital expenditure is currently running at twice the level of 10 years ago and is still rising.

Water authorities say that, in the past, Britain has been ahead of its European counterparts in maintaining water quality. In recent years - the argument runs - the EC countries have been forging ahead in this area but have started from a lower base than the UK.

In southern Europe, many people still do not have public water supplies. In Britain, 84 per cent of the population is served by sewage treatment works, a figure bettered only

by Germany, Denmark and Holland.

The British Government has been in lengthy negotiations with the EC Commission, which is demanding that the UK brings its standards into line with the community drinking water directive that it should have complied with by 1985.

This topic was the centre of a long battle during the passage of the Water Bill through parliament. The most serious opposition was in the Lords, where Labour peers moved an amendment that Britain should comply fully with the directive by 1993. This was approved but later overturned in the Commons.

There are 66 different parameters for water quality laid down in the directive, and the Government takes the view that some of them are unnecessary. Mr Nicholas Ridley, the Environment Secretary, says some of the standards are too stringent. The regulation on nitrates is, he says, tougher than is necessary to protect public health, and it could take Britain three years to meet standards.

There is a similar time-scale for aluminium, which some

THE ENVIRONMENT

Watermen defend their record

	CLASSIFICATION OF RIVERS AND CANALS: 1987-88 (lengths in km)						Total
	Class 1A	Class 1B	Class 2	Class 3	Class 4	Class X	
Anglian	379	2,100	1,576	378	18	0	4,463
Northumbrian	1,730	716	273	61	5	0	2,785
North West	2,591	820	1,295	965	259	0	5,900
Southern	827	2,411	2,299	549	71	35	6,192
South West	628	773	596	164	0	0	2,161
Thames	650	769	827	328	27	0	2,601
Welsh	702	951	643	117	5	0	2,418
Wessex	2,453	1,321	720	274	34	0	4,802
Yorkshire	827	860	816	126	17	0	2,606
England/Wales	2,264	2,198	779	629	164	0	6,034
England/Wales	12,851	12,939	9,796	3,591	600	35	39,812

Class 1A: Waters of high quality suitable for drinking supply abstractions and for all other abstractions; good or other high class fisheries; high amenity value.

Class 1B: Less high quality than class 1A, but suitable for substantially the same purposes.

Class 2: Suitable for drinking after advanced treatment; supporting reasonably good coarse fisheries; moderate amenity value.

Class 3: Polluted to an extent that fish are absent or only sporadically present; may be used for low-grade industrial abstraction purposes; considerable potential for further use if cleaned up.

Class 4: Grossly polluted and likely to cause nuisance.

Class X: Intolerable water courses not suitable where objective is to prevent nuisance developing.

Source: Water Authorities Association.

claim is linked with Alzheimer's disease. But on lead, which can cause brain damage in children, he believes that Britain will be able to meet European standards within the next few months.

The problem of the extensive use of lead piping has been difficult to solve. Currently an expensive programme of water treatment is being carried out to reduce the lead content. England and Wales should be in compliance with the directive on lead by the end of this year. Scotland will take a little

longer.

Initially, Britain interpreted the EC limits by judging them on an average based on a sample of water taken over a three-month period. But, when Commission lawyers objected to this interpretation, it was agreed to regard each standard as a ceiling which could not be exceeded.

However, environmental bodies are not impressed by the claims of the industry and the Government over water purity. Organisations such as Friends of the Earth have per-

sistently campaigned for tighter standards.

FOE carried out an investigation which, it said, showed that much of Britain's drinking water was illegally contaminated with pesticides. It concluded that nearly 300 water supplies in England contained pesticides above the maximum allowed under the EC drinking water directive. Its report said that pesticide poisoning can occur very quickly and cause symptoms such as nausea, dizziness and restricted breathing.

Nitrate levels have also been the subject of intensive campaigning. The problem is mainly caused by the large-scale use of artificial nitrogenous fertilisers getting into rivers and streams from agricultural land.

FOE estimates that about 4m people in England receive drinking water that has breached the EC nitrate level. There are fears that this could cause an oxygen deficiency in the blood of new-born babies similar to the "blue baby" syndrome.

The Government has proposed restrictions on the use of nitrate fertilisers, in an effort to reduce pollution. The Ministry of Agriculture is setting up pilot zones, where restrictions on their use would apply, hopefully on a voluntary basis.

Another target of the conservationists has been the large number of sewage treatment works which have been operating illegally above the pollution limits laid down by the Government. About 20 per cent have failed to comply with the standards, known as "consents". There was controversy when the Government amended the Water Bill in its final stages to give concessions to about 1,000 sewage works that were in breach of their consents for the level of discharges.

tion to the year's "amnesty" from prosecution for water authorities that are in breach of sewage regulations when they are privatised. This arises because it would take a year for adequate tests to be conducted to present a case for prosecution. The water authorities argue that it is a misnomer to call this an amnesty. The new companies could still be prosecuted at a later stage, on the basis of evidence gathered during their first year of operation.

Britain has also been the target of criticism over the quality of its beaches where pollution is mainly caused by sewage outfalls. There are 400 identified bathing beaches in the UK, and two thirds of these comply with EC standards.

The industry has been spending £70m annually on improving bathing waters, and it hopes to get the remaining third of beaches up to standard by 1996 at a cost of about £1m.

Controversy has also centred on the possibility that the privatised water companies will dispose of large tracts of land which they will inherit from the authorities. Environmentalists fear that this could lead to the sale of beauty spots to developers in order to boost the profits of the privatised industry.

The Government has acted to meet some of the worries on this issue. The water authorities own about 500,000 acres. Of this, 200,000 is in national parks, 100,000 on sites of special scientific interest (SSSIs) while 200,000 is in unprotected areas.

It is this unprotected land that is giving conservationists cause for concern. The Water Act was amended during its passage through parliament to give Mr Ridley powers of protection over land owned by the water authorities in areas of outstanding natural beauty, the national parks, SSSIs and the Norfolk Broads.

Water companies will still have to get the Environment Secretary's permission to sell land which does not fall into these categories. But, in coming to a decision on these land disposals outside protected areas, he need not take account of the conservation value of the land.

The Council for the Protection of Rural England says this could put much beautiful countryside at risk including the West Pennine Moors and parts of the 700-acre Eian Valley in Mid Wales.

Mr Andrew Purkis, Director of the CPRE, says: "The Government has reneged on its commitment to provide adequate environmental safeguards for all water authority land."

John Hunt

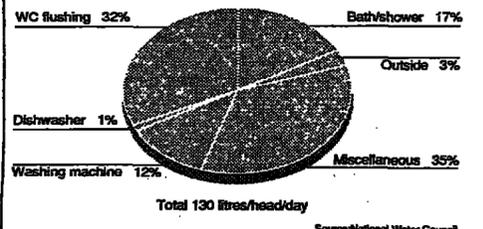
These works will be permitted to continue discharging at their present levels until 1992, by which time they will be expected to comply with the legal limits. This is intended to give them the necessary time to install new plant - a process which cannot be carried out overnight. It would, after all, have been difficult to float a company where one in five of its sewage works was in breach of the law.

The decision has angered environmentalists, but the industry argues that most cases where consents have been exceeded have not involved gross pollution or significant damage to rivers.

The sewage outflow effects river quality where much of the drinking water comes from. But, in fact, 90 per cent of the rivers in England and Wales are classified as of good or fair quality.

There was also stiff opposi-

Average UK household water use



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SAUR Water Services PLC

Acquisition of

Eastbourne Water Company

The undersigned acted as financial adviser to SAUR

Hoare Govett

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January 1989

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INTERNATIONAL COMPANIES AND FINANCE

Gist scraps ACF Holding takeover after board rift

By David Brown in Amsterdam

GIST-BROCADES yesterday startled the Netherlands' business and financial community by scrapping its planned F1242m (\$113m) takeover of ACF Holding, the rival Dutch biotechnology group, following a dramatic boardroom split.

The boardroom drama culminated last Friday in the resignation of Mr Gijb Bresser, Gist's managing board chairman and architect and principal proponent of the takeover of ACF.

It is understood that concern over the costs and potential risks connected with the merger, which was personally negotiated by Mr Bresser, had erupted into a revolt of Gist directors.

Full details of the merger, aimed at creating a company with annual sales of F1.8bn and representing a first step in the pending reorganisation of the Dutch biotechnology sector, were first announced earlier this month.

ACF said yesterday it had been "unpleasantly surprised" by the unilateral announcement, considering the advanced stage the merger had reached. "This decision is not connected with the merits of the deal but is based on a crisis within the management of Gist," ACF said.

Attempts over the weekend involving the management and supervisory boards of both companies to salvage some portion of the plan ended in failure.

It is understood that each company unsuccessfully offered to buy the others' 50 per cent stake in Brocacef Holdings, the joint venture which is the Netherlands' second most important medical and veterinary products wholesaler.

Brocacef accounted for two thirds of ACF's net profit of F114m last year on sales of F1.1bn. Gist reported earnings of F196m on sales of F1.28bn.

Dutch boardroom rows of this magnitude, although rare, are not entirely unprecedented. In 1986 KLM scrapped an ambitious and well-advanced \$975m bid for the Hilton International hotels group after its supervisory board failed to clear the deal.

BULL, the French state-controlled computer maker, expects to make a net profit this year in spite of a dramatic slide into losses for the first six months, Reuter reports.

An official said the group should, over the second half of the year, make up for activity lost during the first six months and realise a net profit for the 1989 financial year. The company had set no specific target.

In line with last month's indications, the group fell heavily into the red for the first half. A net loss of FF337m (\$68m) compares with a profit of FF77m a year ago.

Bull said it aimed to restore profits by implementing a three-part recovery programme. This comprised improving deliveries, developing marketing activities and delaying certain investments.

The group said research and development spending would not be affected by these measures and should grow by 10 per cent from 1988's total of FF3.6bn.

Group turnover in the six months ended June 1989 was FF1.4bn against FF1.3bn.

Bull attributed the first-half setback to the relatively late announcement of new products and noted that computer sales were traditionally stronger in the second half.

New products were announced later than in previous years to coincide with Bull's first worldwide exhibition, held in Rome at the beginning of June.

Bull stressed that the first-half loss was compounded by the time lag - greater than foreseen and likely to be temporary - between the revenue growth rate and operating and research and development expenses.

In spite of the earnings fall, total operating and research and development expenses increased by 8 per cent, in line with group forecasts.

Bull is the world's 10th largest computer group. The first six months are traditionally a low period for trading, accounting for between 35 and 48 per cent of annual revenues.

Bull sees return to profit after interim loss

They call it the Wolfgang-see; the small pond outside the office of Mr Wolfgang Schieren, chief executive of Allianz, Europe's biggest insurance company.

True, the pool, clearly visible from Mr Schieren's window, is hardly on a par with Bavaria's bigger and better-known lakes like the Chiemsee, which prompted the nickname coined by Allianz insiders.

But then exaggeration has never been part of the Munich-based group's style. Rather the company, which yesterday announced record earnings for 1988, prefers to let its numbers speak for themselves. Seldom have they spoken so clearly.

Not only were the figures the best in the 88-year-old group's history, but earnings for this year - its centenary year - promise to be better still.

Understanding Allianz's results remains something of a craft given its continuing policy of disclosing only incomplete earnings figures. But while fully consolidated reporting will only come this year, Allianz is already inching towards greater openness.

Thus it disclosed that total investments amounted to DM94bn (\$48bn) last year, up from DM83bn in 1987. The total rises to DM130bn if all the funds under Allianz's management are included, compared with DM114bn in 1987.

Greatly reduced write-offs on its investment portfolio lie behind much of the DM46m jump in pre-tax earnings - excluding Allianz's foreign operations and Allianz Leben, the life insurance unit - to DM1.24bn last year. Compared with the DM650m Allianz wrote off in 1987 as a result of the stock market crash and currency factors, it only had to set aside DM273m last year.

The remainder of last year's profits rise came from improved underwriting earnings, with domestic figures leading the way. German underwriting earnings climbed to DM465m from DM227m in 1987. Foreign underwriting, by contrast, remained in the red, although appreciably less so than before.

With foreign premium income likely to account for some 40 per cent of total group premiums this year, where does Allianz go from here?

Some themes have not changed. A sizeable US acquisition is still desired, but Allianz, by its own admission, remains as choosy as ever as to its target. As before, it wants a company that is in the top 20 in terms of premium income, and one that is both nationally represented and predominantly in property and casualty business.

More recently, there has been a greater stress on involvement in industrial business too.

Mr Schieren maintains

Allianz maintains a premium pace

Haig Simonian finds Europe's biggest insurer in up-beat mood

Allianz. In a sense the waiting game has been worth playing. Senior Allianz executives admit they are looking at about one US insurer a month now. One, unnamed, group was virtually in the bag recently until unexpected problems intruded, according to one executive.

But the German group is not rushing to conclude a deal. Price is not the problem, it maintains, but rather a good fit. And if it really feels it has to make a bid before the legal barriers come down, there remain a number of groups which might be acceptable if not ideal.

Meanwhile, in Europe, restructuring and consolidation are on the cards. Allianz, along with Riunione Adriatica di Sicurtà (RAS), its Italian subsidiary, has taken a 3.5 per cent stake in Banco Popular Español, an investment which is already proving its worth.

Over the next three months it plans to consolidate its Spanish activities with those of RAS to build up premium income from DM600m to about DM1bn this year.

At the same time Allianz is moving to streamline its overall operating structure, with a stress on four main business areas - domestic and foreign property and casualty; financial products (including life insurance); and industrial insurance.

Allianz can afford to wait for the ideal candidate. Its "war chest" is steadily growing, having been boosted in April by a DM1.3bn multicurrency warrant bond.

Officially the sum at its disposal is about DM2bn. In reality the figure is at least two to three times that, and probably more so if it chooses to borrow heavily.

The growing tendency to break up huge US conglomerates has opened up what just a few years ago were unimaginable acquisition prospects for



Wolfgang Schieren: waiting for ideal candidate

Mandarin in Asia hotel projects

By John Elliott in Hong Kong

MANDARIN ORIENTAL, the Hong Kong-based luxury hotel group controlled by Jardine Matheson Holdings, has started moves aimed at establishing five-star hotels in New Delhi, India, and Kuala Lumpur, Malaysia.

It is also to refurbish the small government-owned Bela Vista Hotel in the Portuguese enclave of Macao, 40 miles from Hong Kong.

The projects were announced yesterday by Mr Robert Riley, Mandarin's managing director. He also said that talks about a possible purchase of a partly built hotel in South Korea had been abandoned.

In March the company reported a 42.5 per cent increase in net profits to

HK\$348m (US\$44.6m) for 1988. But it has failed to clinch big new projects in the past couple of years and has lost several senior executives in recent months, including Mr Peter Tyrre, formerly joint managing director.

In India, Mandarin has signed a memorandum of understanding with Modi Overseas Investments for a joint venture hotel in the capital. Modi Overseas is controlled by Mr S.K. Modi, who belongs to the Delhi-based business family of the same name. Government approval is being sought for take a 40 per cent stake in the venture. A search has begun for a site.

In Malaysia, Mandarin has

taken a 50 per cent stake in Budi Bintang, a new company which has bought a 1.5 acre site adjacent to the Kuala Lumpur race track. Government approval is being sought for a hotel of about 500 rooms.

Mandarin will subscribe HK\$5m towards a HK\$45m project to refurbish Macao's old palace-style 23-bedroom Bela Vista hotel. It has also obtained the management contract.

STDM, controlled by Mr Stanley Ho, will also subscribe HK\$5m and the remaining HK\$35m will be put up by the Government.

Mandarin, STDM and the Government are already partners in Macao's Mandarin Oriental Hotel.

Foreign truck makers are showing interest in buying a stake in Enasa, the Spanish truck producer, according to officials at Instituto Nacional de Industria (INI), the state holding company that owns it, AP-DJ reports.

Volvo of Sweden, MAN of West Germany and DAF Trucks of the Netherlands are all said to have made offers to the company, which expects to return to profit this year for the first time since the mid-1970s.

For the moment, however, no detailed discussions about a link-up are under way. INI does not exclude selling a stake in Enasa to a foreign partner.

Bond Corp offshoot takes stake in Chinese brewery

By John Elliott

BOND CORPORATION International, the Hong Kong arm of Mr Alan Bond's Australian-based corporate empire, has completed the acquisition of a 85 per cent controlling stake in the Huizhou Brewing Company in southern China. It is injecting US\$10.8m of equity.

The deal, announced in April, has gone ahead at a time when international companies are nervous about starting ventures in China following political upheavals after the Tiananmen Square massacre.

But the brewery is located only 100km north of Hong Kong in Guangdong province, which has for some years provided foreign companies with

Foreign truck makers eye holding in Spanish group

Enasa, created in 1946 out of the remnants of the defunct Hispano Suiza car company, produces trucks, buses and armoured military vehicles. It has commercial agreements with both DAF for the joint production of truck cabs, and MAN, for the sale in Spain under its own badge of light trucks produced by the West German company.

After years of heavy losses it is beginning to reap the benefits of a drastic cost-cutting programme begun in the early 1980s.

Last year it reduced group losses to Ptas5.5bn (\$46m) on revenue of Pta11.6bn on revenue of Pta12.1bn on revenue of Pta10.4bn.

Strong first-half gain at Crédit Suisse

CREDIT SUISSE, one of the big three Swiss commercial banks, reports a substantial increase in profits for the first half of 1989, with earnings for the year as a whole expected to show an improvement, John Wicks writes from Zurich.

The advance is in line with other results from the Swiss banking industry. Last Friday Swiss Bank Corporation announced a considerable

half-year improvement and said it was optimistic about profitability for the rest of the year.

Later this week Union Bank of Switzerland is expected to round off the interim reporting season for the big three banks.

Total assets for Crédit Suisse at the end of June were SF119.7bn (\$72.9bn), up 5.6 per cent on the December 1988 level. Loans to customers were

14 per cent higher over the December to June period at SF77.9bn. However, loans to banks declined 11 per cent to SF28.07bn.

On the liabilities side, the bank said an inverted interest-rate curve in the half year led to a decline of SF1.78bn in traditional savings deposits and an increase of SF4.08bn in time deposits, which pay higher interest.

This announcement appears as a matter of record only.

compagnie bancaire

£400,000,000

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WEST MIDLANDS

The Financial Times proposes to publish this survey on:

18th October 1989

For a full editorial synopsis and advertisement details, please contact either:

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FINANCIAL TIMES
LEADERS IN BUSINESS NEWS

CIVAS INTERNATIONAL LIMITED

Series CIVAS 15
U.S. \$25,000,000
Secured Floating Rate Notes due 1993

Interest Rate 8.0425% p.a. Interest
Period 24 July, 1989 to 24 January, 1990
1989 redemption price per US\$100,000
Note US\$4,621.72

25 July, 1989, London
By Citibank, N.A., (ICSS) Dept. 1, Agent Bank

CO-OPERATIVE BANK PLC.

(Incorporated in England under the Companies Act 1948 to 1980)

£75,000,000

Subordinated Floating Rate Notes 2000

Holders of Floating Rate Notes of the above issue are hereby notified that for the interest period from 24th July, 1989 to 24th October, 1989 the following information will apply:

1. Rate of Interest: 14 1/4% per annum
2. Interest Amount payable on Interest Payment Date:
£178.01
Per £5,000 nominal or
£1,780.14
Per £50,000 nominal
3. Interest Payment Date: 24th October, 1989

Agent Bank
Bank of America International Limited

BSN RISES...

23.2 BILLION FRENCH FRANCS TURNOVER FOR THE FIRST HALF OF 1989

The BSN Group recorded consolidated sales of 23.2 billion French francs for the first half of 1989 compared with 20.7 billion French francs for the same period in 1988.

Sales by division break down as follows:

(in millions of French francs)	1st half	
	1989	1988
Dairy Products	6,344	5,454
Grocery Products	5,039	4,920
Biscuits	4,183	3,690
Beer	3,284	3,090
Champagne, Mineral water	2,039	1,649
Containers	2,857	2,531
Intra-Group sales	23,746 (562)	21,334 (628)
GROUP	23,184	20,706

On a comparable basis and unchanged exchange rates, the evolution by division is as follows:

Dairy Products	13.2 %
Grocery Products	6.8 %
Biscuits	4.8 %
Beer	11.0 %
Champagne, Mineral water	18.3 %
Containers	3.9 %
GROUP	9.6 %

FRANCE'S LEADING FOOD AND BEVERAGE GROUP

U.S. \$100,000,000

M Corp

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Floating Rate Notes Due 1992

Interest Rate	9 1/16% per annum
Interest Period	24th July 1989 24th October 1989
Interest Amount per U.S. \$1,000 Note due 24th October 1989	U.S. \$23.16

Credit Suisse First Boston Limited
Agent Bank

INTERNATIONAL COMPANIES AND FINANCE

All Nippon Airways hits European airspace

All Nippon Airways, Japan's second largest airline - Japan Air Lines being the largest - is in such a hurry to increase its operations overseas that it is short of aircraft.

For instance, it had to borrow a plane from its Tokyo-Sydney route to start a new Tokyo-London service, which was inaugurated last weekend.

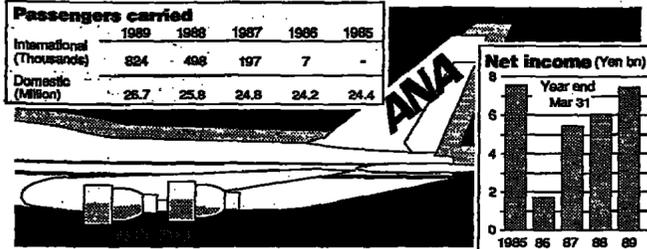
This willingness to improvise shows the determination with which ANA has been building an international network since 1986, when the Japanese Government held the near-monopoly of international services held by JAL, the national flag carrier.

ANA has developed routes to the US, Asia and Australia. But the network was incomplete without a European route. Mr Kenzo Yoshikawa, an ANA director, says: "Without a flight to Europe we would have had to halt our international development."

This year, ANA started services to Stockholm and Vienna jointly with Scandinavian Airlines System and Austrian Airlines - but the European partners fly the planes. The Boeing 747-400 which arrived at Gatwick on Saturday was the first scheduled flight to Europe that bore ANA's livery of white, light blue and dark blue.

In its advertising, ANA is trying to capitalise on being a newcomer to international services. Posters advertising three services launched this month - Tokyo-Bangkok and Tokyo-Moscow as well as Tokyo-London - look like advertisements for a new spy film.

ANA began flights to Europe this week, starting the next stage of its thrust overseas, writes Stefan Wagstyl



"London Moscow Bangkok - can you solve this global mystery?" asks the caption.

For most of its 37 years, these destinations were off-limits for ANA, which was restricted by Japanese regulations to running only charter services overseas. The same rules prevented JAL from developing a large domestic network. ANA dominated a protected market in which its only serious rival was Japan Air Systems, a company less than half its size. In Kyushu, the southernmost of Japan's main islands, ANA's hold was so strong that staff at JAL nicknamed Kyushu ANA island.

The partial deregulation of Japanese air travel in 1986 allowed ANA to launch scheduled international services. Fortunately for ANA, this coincided with a rapid expansion of both domestic Japanese travel and of international air travel, particularly in the Pacific Rim. The number of Japanese travelling abroad

rose 23 per cent last year.

ANA has moved faster than industry analysts expected. Its first scheduled flight was to Guam, a Pacific island which is a US military base and Japanese holiday resort. Since then it has added flights to Sydney, Peking, Seoul, Hong Kong, Los Angeles and Washington, as well as the routes opened this year to Europe and Bangkok.

Next on the agenda are services to Paris, Munich and either Madrid or Rome, plus extra routes to North America. ANA has invested ¥100bn (\$704.7m) in international services so far, and plans to spend ¥100bn a year over the next five years, mainly on new planes. It operates five long-range Boeing 747-400 aircraft and has 36 on order. It has also spent heavily on computers and on a new hangar at Tokyo's international airport at Narita which can house up to 20 jumbo jets.

ANA is expanding a chain of foreign hotels. In addition to 24 hotels in Japan it has six

abroad, and is planning more including a 30-storey hotel to be built in Sydney.

As a result, ANA's foreign business is expanding rapidly, albeit from a low base. The number of passengers carried in the year to March was \$24,000, 66 per cent more than the previous year. This year, ANA forecasts a further 24 per cent increase.

Nevertheless, foreign services account for only about 10 per cent of ANA's operating revenues, which totalled ¥577.6bn last year. The international side made a loss of about ¥6bn, compared with an overall operating profit of ¥30.9bn. Mr Yoshikawa says that international services should reach break-even in 1991-92.

ANA's difficulty is squeezing the maximum return out of its expensive investments as quickly as possible. Load factors - the percentage seats which are occupied - are not far short of JAL's at 73.7 per cent last year against 76.4 per

cent for JAL. This is well above break-even on a per flight basis.

However, ANA does not yet have enough flights on each of its routes to make profits. A shortage of planes holds the company back, although this will ease as new ones are delivered. For example, the jet switched from the Sydney service to London will be replaced later this year. Similarly ANA is combating a lack of pilots by training 90 a year to add to its total of 1,000.

But international airline regulation is a far more serious obstacle. ANA is not free to go where it chooses. It can secure routes only through long negotiations with the Japanese Ministry of Transport, with foreign governments and airlines and with airport authorities.

Routes are mostly secured through swap agreements. For example, ANA obtained its London flight in exchange for the Tokyo service started this year by Virgin, the UK carrier. Under an unwritten agree-

ment, almost every time ANA wins a new foreign route JAL is granted an additional one at home.

As long as the Japanese increase their travel by air, ANA can expect a sympathetic hearing from the ministry, which is committed to promoting competition between ANA and JAL. Foreign governments will be under pressure from their own carriers to strike deals that open new routes. But the room on the ground in Japan is limited, given that Narita airport is close to capacity as is the airport at Osaka, Japan's second city. Work on expanding Narita airport and building a new airport at Osaka has begun but will not be complete until the mid-1990s.

Moreover, the bigger ANA grows, the more it will become a competitive threat to JAL. Analysts say that ANA has some great strengths compared with its rival - notably a nationwide sales network based around its 66 domestic routes. As Japan becomes wealthier so more people from outside the large cities are travelling abroad, and these people may find it easier to book with ANA than with JAL.

However, JAL has much more experience of selling tickets overseas, so many more non-Japanese use its services. Also, it is one of Japan's most glamorous companies - attracting more job applications from young women than any other group. It will take time before passengers associate ANA with exotic holidays in the way that they do JAL.

U.S.\$200,000,000 ML TRUST VI

Collateralized Mortgage Obligations Floater Class A Bonds

In accordance with the provisions of the Bonds notice is hereby given that the Rate of Interest has been fixed at 9 1/4% for the eleventh Floater Interest Period of 20th July, 1989 through 19th October, 1989. Interest accrued for this Floater Interest Period is expected to amount to U.S.\$11.43 per U.S.\$1,000 Bond.

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£300,000,000 Floating Rate Notes 1994

Notice is hereby given that the Notes will bear interest at 14.18% per annum for the interest period 24th July, 1989 to 24th October, 1989.

Interest payable on the relevant interest payment date, 24th October, 1989 will amount to £177.45 per £5,000 Note and £3.549.95 per £100,000 Note.

Agent Bank:
Morgan Guaranty Trust Company of New York
London

Clothier doubles stake in Coles Myer

By Chris Sherwell in Sydney

MR SOLOMON LEW, an Australian clothing entrepreneur, has spent at least A\$80m (US\$39.5m) in more than doubling his stake in Coles Myer, the country's largest retailer, to 17.3 per cent.

He paid a high A\$9 per share - above the market price of A\$8.50 - for the 40.7m shares bought from Westfield Capital, controlled by Mr Frank Lowy, and is presumed to have paid above the market price for another 9.2m shares controlled by Mr Joseph Brender.

The two sales were described as coincidental, but Mr Brender, Mr Lowy and Mr Lew are all on Coles Myer's board. It is unclear whether the Lew family, which controls 9.3 per cent of the group, was also offered the shares. Another major shareholder, K mart of the US, holds 21.7 per cent of the group in the form of non-voting stock.

Analysts saw Mr Lowy's decision to sell as indicative of the troubles which his Channel Ten television network, controlled by Westfield through the Northern Star group, was facing in the ratings war against the other two commercial networks.

Mr Lew was previously entitled to 40.2m Coles Myer shares, or 7.7 per cent of the company, which he held through Voyager Distributing Company, part of the clothing group he inherited from his father.

He built up the stake by accepting a takeover offer from the G.J. Coles retail chain when it made a controversial

bid for the rival Myer group, in which he had acquired a 10 per cent holding in 1982.

Yesterday's shares were acquired through Premier Investments, of which Mr Lew is chairman and managing director, and in which his family has a significant interest.

According to some reports, Mr Lew, who is a friend of Mr Lowy, nurtured ambitions to control Coles Myer and make it part of another family retail dynasty.

But in the wake of yesterday's announcement, Mr Richard Quinn, Coles chairman, moved swiftly to stress that the changes would have no adverse effect on the company, one of the world's largest corporate retailers outside the US.

He said that both K mart and the Myer family were aware of the change in the Coles Myer roster and were "comfortable with the new ownership mix."

Mr Lowy, whose main interest is in shopping centres, has indicated he will resign from the Coles Myer board in the near future.

In a statement yesterday he described Westfield's investment as having been a "very successful one," and said the A\$9 price represented an attractive premium.

Mr Brender has not indicated his intentions, but as his board membership relates to his consultancy for Coles Myer's Kates retail chain, which is to continue, as well as his shareholding, he is thought unlikely to move.



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Interest Period	25th July 1989 25th January 1990
Interest Amount per U.S. \$10,000 Note due 25th January 1990	U.S. \$451.69

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U.S. \$60,000,000

Industrias Peñoles, S.A. de C.V.

Floating Rate Notes Due 1989

Interest Rate	10% per annum
Interest Period	24th July 1989 24th October 1989
Interest Amount per U.S. \$10,000 Note due 24th October 1989	U.S. \$255.56

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INTERNATIONAL COMPANIES AND FINANCE

Amoco falls 26% in oil and drugs setbacks

By Karen Zagor
 AMOCO, the big US oil company, yesterday reported lower second-quarter earnings as softness in the US oil and drugs industries cut into profits.
 Net income for the three-month period fell 26 per cent to \$497m or 96 cents a share from \$667m or \$1.30 a year earlier. However, excluding extraordinary items in the recent and year-ago quarters, net income was virtually flat at about \$530m. Revenues for the third quarter rose 11 per cent to \$6.8bn from \$6.1bn.
 The Chicago, Illinois company attributed its reduced profits to lower margins from its chemical business and higher interest expenses incurred from the acquisition of Dome Petroleum. This offset gains from production and downstream operations.
 Ashland Oil, the Kentucky-based refiner, reported a 23 per cent slump in third-quarter profits to \$44m.

Time gets go-ahead for \$14bn Warner takeover

By Roderick Oram in New York

TIME INC was poised yesterday to pull off its \$14bn takeover of Warner Communications, following final clearance from the Delaware Supreme Court.
 There was never much doubt that the court's three justices would uphold a lower court ruling approving the transaction. During two hours of court hearings yesterday lawyers and analysts felt the tone of the justices' questions indicated their support for Time.
 The court was hearing appeals by Paramount Communications and dissident Time shareholders who said the Time-Warner deal would deny Time shareholders the right to take a \$200-a-share, \$12.2bn takeover offer from Paramount.
 Following the court's favourable ruling, Time said it hoped to complete the purchase of 100m Warner shares for \$70 cash per share by the time its offer expired at 5pm. If it did not, it would extend the offer.
 The purchase would give it just over 50 per cent of Warner's stock. The rest would be acquired with a \$70-a-share package of cash and securities, the composition of which was still to be decided.
 The Delaware Chancery Court had earlier turned down the request from Paramount and the shareholders to block the purchase of Warner. The court said Time's board had a right to undertake a long-term strategy for the company and it did not have to offer shareholders an attractive short-term alternative.
 In the Supreme Court hearing yesterday, Justice G.T. Moore cited three earlier rulings by his court which upheld the principle of long-term strategies. "How many times does the court have to speak on this?" he asked somewhat irritably. The proceedings were televised live on nationwide cable television.
 In other questioning of the parties, Justice Bandy Holland asked repeatedly why Time's board had not put the Warner deal to a shareholder vote. Mr Robert Joffe, a Time lawyer,

said his client had rejected the idea of a vote because it believed its shareholders would be confused by "misinformation" from Paramount.
 Paramount has vigorously attacked the deal, saying, for example, that Time's board would lose a shareholder vote and that Time and Warner executives were going to benefit handsomely from the transaction.
 Mr Steve Ross, Warner's chairman, has negotiated a package of pay, stock options and other financial rewards which could be worth up to \$280m in the next five years.
 The Time offer document also shows that some 500 Warner executives will be paid about \$600m under a variety of stock option, share purchase and bonus schemes once the takeover is completed.
 The figure dwarfs the previous record of \$245m paid to 300 staff at RJR Nabisco following its \$25bn leveraged buyout. The size of the payout created considerable public hostility.

Kodak sees 58% plunge in second quarter

By Karen Zagor in New York

EASTMAN Kodak, the world's largest maker of photographic products, yesterday said it expected a 58 per cent plunge in second-quarter earnings, reversing the company's earlier projections of a record year in 1989.
 The Rochester, New York company said net income in the second quarter would fall by \$225m or 70 cents a share because of one-off charges from internal restructuring and related write-offs.
 In the second quarter of 1988, Kodak's net income was \$390m or \$1.20 a share on sales of \$4.1bn.
 The announcement follows a disappointing first quarter which saw earnings fall 23 per cent on the back of sharply lower profits from photographic products. Income was also hurt by the cost of acquiring Sterling Drug last year.
 Mr Colby Chandler, chairman and chief executive, said: "Write-offs of equipment, materials and goodwill, along with special separation payments to outgoing employees, will reduce 1989 net earnings by about \$225m, an amount which will be reflected in our mid-year report."
 "This should be seen in a positive light, as we are paying now for superior performance in 1990 and beyond."
 Mr Chandler added that the company's drug and chemicals businesses were performing well. However, he added: "Earnings from other operations are falling short of expectations, notwithstanding handsome volume gains. In many overseas locations, the artificially high value of the US dollar had a negative effect."
 In 1988, overseas subsidiaries accounted for 41 per cent of Kodak's sales and 34 per cent of operating profits.
 Shares in Kodak fell \$1 1/4 to \$48 in midday trading on the New York Stock Exchange in a broadly lower market.

Honeywell unveils plan to improve shareholder value

By Roderick Oram

HONEYWELL, the electronic controls and avionics group long rumoured as a takeover target, announced yesterday a series of measures to improve shareholder value and reduce its dependence on weapons contracts.
 Its stock leapt 3% to \$89 in a sharply lower stock market but the shares are still some 10 per cent below the approximate value some analysts place on them.
 Mr James Renier, chairman since late 1987, said yesterday that Honeywell wanted to pass on to shareholders benefits that were flowing from a restructuring begun in 1987.
 The jump in first-half net profits to \$137.7m or \$3.19 a share from \$89.3m or \$2.11 a year earlier exceeded Wall Street forecasts, he said.
 Beginning in the fourth quarter, Honeywell will increase its quarterly dividend by 66 cents per share to \$2.75 per share and increase its share buyback programme from 3m to 10m shares, equal

to some 23 per cent of those outstanding.
 To increase operating profits by another \$150m over the next 18 months, the company said yesterday it would cut 4,000 workers, or some 3 per cent of its worldwide payroll. It also plans to squeeze costs and improve management of working capital.
 In terms of strategy, the company will focus more tightly on electronic controls in which it has a leading market position and where it sees the best opportunities for growth. Consequently, it will reduce its dependence on weapons manufacture in its defence marine systems division.
 The operations booked sales of \$1.4bn last year, out of a group total of \$7.2bn, from products such as torpedoes and munitions. Honeywell said it would also sell "a substantial portion" of its 50 per cent stake in Yamatake-Honeywell, a Japanese electronic controls company listed on the Tokyo Stock Exchange.
 Honeywell said the move

would allow it to "unlock the value" of its investment in the venture while retaining the global research, development and distribution strategy it had mapped out with Yamatake-Honeywell.
 Honeywell's controls businesses run the gamut from central-heating thermostats to avionics equipment. Some six out of seven US single-family homes use at least one of its climate control products and it has a 50 per cent share of the commercial avionics market.
 However, huge headaches have accompanied its growth in avionics, fuelled by its \$1.03bn purchase in 1986 of the Sperry aerospace division from Unisys, the computer maker.
 The division has been plagued by cost overruns on fixed-price military contracts. The resulting write-offs were largely responsible for Honeywell's \$435m loss last year, its second in three years, and a performance that severely damaged management's credibility with investors.

Cray, Hitachi in licensing deal

By Louise Kehoe in San Francisco

CRAY RESEARCH, the US supercomputer manufacturer, has signed a broad technology cross-licensing agreement with Hitachi of Japan which allows both companies to pursue their separate supercomputer developments without fear of infringing each other's patents or copyrights.
 Although details were not revealed by either company, the agreement appears to be of a type that has become commonplace throughout the US computer industry in which companies agree to swap licensing rights on a broad portfolio of protected technologies.
 International Business Machines and Compaq Computer, arch rivals in the personal computer market, recently signed a cross-licensing agreement.
 The Cray-Hitachi deal is noteworthy because it involves

US and Japanese companies competing in one of the most politically sensitive sectors of technology - the development of very powerful supercomputers.
 Cray Research is the world leader in supercomputers with an estimated 200 machines installed, representing about two-thirds of the worldwide total. However, Hitachi, along with NEC and Fujitsu, is mounting a major challenge to Cray which has caused widespread concern in the US.
 Supercomputers are also the subject of trade friction between the US and Japan. In its most recent action against alleged unfair Japanese trade practices, the US has cited Japan's failure to purchase US-made supercomputers.
 Although some analysts have interpreted the agreement between Cray and Hitachi as a warming of relations

between the US and Japanese industries, it may also be seen as an attempt by Hitachi to avoid the possibility of expensive and embarrassing litigation in the future.
 In the past US companies have cited patent infringement in trade actions brought against Japanese companies, as well as in civil litigation.
 Another potential advantage for Hitachi may be the ability to develop "Cray-compatible" supercomputers that could take advantage of the established base of software programmes designed to run on Cray supercomputers. However, Hitachi has not said that it intends to pursue such a strategy.
 Cray may benefit by gaining access to Hitachi technology for high-speed semiconductor devices, analysts said.

Flat trading at Union Carbide

By Karen Zagor

UNION CARBIDE, a leading US chemical group, yesterday reported marginally lower second-quarter earnings after a long period of growth, reflecting a softening of the US chemical and plastics markets.
 Net income for the three months ended June 30 was essentially flat, at \$185m against \$187m a year earlier. Revenues for the quarter were up 7 per cent at \$2.28bn against \$2.13bn a year ago.
 Earnings per share fell 4 per cent to \$1.33 from \$1.39 the previous year. On a fully diluted basis, per-share earnings were down 5 per cent at \$1.27 against \$1.33. The company

said the sharper decline in per-share income was because of a larger number of shares outstanding.
 For the first half, net income jumped 35 per cent to \$387m from \$286m a year earlier. Earnings per share, on a fully diluted basis, were up 88 per cent at \$2.64 against \$2.06 on sales that rose 11 per cent to \$4.52bn from \$4.06bn.
 Carbide said gross margins for the quarter rose to 75.4m from 73.3m. However, the gross margin ratio fell to 33.1 per cent from 34.4 per cent, mainly as a result of lower margins for the chemicals and plastics segment.

Overall operating profits fell 2 per cent to \$34m. Operating profits from chemicals fell 9 per cent in the quarter, continuing the first-quarter decline which saw chemicals profits fall from \$162m to \$130m.
 Operating profits in the company's other businesses remained strong. Profits for the industrial gases sector rose 25 per cent to \$80m. Profits for the company's carbon products unit were up 19 per cent at \$19m.
 The Danbury, Connecticut-based company said all its industry segments reported increased sales.

Smithkline boosts net income by 20%

By Our Financial Staff

SMITHKLINE BECKMAN, the US drugs group which plans to merge with Beecham of the UK, lifted net income by 20 per cent to \$118.6m in the second quarter.
 The group said that each of the company's major businesses contributed to an increase in income and sales, but added that the strong dol-

lar had clipped sales totals at both the quarter and half-year stage.
 Earnings per share for the quarter rose to 94 cents from 79 cents last year, while sales advanced to \$1.25bn against \$1.13bn.
 The group said that US sales of its Tagamet and Dyazide drugs increased in the second quarter, compared with

a weak quarter last year.
 Worldwide sales of Tagamet were up 2 per cent at \$554m over the first half of last year.
 For the six months net income declined to \$248.5m from \$265.3m, while earnings per share fell to \$1.89 from \$2.13. Sales for the period rose to \$2.49bn, compared with \$2.26bn.

Weakening metal prices hold back Inco growth

By Kenneth Gooding, Mining Correspondent

INCREASED wage costs and weakening metal prices in the second quarter slowed the earnings growth of Inco, the Canadian group which is the world's largest nickel producer.
 Net earnings were US\$195.7m or \$1.34 a share, compared with \$190.2m or \$1.3 in the second quarter of 1988.
 The total included \$18.4m or 16 cents a share of extraordinary credits from prior years' tax losses, compared with \$8.8m or 8 cents the year earlier.
 Inco's realised nickel prices averaged \$5.97/lb during the

second quarter, ahead of the \$5.41 in the second quarter last year but down from the record \$6.59 achieved in the first quarter this year. Inco said it was still experiencing strong demand for its nickel products.
 Realised copper prices averaged \$1.15/lb in the second quarter against \$1.04 in the same months last year, but down from \$1.39 in the first quarter of 1989.
 Inco delivered 133,000 lbs of nickel in all forms in the second quarter, compared with 115,000 lbs in the same period last year, and 73,000 lbs of copper, against 66,000 lbs.

Pharmaceutical strength lifts Schering results

By Karen Zagor

SCHERING-PLOUGH, the US drugs, healthcare and cosmetics company, yesterday reported strong growth in second-quarter earnings.
 Net income for the three months rose 19 per cent to \$120.5m or \$1.07 a share from \$101.0 or 90 cents a year earlier. Sales increased 7 per cent to \$905.5m from \$752.6m.
 For the first half, net income improved 22 per cent to \$246.2m or \$2.19 a share from \$202.5m or \$1.81 a share the previous year, while sales increased 9 per cent to \$1.64bn from \$1.51bn.
 Mr Robert Luciano, chairman and chief executive, attributed the second-quarter improvement to a strong performance by the company's worldwide pharmaceutical business, where sales rose 12 per cent. Domestic business grew 20 per cent in the quarter. The Madison, New Jersey company controls about 20 per cent of the domestic cosmetics market.
 Profits at Schering-Plough, like other US pharmaceutical and drugs companies, were hit by the strong dollar.
 Mr Luciano said he expected sustained growth through the second half and full-year earnings to increase by 20 per cent.

Reebok stumbles halfway

By Alice Rawsthorn

REEBOK International, the US sportswear company best known for its running and aerobics shoes, yesterday announced a fall in second quarter earnings from \$45.42m to \$40.75m.
 The company - in which Pentland Industries of the UK holds a sizeable stake - said it was confident that it would muster an increase in second half earnings compared with the same period last year.

Reebok predicted a reduction in second-quarter earnings when it announced its first-quarter results in April.
 The company saw sales fall from \$462.03m to \$431.48m in the second quarter. Its gross margins, as a percentage of sales, rose from 38 to 42 per cent.
 The level of inventories had fallen from \$366m to \$259m by June 30, at the end of the second quarter.

This announcement appears as a matter of record only.

INTERCONTINENTAL ENERGY CORPORATION

A Massachusetts corporation wholly-owned by

The Roy Family

\$600,000,000
 Project Financing

Intercontinental Energy Corporation, a Massachusetts corporation owned by the Roy family of Cohasset, Massachusetts, was formed to construct and operate twin 300 megawatt cogeneration facilities in Bellingham, Massachusetts and Sayreville, New Jersey.

Co-Agents

The Chase Manhattan Bank, N.A.

Irving Trust Company
 A subsidiary of
 The Bank of New York, Inc.

Co-Lead Managers

Barclays Bank PLC

The Fuji Bank, Limited

The Sanwa Bank Limited
 New York Branch

Managers

Deutsche Bank AG
 New York Branch

Nippon Credit Bank Ltd.
 New York Branch

Participants

Mitsui Trust Bank (U.S.A.)

Österreichische Länderbank, AG
 Grand Cayman Branch

The Saitama Bank, Ltd.
 New York Branch

Tokyo Leasing (U.S.A.) Inc.

Mellon Bank, N.A.

Designed, built and operated by



Westinghouse Electric Corporation

The undersigned acted as financial advisor to Intercontinental Energy Corporation and structured, arranged, and underwrote the financing.

The Chase Manhattan Bank, N.A.

June 1989

U.S. \$200,000,000

Hydro-Québec

Floating Rate Notes, Series FY,
 Due July 2002

Interest Period	24th July 1989
	24th January 1990
Interest Amount per U.S.\$10,000 Note due 24th January 1990	U.S.\$447.22

Credit Suisse First Boston Limited
 Agent Bank



Bank of Montreal

(A Canadian Chartered Bank)

U.S.\$250,000,000
 Floating Rate Debentures,
 Series 10, due 1998
 (Subordinated to deposits and other liabilities)

Notice is hereby given that the Rate of Interest for the six month period 25th July, 1989 to 25th January, 1990 has been fixed at 8.8625 per cent. The amount payable per U.S.\$10,000 Note on 25th January, 1990 will be U.S.\$452.97 against Coupon No. 7.

Morgan Guaranty Trust Company of New York
 London

BRITANNIA BUILDING SOCIETY

£150,000,000
 Floating Rate Notes Due 1996
 In accordance with the terms and conditions of the Notes, notice is hereby given that for the three months interest period from (and including) 24th July, 1989 to (but excluding) 24th October, 1989, the Notes will carry a rate of interest of 14 1/2 per cent per annum. The relevant Interest Payment Date will be 24th October, 1989. The Coupon Amount per £10,000 will be £255.41, payable against surrender of Coupon No. 12.
 Hambro Bank Limited
 Agent Bank

سكنا من الاموال

INTERNATIONAL CAPITAL MARKETS

US market cautious as it waits for rash of data

By Janet Bush in New York

US TREASURY bonds started with slim losses yesterday morning, but then recovered to stand modestly higher at mid-session.

The Treasury's benchmark long bond was quoted 3/8 point higher for a yield of 8.18 per cent. The field on three-month Treasury bills was quoted at 8.35 per cent.

The cautious start to the day reflected disappointment that the dollar had not appreciated

political uncertainty, reflects relief that Mr Uno's resignation and the elections are finally out of the way. However, the LDP must still find a credible successor to Mr Uno and that is expected to weigh on bond prices for some time.

Significantly, bond prices managed to shrug off weakness in the yen which briefly slipped below 145 to the dollar and showed softness against the European Monetary System.

In the futures markets, dealers noted that open interest in the nearby September 10-year bond contract is at 116 trillion, an unusually large amount.

Yields on the benchmark JOB 111 closed one basis point lower at 5.18 1/8 per cent, while the JGB 110 closed unchanged at 4.99 3/8 per cent.

WEST GERMAN government bond prices closed unchanged or slightly weaker after losing ground earlier in the day on the dollar's strength. Dealers commented that the Bundesbank has apparently set in.

Evidence of the extremely quiet market was seen by the Bundesbank's move to purchase slightly over DM100m in securities. Late buying by professional investors restored most of the day's earlier losses, but little retail activity was noted.

A DM6.8m repurchase agreement is set to mature today and dealers are awaiting an announcement from the Bundesbank about whether its repurchase will be in fixed- or variable-rate form.

GOVERNMENT BONDS

more dramatically against the yen in response to the Upper House electoral defeat for the ruling LDP party and the resignation of Mr Sosuke Uno as Japan's Prime Minister.

Bonds then reversed their losses, reflecting a slightly firmer dollar. It was quoted at 114.05 at mid-session, close to its high in Tokyo of 114.25.

The mood was very cautious at the beginning of a busy week for economic data and persistent uncertainty about whether the US Federal Reserve will ease monetary conditions another notch.

Japanese government bond prices closed unchanged or slightly higher, easing late in the day after early gains. Buying was spurred by the resignation of the country's highly unpopular Prime Minister, Mr Sosuke Uno.

Dealers said the rise in bond prices, an atypical reaction in the Japanese bond market to

BENCHMARK GOVERNMENT BONDS

Table with columns: Coupon, Bid, Offer, Price, Change, Yield, Week ago, Month ago. Rows include UK Gilts, US Treasury, Japan, Germany, France, Canada, Netherlands, Australia.

FT GUIDE TO WORLD CURRENCIES

The table below gives the latest available rates of exchange (rounded) against four key currencies on Monday, July 24, 1989. In some cases the rate is nominal. Market rates are the average of buying and selling rates except where they are shown to be otherwise. In some cases market rates have been calculated from those of foreign currencies to which they are tied.

Large table with columns: Country, £ Stg, US \$, D-Mark, Yen (x 100), Country, £ Stg, US \$, D-Mark, Yen (x 100). Lists various countries and their exchange rates.

Special Drawing Rights July 21 1989 United Kingdom £1 282.93 United States \$1 263.96 German West D-Mark 2.49755 Japan Yen 193.608 European Currency Unit Rates July 24 1989

FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Table with columns: Issued, Bid, Offer, Price, Change, Yield, Week ago, Month ago. Rows include US Dollar, Yen Straights, Other Straights, Floating Rate, Convertible, Swiss Franc, and various international bonds.

TRADE INDEMNITY THE CREDIT RISK MANAGERS

01-739 4311 SPECIALIST CREDIT ANALYSIS

Advertisement for State Bank of South Australia. Includes text: 'These securities have been sold outside the United States of America and Japan...', 'State Bank of South Australia', '£10,000,000', '6 1/2 per cent. Guaranteed Notes Due 1992', 'The Treasurer of the State of South Australia', 'Nomura International', 'Mitsui Trust International Limited', 'Manufacturers Hanover Limited', 'DKB International Limited', 'Mitsui Finance International Limited'.

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UK COMPANY NEWS

Reuters tops expectations with 32% rise to £135.9m

By Raymond Snoddy

IMPROVEMENTS IN costs and margins helped Reuters, the international information and news group, push up its pre-tax profits to £135.9m in the six months to June 30, a rise of 32 per cent on the £102.9m last time.

The performance was well ahead of analysts' expectations, and on a poor day in the market the shares gained 5p to 790p.

Mr Glen Reutew, managing director and chief executive, said yesterday that, apart from improvements in operating profit and margins, the growth had come from strong progress from core products, despite continued problems in financial markets.

At the same time as announcing its interim results, Reuters said it was also reorganising its Trading Room Systems product group.

Development that had been split between London and Chicago will now be centred on Chicago, a rationalisation that would cause about 15 redundancies.

In addition, regional groups will be set up to support local

markets. Reuters revenue for the half-year rose by 18 per cent to £548.3m (£471.4m); earnings per share were up 36 per cent to 20.6p (15.1p); and the interim dividend is raised from 2.8p to 3.6p, up 29 per cent.

Mr Reutew said the outlook for the rest of this year was good, barring unforeseen disasters or wide swings in exchange rates.

"Net new orders for existing products are substantial enough, in combination with our improved margins, to support continued good growth," Mr Reutew said.

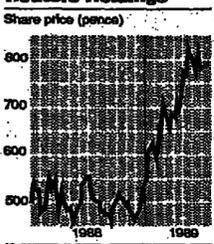
He conceded that margins for the full year would not be quite as good as for the first half, although there would still be a substantial improvement over last year.

"We expect to have an unprecedented array of major new products ready to earn revenue by the turn of the year," Mr Reutew added.

The search for savings would continue and further redundancies could not be excluded, he said.

Reuters also said yesterday

Reuters Holdings



It had made representations to the Office of Fair Trading over plans by the Stock Exchange to regulate the release of company announcements. Topic, the Stock Exchange computerised information system, already had a strong commercial advantage because company announcements go to the Stock Exchange first.

Mr David Ore, head of Reuters Europe, Middle East and Africa, said the company



Glen Reutew expected to have an unprecedented array of major new products ready to earn revenue by the turn of the year

wanted to see simultaneous release of company information to the media and the Stock Exchange as happens in the US.

Apart from continuing to cut costs and improve margins, Reuters sees extra revenue from the upgrading of large numbers of existing foreign exchange dealer terminals to the new Dealing 2000 product.

Testing of the automated transaction facility planned for Dealing 2000's second phase later this year has already begun.

"Automated trading will generate revenue for each transaction passing through Dealing 2000 in addition to the basic rental charge," Reuters pointed out.

See Lex

Allied Textile advances to £5.16m

By Alice Rawsthorn

ALLIED TEXTILE Companies, the Huddersfield-based wool textile group, managed to increase its pre-tax profits by 11 per cent to £5.16m in the first half of the year despite the sluggish state of the textile industry.

Mr Russell Smith, chairman, said that "trade had held up very well" and the company was "not at all gloomy" about the outlook for the full financial year. Allied's shares were up 25p yesterday.

Turnover rose to £52.66m (£49.99m) in the six months to March 31. Allied paid £1.51m (£1.63m) in taxation. Earnings per share rose to 13.15p (12.96p) and the board has declared an interim dividend of 4.1p (3.8p).

In the last year, the textile industry has been hit by an influx of imports and erratic demand. The most vulnerable companies have been those concentrated in the low-cost, commodity market sectors. Allied withdrew from these sectors in the early 1980s and now concentrates on the value-added products that have tended to be more resilient.

Mr Smith said that Allied's knewear business had encountered difficulties, but that its specialised subsidiaries - such as protective clothing - had continued to fare well. On the whole, he said, Allied's order books were a little lower than at the same time last year. But the group had managed to maintain output without suffering an increase in stocks.

Allied has a sizeable cash pile, currently valued at about £25m. The level of income from cash and investments fell slightly in the 1987/88 financial year, but should rise above its level in 1988/89 this year thanks to the increase in interest rates.

The group has recently made two unsuccessful takeover approaches. Last autumn it began bid discussions with Hillingworth Morris and made an offer for Hugh Mackay. The discussions with Hillingworth were broken off and Allied withdrew its offer for Mackay.

Mr Smith said Allied was "always looking" for suitable acquisitions, but was not prepared to buy a business which would dilute earnings. Given the depressed state of the textile sector, he said, there should "soon be lots of bargains" around.

Temple Bar net assets rise 15%

Temple Bar Investment Trust reported net assets per share at June 30 1989 increased 15 per cent to 298.93p compared with 259.84p, net of prior charges at market value.

Attributable profits for the six-month period rose from £2.1m to £3.95m after a tax charge of £1.02m (£755,000). The recommended interim dividend of 3.7p (3.2p) would lead to a £2.12m payout, making earnings per share 5.425p (4.075p) adjusted.

The company said the result was in line with market performance and that the trust's high liquidity had been particularly beneficial.

Despite pressure on the UK economy, the trust said that its asset base is unlikely to come under pressure.

Seventy five per cent of the trust's investments are in the UK.

City disappointed with Bullough's 9% growth rate

By John Thornhill

THE RATE of growth at Bullough, the office furniture and engineering group, slowed in the first half of the year as pre-tax profits rose by 9 per cent from £11.05m to £12m. The company also said profits for the year would also show a modest increase.

This outcome for the six months, to April 30, was below many expectations and the share price dropped 15p to 157p.

Turnover rose 36.5 per cent to £127.33m (£93.12m), but operating profits grew at a slower rate to £12.87m (£11.3m), an increase of 15.5 per cent. Substantially greater interest charges of £270,000 (£20,000) resulting from borrowings to fund the acquisition of Atal, the French office equipment, further reduced the growth rate.

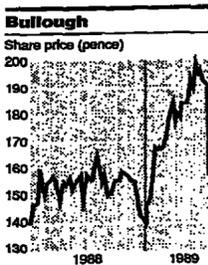
Part of the decrease in operating margins was attributed to the inclusion of Atal's results. During the period, its margins were running at about 8 per cent compared with the 20 per cent achieved in the UK market.

Atal contributed £1.8m in operating profits on turnover of over £23m. Overall, the office products division produced trading profits of £8.47m (£5.53m) on turnover of £82.78m (£35.78m).

Mr Derrick Battle, chairman, said in the refrigerator division sales were depressed because of fears over Hysteria and CFC's. Sales to public houses had also been hit by doubts about the Monopolies and Mergers Commission report on the brewing industry which had led to a deferral of sales - a phenomenon described by the company as "brewer's drop".

Operating profits from refrigeration and store fitting activities fell to £699,000 (£1.1m). The engineering division, boosted by a strong performance from Metallifera, a car jack manufacturer, advanced to £1.28m (£1.07m).

A mild winter hit operating profits in the heating division which fell from £1.92m to



£1.76m, but electrical interests improved to £274,000 (£498,000). Earnings per share grew by 5.6 per cent to 6.55p (6.2p) and an interim dividend of 1.75p (1.67p) is declared.

COMMENT

Over the last few years Bullough has built up a reputation as a promising and reliable performer, and that track record makes yesterday's performance look all the more disappointing. Various acts of God and Government were blamed for the slacker times which resulted in the distinctly patchy trading performance. Yet, in view of Bullough's past record, the City seems generally inclined to give it the benefit of the doubt and put the problems down as transitional in nature. The refrigeration business will almost certainly pick up as orders return after the recent uncertainties, but there are more doubts about the office products division which recorded a near-static performance once Atal's contribution was stripped out. This year may not see anything too spectacular, but next year should see reasonable recovery unless the economy takes a dive. Pre-tax profits might be up to £29m which would put Bullough on a multiple of about 10. That would be cheap if recovery results but it is worth waiting until the year end to see evidence of this.

Gateway board replaced by four from Isosceles team

By Nikki Tait

BOWING TO the inevitable, the board of Gateway, Britain's third largest food retail group and recently subject to a successful \$20m-plus bid from the newly-formed Isosceles company, resigned at noon yesterday.

They have been replaced by four members of the Isosceles team - Mr Ernest Sharp, Mr David Smith, Ms Elizabeth Hignell and Mr John Bristow.

The Gateway board added that it had requested Isosceles to arrange for the appointment of "at least two independent non-executive directors in order to ensure that the interests of the outstanding minority shareholders of Gateway are represented at board level."

Isosceles had given an assurance that this would be considered "in due course".

The Gateway board said it thought this to be particularly important "in the context of the proposed sale of certain superstores to Asda", another food retail group. Isosceles plans to sell 62 stores to Asda for over £700m.

However, this final parting shot seemed to cause some puzzlement among Isosceles' advisers, who added that the search for appropriate non-executive directors was not something which could be accomplished quickly.

They said that all the former

Gateway directors who resigned would now be leaving the group, including Mr Louis Sherwood who was brought in last year to head the core Gateway Foodmarkets business.

However, the advisers declined to estimate compensation payments as some performance-related "phantom option" contracts had not been available previously.

The principal minority shareholder is Newgateway, the rival bidder to Isosceles representing Great Atlantic and Pacific Tea Company and Wasserstein Perella. It confirmed yesterday that it now holds 39.8 per cent of Gateway, having bought out the shares held separately by its advisers - Samuel Montagu, NM Rothschild, and Wasserstein Perella Group - at the end of last week.

Yesterday, there seemed some anxiety among small shareholders that Newgateway was prepared to buy out the last large block of shares from M&C, the unit-trust group, at 242p a share on Friday, but that they were only able to get much lower prices in the market.

Rothschild, advising A&P, said it felt it was inappropriate to comment on this, and that there had been clear to shareholders from the Gateway board. Gateway shares closed at 232p.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends.

Company	Date
BSG International	Sep. 28
Comptel Securities	Aug. 8
Fraser & Neave	Aug. 1
Genetec	Aug. 1
ICI International	July 28
Power Systems	Aug. 4
Transocean Development	Aug. 14
Wentworth	Aug. 1
Wentworth	July 28
Wentworth	Aug. 1
Wentworth	Aug. 11
Wentworth	July 28

Tex advances 52% and makes purchases

A 52 per cent increase in profit and 43 per cent lift in dividend are announced by Tex Holdings, along with two further acquisitions at a maximum cost of £3.2m.

One of the companies will form the basis of a new building division. At the same time Tex is selling its abrasives interests.

In the year ended March 31 1989 this plastics, engineering and abrasives group saw its turnover grow 61 per cent to £15.87m (£9.56m) and pre-tax profit rise from £1m to £1.52m. Earnings were 20.6p (14.9p) and the proposed final dividend is 7.5p for a total of 10p (7p).

Mr Richard Burrows, chairman, said all divisions enjoyed increased demand. The capability to meet that growth was aided by four acquisitions which strengthened its market position.

Turnover and trading in the opening two months of the current year had shown substantial growth, he added.

The acquisitions are Woolway Bungalows, a builder of bespoke bungalows and small speculative developments, and BSP International Foundations, which makes pile driving hammers and extractors. The vendor is Edward le Bas, in which Mr Burrows and Mr Bill Charvillat, managing director, have interests.

Initial consideration will be £2.5m in 1,315,789 ordinary shares; further payment to a maximum £700,000 can be made depending on profits.

Stocks, fixed assets and goodwill of Tex Abrasives is being sold to Indus, its Portuguese supplier of abrasives, for £1.24m. When outstanding debts have been collected the company is expected to benefit by a further £200,000.

The deals are subject to shareholders approval.

Berkeley Govett climbs 8% to \$19.23m halfway

By Nikki Tait

BERKELEY GOVETT, the Jersey-based fund management group which takes in John Govett, yesterday announced pre-tax profits of \$19.23m (£11.96m) in the six months to June 30.

This is a rise of 8 per cent on last time's \$17.79m. Earnings per share increased from 18 cents to 20.7 cents and the interim dividend has been raised by 1 cent to 6 cents gross per share.

Berkeley Govett said that all parts of the business produced satisfactory results, but the company conceded that the driving force in the first half was the leveraged buy-out and development capital investment activities in the US.

It said that the UK-based John Govett fund management business was showing growth again, having suffered in the wake of the 1987 stockmarket crash.

Mr Arthur Truagar, chair-

man, added that he expected further progress in the second half, helped by plans for new fund launches.

Fee income in the first half was \$20.83m against \$18.6m in the previous year.

Investment income comprised \$4.26m (\$3.68m) from bank deposits and liquid assets; \$2.55m (£1.09m) from development capital and mortgage investments; and \$38,000 (\$304,000) from other sources.

Expenses rose sharply from \$8.86m to \$11.13m. However, Mr Truagar said that this figure included the costs - undisclosed - of starting an American insurance operation, London & Pacific Life and Annuity.

He said he expected this business to make a small positive contribution in the current half.

The tax charge fell to \$3.06m (\$3.83m).

NSM denial of any deal on Coalite purchases

By Ray Bashford

NSM, the restructured private coal mining group formerly known as Burnet & Hallamshire, yesterday denied that there were plans to acquire parts of Coalite, following the successful takeover of the fuel distribution company.

Mr Don Carr, NSM's chief executive, also told shareholders at the annual general meeting yesterday, that he had not reached agreement to buy Coalite subsidiaries while Anglo United fought the six week takeover battle for its competitor in the fuel distribution business.

Anglo United has a 26 per cent stake in NSM. There was wide spread speculation during the takeover that Anglo United would sell Coalite businesses to NSM as part of the well publicised plan of asset disposals aimed at funding the highly leveraged bid.

Coalite's quarries and waste disposal businesses are among the first that will be sold following Anglo United's success last Friday in winning acceptance for the \$478m bid to lift its holding to slightly over 50 per cent of Coalite's capital.

Mr Carr said he understood why people concluded that his company would be interested in some of the businesses.

"I don't think that these businesses necessarily add anything to our company and the prices that they are likely to go for would not make sense to us," Mr Carr said.

NSM also announced purchase of Tetbury Steel, a structural steelwork fabricator, for up to £3.6m in cash. Tetbury made a pre-tax profit of \$500,000 in the six months to June 30, this year and had net assets of £1.5m at the same date.

Südzucker AG
Mannheim/Ochsenfurt

through its wholly-owned subsidiary
AHG Agrar Holding GmbH

has acquired
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18th October 1989

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GRANVILLE

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340 295	Ant. Brt. Ind. Offshore	340	0	10.3	3.0	9.2
38 28	Arncliffe and Rhodes	32	0	-	-	-
35 25	BBS Design Group (USA)	30	0	2.1	5.9	8.5
124 105	Bentley Systems	124	0	2.7	4.4	20.8
124 105	Borden Group Co. Prof. (USA)	123	0	5.7	5.4	-
123 98	Bryg Technologies	97	0	0.9	6.1	8.6
110 85	Brunellum Com. Prof.	105	0	11.0	10.5	-
104 100	Brunellum 8 1/2 % New C.C.R.P.	104	0	11.0	10.6	-
305 285	CCJ Group Ordinary	285	-2	14.7	5.2	3.5
176 168	CCJ Group 11 1/2 % Cum. Pref.	166	-2	14.7	8.9	-
140 98	Robert Jenkings	102	0	7.4	3.4	12.4
110 109	Carbo 7 1/2 % Prof (USA)	110	0	10.3	9.4	-
-	DRWSL 000 (Management) A Co*	7.5	0	-	-	-
130 119	Eds Group	129	0	8.0	6.2	7.8
145 58	Jackson Group (USA)	145	0	3.6	2.4	16.9
322 261	MultiMedia Ry (Amor) (USA)	295	0	-	-	-
140 98	Robert Jenkings	102	0	10.1	7.1	5.1
467 403	Stratcom	405	0	18.7	4.0	12.4
290 270	Torley & Co. (USA)	285	-1	9.3	3.2	10.1
117 100	Torley & Co. (USA) Cum. Pref.	115	0	10.7	9.3	-
122 102	Trustee Holdings (USA)	102	0	2.7	11.0	-
127 106	Unitec Europe Cum. Pref.	125	0	9.3	7.4	11.0
395 355	Veterinary Drug Co. Ltd.	390	0	22.0	5.6	9.4
370 327	W.S. Yates	335	0	16.2	4.8	27.9

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

A First Class Performance

INTERIM RESULTS

6 months to 30th June 1989

	(Unaudited) 1989	(Audited) 1988
Turnover	48.3	62.9
Profit Before Tax	5.1	5.5
Profit After Tax	4.1	5.8

"The key to our success is the balance of our businesses in property development, house building, design and build construction and manufacturing."

Declan Kelly, Chairman

Declan Kelly Group plc
Old Portsmouth Road, Guildford, Surrey GU3 1LR

NSM CONTINUES TO BREAK NEW GROUND

In confirming the dramatic turnaround in 1988/89 at yesterday's AGM, Don Carr, Chairman of NSM plc, the mining, minerals and building materials group, announced further progress since their year-end of 31st March 1989.

- 4 further acquisitions in the building materials sector.
- The disposal of a California property for \$4.25 million.
- Planned entry into landfill and waste disposal in the UK and USA based on existing owned sites.

NSM's results for the financial year ending 31st March 1989

Year to	31 March 89	5 April 88
	£000	£000
Turnover	110,929	84,903
Pre-tax Profit	16,517	(29,028)
Earnings per share	8.5p	(176p)
Dividend	3.0p	NIL

NSM
plc

SAMSUNG ELECTRONICS CO., LTD.

Notice to the holders of US\$ 20,000,000, 5 percent bonds 2,000

NOTICE IS HEREBY GIVEN TO THE HOLDERS OF ABOVE BONDS THAT the Board of Directors Meeting of the Company, held on June 15, 1989, resolved to issue NEW SHARES under the following terms and conditions:

- Form of shares: Non voting preferred stocks and common stocks in the registered form.
- Number of shares to be issued:
 - Rights Issue: 3,400,000 shares of Non voting preferred stock.
 - Bonus Issue: 3,320,000 shares of common stock and 340,000 shares of Non voting preferred stock.
- Issuing Method: 3,400,000 shares to be issued at the price of 28,800 Korean won per share and 3,660,000 shares to be issued as free distribution.
- Allocation of new shares:
 - 680,000 shares of the new issues: shall be allocated for the subscription of employees of the company according to the law on fostering the capital market in Korea.
 - 2,720,000 shares of the new issues: shall be allocated to the shareholders registered on July 20, 1989 in the proportion of 0.081927 share per one share.
 - Bonus Issue of 3,660,000 shares: Shall be allocated to the shareholders registered on July 20, 1989 in the proportion of 0.1 share per one share. In case of the bonus issue, the shareholders of common stocks are entitled to the same type of share in the proportion to their holdings whereas preferred stocks are assigned to existing shareholders of preferred stock.
- Record Date: July 20, 1989
- Subscription Period: August 21, 1989 — August 22, 1989
- Payment Date: August 24, 1989
- Others:

Fractions of shares and unsubscribed shares shall be disposed by the Resolution of Board of Directors Meeting.

Bondholders should contact the Trustee for further information.

SAMSUNG
Electronics

This notice is issued in compliance with the requirements of the Council of The Stock Exchange. It does not constitute an invitation to the public to subscribe for or purchase any securities.

Wembley plc

(Incorporated in England, Registered No. 226267)



Issue of up to £24,340,597 new 7.5 per cent. convertible unsecured loan stock 1999 in connection with the recommended Offer to acquire the whole of the share and loan stock capital of Juliana's Holdings PLC.

Particulars of the new 7.5 per cent. convertible unsecured loan stock 1999 will be available in the Extel statistical service from today, the day on which dealings are expected to begin, and copies of the Listing Particulars may be obtained during usual business hours up to and including 27th July, 1989, for collection only, from the Company Announcements Office of The Stock Exchange, 46-50 Finsbury Square, London EC2A 1DD and up to and including 8th August, 1989 from:

Wembley plc,
Wembley Stadium,
Wembley,
HA9 0DW

J. Henry Schroder Wagg & Co. Limited,
120 Cheapside,
London EC2V 6DS

de Zoete & Bevan Limited,
Ebbgate House, 2 Swan Lane,
London EC4R 3TS

25th July, 1989

UK COMPANY NEWS

Rank buys twelve clubs for £18.5m

By Clare Pearson

RANK ORGANISATION, the leisure and entertainment group, has won the contest to buy the Stretton social and bingo clubs of Greenall Whitley, the regional brewer. Rank is paying £18.5m to buy the 12 clubs, one of which is closed and another leased. In addition, it gets a site in Leeds that has recently been granted a bingo licence. The clubs made profits before depreciation and central costs of £1.3m, on turnover of £4.5m, in the year to end-September 1988. Rank said profits in the first year after acquisition would cover financing costs and improved returns were expected after the Leeds club became operational next spring.

Greenall Whitley announced in April it was putting Stretton up for sale in order to concentrate more resources on its drinks and De Vere hotels operations. The price being paid by Rank is roughly in line with earlier expectations.

The two companies also said yesterday they were forging new trading links. Greenall's Vladimir vodka is to be the house brand throughout Rank's leisure outlets, and it has also concluded a supply and maintenance agreement on 1,600 of Greenall's fruit machines.

Earlier this month Rank disappointed City expectations when it announced that during the half-year to May 28 pre-tax profits rose by 5.9 per cent to £111m. The advance was held back by static results from Rank Xerox, its photocopier associate.

DSC £59,000 loss

A return to profits in the second half at DSC Holdings failed to eradicate first-half losses of £102,582 and left this manufacturer of record playing styl and accessories with a pre-tax deficit of £58,968 for the year to March 31 1989, against a £146,351 profit previously. Turnover reached £4.58m (£3.13m).

Cookson links with Japanese in £25m copper foil venture

By Clare Pearson

COOKSON GROUP, specialist metals and chemicals company, is joining forces with Fukuda Metal Foil and Powder Company of Japan in a £25m joint venture to build a new factory in Tyne & Wear to make copper foil used in circuit board manufacture. The deal will allow the two companies to pool their technological skills and marks the first move into European manufacture of electrolytic copper foil by Fukuda, the third largest producer of the product in the world.

Nissho Iwai Corporation, Fukuda's distributor, is also taking a 10 per cent stake in the venture, called Cookson

J Rothschild board queried over pay

By Nikki Tall

SHAREHOLDERS of J Rothschild Holdings, the investment company which is one of the backers of the £13bn Hoylake bid for BAT Industries, yesterday raised questions over the directors' level of remuneration last year and a proposed performance-linked bonus scheme.

However, those attending yesterday's extraordinary general meeting gleaned little additional information about their company's involvement in the Hoylake offer. The meeting was called to approve the distribution of convertible loan stock in RIT Capital Partners, the investment trust which was spun out of JRE.

When asked about the extent of JRE's commitment in Hoylake, assuming the offer in its present form was successful, Mr Jacob Rothschild, chairman, said that he could not elaborate ahead of the publica-

tion of Hoylake's formal offer document. He added, however, that the involvement would be below the level at which shareholders' approval would be required.

Another shareholder noted the absence from the meeting of Sir Mark Weinberg, a non-executive director of both JRE and BAT, and asked whether he had plans to leave the board. Mr Rothschild replied that Sir Mark had decided that, as a BAT director, he had felt it inappropriate to attend and would behave similarly with regard to the tobacco, retailing, paper and insurance group. He added: "He is alive, he is well and is an active member of our council."

Questions on remuneration came from a couple of private shareholders. One pointed to the "considerable" increase in directors' remuneration last year when total directors'

emoluments increased from £1.51m to £2.53m, the highest paid director getting £802,000, against £452,000, and Mr Rothschild (as chairman), £579,000 against £228,000. He wanted to know how much of this was accounted for by special bonus payments, designed to reflect the year's healthy results.

Lord Weir, chairman of the remuneration committee, replied that about one-fifth of the present payment was basic salary. Under the new scheme, directors would receive a basic salary equal to only one-quarter of last year's remuneration, determined by the basic (not the basic plus bonus) payments.

A bonus pool would make up the remainder. The pool would be related to the rise in JRE's net assets, 25 per cent of pre-tax profits from in-house unit trusts and J Rothschild Capital Management, and a quarter of

the investment management and advisory fees paid to J Rothschild Investment Management.

In answer to another question, Lord Weir conceded that if the scheme had been in operation last year, remuneration would have been "considerably" greater. However, he pointed out that in bear market conditions, JRE managers could significantly outperform but see no personal benefit.

The gathering was to have encompassed JRE's annual meeting, but a failure by Westminster Press, the company's printers, to send the required circular to all shareholders meant that this could not proceed. It will be held next Monday, July 31. Mr Rothschild said the company hoped the printers would bear the additional cost.

Kromagraphics up sharply and plans 0.36p dividend

KROMAGRAPHIC, the provider of design services which was introduced to the Third Market last November, trebled its pre-tax profits from £35,839 to £239,216 in the year to March 31 1989.

Earnings worked out at 1.14p (0.38p) per share and the directors said they intended to pay a dividend of 0.36p as soon as possible after the company has received sanction by the court for the reduction of capital and permission to distribute prof-

its.

Turnover advanced 71 per cent to £2.21m (£1.29m), with gross profit up at £1.35m (£734,955). Other operating expenses climbed to £1.05m (£584,207). There was no exceptional charge this time (£14,909), but there was an extraordinary gain of £43,450 (nil).

The company said that, in spite of a difficult general economic climate, the current year had started well.

Higher interest holds Dalepak gain to 25%

SUBSTANTIAL GROWTH was shown by Dalepak Foods, manufacturer of frozen foods, in the year ended April 30 1989, and the directors expressed confidence in the future.

Turnover rose 30 per cent to £24.54m (£18.84m) and trading profit kept pace with that, rising to £1.64m. But higher interest charges of £235,000 (£142,000) left the pre-tax profit ahead 25 per cent, from £1.13m to £1.41m.

The directors said the group was on course to maintain the pace of growth in turnover and to extend its product range in the current year, and that should provide a sound basis for continued growth in earnings.

Earnings in the past year came to 8.39p (6.6p), and the dividend is raised to 3p (2.7p) with a final of 2.1p.

Colorgraphic goes Dutch

COLORGRAPHIC, the USM-quoted direct response print specialist, has acquired Dutch company Eikelenboom Beheer for up to £16.5m (£1.26m).

The purchase of Eikelenboom, which is based just outside Amsterdam and was founded 70 years ago, will be through an initial payment of £1m, satisfied by the issue of 121,929 Colorgraphic shares. An additional amount of up to

£15.5m may be payable, depending on Eikelenboom's profit levels during 1989 and 1990.

In 1988 Eikelenboom reported sales of £127m on which it incurred a loss before tax of £12.78m. Most of the loss was incurred by a subsidiary which has since been closed. For 1988 the company's net liabilities stood at £10.05m. Profits for 1988 are being warranted at £10.6m.

Mr Nick Winks, chief executive of Colorgraphic, said: "Eikelenboom will provide us with the ideal opportunity to enter the direct response market on the continent, through its accessibility to the German and French markets".

Colorgraphic reported 1988 pre-tax profits almost 47 per cent higher at £2.98m compared with £2.03m a year earlier.

WEST MIDLANDS

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18th October 1989

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FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

First Spanish Investment net assets rise by 26%

FIRST SPANISH Investment Trust increased earnings per share from 0.35p to 0.81p in the year to May 31 following a rise in profits before tax from £338,514 to £453,108. Net assets per share rose 26 per cent from 77.3p to 97.7p.

And the proposed final dividend is raised to 0.6p (0.35p). The directors said that the Spanish market would remain attractive provided there was no further escalation of interest rates. Corporate profits are also expected to grow, they added.

The portfolio is fully invested, with emphasis on the construction sector. Consideration is being given to increasing holdings in the banking

sector, which is undervalued compared with the market, they claim.

First Spanish Investment Trust was promoted by Lloyd's Bank Fund Management in July 1987, and the investment adviser in Spain is Banif.

European Assets

European Assets Trust net asset value at June 30 was £1 8.05 (216p) against £1 6.53 a year earlier. Net income for the six months to the end of June was £1 2.95m (£1 2.13m) for earnings per share of £1 0.11 (£1 0.08). An unchanged interim dividend of £1 0.04 has been declared.

Schlumberger

SECOND QUARTER EARNINGS

New York, New York, July 26 - Schlumberger Limited reported that net income in the second quarter was \$127 million compared to \$144 million earned in the same quarter a year ago. Earnings per share were \$0.53 in both quarters. The 1989 results included \$13 million (\$0.05 per share) gain from the sale of the Defense Systems business, and \$22 million (\$0.09 per share) extraordinary gain resulting from an award by the Iran-U.S. Claims Tribunal. Net income in the previous year included a gain of \$35 million (\$0.13 per share) from the sale of a division. Operating revenue in the second quarter was \$1.20 billion compared with \$1.26 billion in the prior year.

For the first six months of 1989, net income was \$209 million or \$0.88 per share compared with \$245 million, or \$0.90 per share, earned in 1988 (including all unusual and extraordinary items in both years). Operating revenue was \$2.38 billion.

Evan Baird, Chairman, stated that, "Earnings per share in the second quarter, excluding unusual and extraordinary gains, were virtually unchanged compared to the same quarter a year ago even though interest income was down \$19 million. This was due mainly to fewer shares outstanding as a result of purchasing 34.5 million shares in 1988 for \$1.2 billion."

"Our Oilfield Services revenue was 3% lower as the 12% decline in active rigs worldwide, mostly in North America, was largely offset by demand for new services. Prospects for the second half of the year are for modestly higher activity in spite of the continued uncertainty about oil and gas prices and the mounting concern about the environment after the recent oil spills."

"Schlumberger Industries, our utility metering and electronic systems businesses revenue, on a comparable basis, was about the same as the second quarter of the previous year."

**NOTICE OF INTEREST PAYMENT
TO EXTENDED TERM DEBENTUREHOLDERS**

K mart (Australia) Finance Limited

Extended Term Debentures due 2002

National Westminster Bank USA as Trustee for K mart (Australia) Finance Limited Extended Term Debentures due 2002 under an Indenture dated as of July 1, 1978 between K mart (Australia) Finance Limited and National Westminster Bank USA hereby confirms the following:

For the Period to July 1, 1989:

- The Minimum Redemption Price per \$1,000 principal amount of Extended Term Debentures is \$981.43.
- The principal amount outstanding of each Extended Term Debenture is their face value, \$1,000, \$10,000 and \$100,000, respectively.
- The interest payable on July 1, 1989 will be \$120.31 per \$1,000 principal amount of Extended Term Debentures.

National Westminster Bank USA
Trustee

July 25, 1989

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27th September 1989

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FINANCIAL TIMES
LONDON'S BUSINESS NEWSPAPER

UK COMPANY NEWS

Fisons pays £24.3m for French purchase

By John Riddling

FISONS, the chemicals and pharmaceuticals group, is expanding its presence in the French market through the acquisition of Gerbiol for £24.3m in cash.

Gerbiol holds the rights to a range of products in the antibiotic, cardiovascular and dietary supplement markets and has a salesforce of 75 people. In 1988 it reported sales of £12.5m and pre-tax profits of £1.6m.

According to Mr David Peters, a director of Fisons, the new company will represent a "significant addition" to its French sales and complement its existing businesses there.

Fisons' current operations in France involve the sale of a range of anti-allergy and respiratory products through a salesforce of about 100. Earlier

this year it launched Tilade, a new anti-asthma drug, which has enjoyed rapid sales growth.

According to Mr John Kerridge, chairman, "this initial success gives confidence that the combined salesforce will accelerate Tilade's sales growth and achieve high market penetration for this and other products in our research and development pipeline."

Gerbiol has offices in Paris and sub-contracts production. In the initial period, the combined salesforce will continue to operate with the two separate identities but under a common management based in Lyon.

Mr Peters estimated that, following the acquisition, Fisons will be able to reach about 90 per cent of French general practice doctors.

Chloride critic fails to win seat on board

By John Riddling

DR MAURICE Gillibrand, a former research director at Chloride and a critic of the company's recent poor performance, yesterday failed in his attempt to win a place on the board of the troubled battery group.

A show of hands at the company's annual meeting approved Dr Gillibrand's appointment as a non-executive director, but the proposal was defeated by a poll called by Mr Ray Horrocks, chairman of Chloride.

However, Dr Gillibrand captured 6m of the 74.5m votes, an improvement over the 5 per cent he received in a similar poll in 1988.

Despite Dr Gillibrand's failure, small shareholders used yesterday's meeting to voice criticism of the board's recent performance.

Much of the dissatisfaction centred on the purchase in August last year of a 51 per cent stake in Altus, the US lithium battery group. The acquired company cost £7m but reported losses of £1.8m for the year to the end of March.

One shareholder said that "the board made asses of them-

selves over Altus" and that he "deplored the lack of foresight."

According to Dr Gillibrand, yesterday's meeting was the first time that the board had admitted that Altus was loss-making at the time of purchase. He complained that institutional shareholders had voted in ignorance of this important fact.

Mr Horrocks said the company had been bought because of its "future potential" and that it was now operating at "break even."

He said that while this was encouraging, it was still "clearly not good enough" and that Chloride was looking at ways of restructuring its activities.

A second focus of criticism of the group has been the payment of £240,000 to buy out the contract of Mr Kent Price, the former chief executive who resigned in April.

Mr Horrocks said yesterday that Mr Price's contract entitled him to 24 months notice and that his annual basic salary was £140,000. The sum was agreed by the board on "external legal advice."

Daily Telegraph returns to dividend list

By Raymond Snoddy

THE DAILY Telegraph group continued to improve its financial position in the first half with a 35 per cent increase in pre-tax profits from £15.5m to £20.9m. It will also pay its first dividend since September 1985.

Mr Conrad Black, chairman, said yesterday in a statement: "The Daily Telegraph has continued to improve its performance, using its market leadership and control of costs to increase profit despite a less buoyant market for advertising

pressures and to maintain a steady improvement in pre-tax profit despite them," Mr Black said.

The company that came close to collapse in 1985 and had pre-tax profits of only £580,000 in 1987 can now look at the prospect of £26m-£40m pre-tax for the full year.

The Daily Telegraph is now getting close to the target of routine profits of 15 to 20 per cent set some time ago by Mr Andrew Knight, chief execu-

Two months earlier, Sharp was forced to restate its 1987 pre-tax profits as £410,000, instead of the £1.31m reported.

While the company did not specify how bad the damage was, analysts expected Sharp would report a loss at its interim statement in October. How severe that loss would be depended on whether certain items were accounted for as exceptional or extraordinary.

In March, the company released its auditors Long & Co and hired Arthur Young.

Mr Brian Considine, chairman, said that while considerable reorganisation of the management and financial systems at Bradford were underway, in the first half of 1989 the problems continued. At the end of

Further savings are expected to flow from the West Ferry Printers joint venture with Express Newspapers which has recently become operational as Express Newspapers use more of the plant's capacity.

Mr Black said yesterday that sales of the Daily Telegraph had held up better than most other quality dailies and the Sunday Telegraph had now started to compare well with its competitors.

Merger will increase capacity says Lilley

By Philip Coggan

LILLEY, which is making a £128m bid for fellow construction group Tilbury, argues in its offer document that the merged group will have the capacity to handle the major infrastructure projects of the 1990s.

Mr Bob Rankin, Lilley's chief executive, says the two companies fit geographically and in management and specialisation terms. He argues that the merger will create a group with a strong enough balance sheet to compete for major construction projects.

Lilley's strategy is to create a group with three legs - in construction, real estate (which includes residential development) and specialist areas such as foundation engineering, tunnelling and shop-fitting.

The document makes little criticism of the Tilbury management, which has increased profits from £3.2m in 1985 to £14.8m last year.

Tilbury has rejected the bid, arguing that it does not need Lilley as much as Lilley needs it.

Last week, John Govett, the fund management group, pledged a 14.1 per cent stake to the Lilley offer. Together with the 9.8 per cent owned by Lilley and its adviser Salomon Brothers, that gives Lilley effective interest in 23.9 per cent of Tilbury.

The Govett move prompted Tilbury to ask the Takeover Panel to investigate whether Lilley and Govett are acting in concert. Mr Rankin has said there is "no truth at all" in the allegation.

Sharp & Law profits warning

By Edward Susman

SHARP & LAW, the USM-quoted shopping group, warned that its profits for 1989 would continue to be damaged by its Bradford division and by high interest rates.

Shares lost 5p to close at 70p yesterday.

At the same time, the group said it was selling its loss-making Multiflex Store Contracts division to its management.

Consideration of £500,000 is to be paid and about £1m of borrowings assumed by the new owners.

Multiflex's turnover of £10m accounted for 15 per cent of Sharp's 1988 sales.

The announcements follow Sharp's downward revision in May of its stated 1988 pre-tax profits by £268,000 to £778,000.

Aberdeen Steak up 29%

PRE-TAX profits of Aberdeen Steak Houses rose by 29 per cent from £317,000 to £410,000 in the year to end-December 1988.

Turnover of this USM-quoted restaurateur increased to £13.46m (£11.95m) and after tax of £328,000 (£401,000) earnings per 5p share worked through at 5.4p (4.3p). Last year's 1.5p

Roskel acquisition

Roskel has acquired the business and assets of Roofing Material Supplies which is a partnership trading from Halesowen, West Midlands, as stockist and distributor of roofing materials. Consideration is £940,000 in cash.

On an annualised basis, RMS turnover and adjusted profits for 1988 were £1.525m and £123,000 respectively.

Ladbroke spends \$123m on US office park development

By John Riddling

LADBROKE GROUP, the hotel, betting and property company, yesterday announced that it is to pay \$123m (£75.93m) to acquire its largest ever US property development project.

London & Leeds Development, the group's US property subsidiary, is to buy Bay Colony Corporate Centre from Bay Financial Corp. Bay Colony is a low-rise office park situated in Boston's hi-tech business area.

Of the total consideration, about \$46.7m is represented by the assumption of an existing mortgage. The balance is to be paid in cash from the group's reserves.

The Bay Colony acquisition reflects London & Leeds' current strategy of buying out development projects after they have completed an initial

stage of development. The deal is the company's fourth major development in the last 12 months and is the third in the Boston area.

Bay Colony, which is designed by Sasaki, already has two completed buildings totalling 548,000 sq ft. London & Leeds will develop a third phase of 280,000 sq ft and a final phase which will bring the total development to about 1m sq ft.

Tenants already operating in the development include Texas Instruments, Sun Life, and Northern Telecom.

London & Leeds, which is based in New York, was set up by Ladbroke in 1981. It is one of the group's five property subsidiaries which together account for about 14 per cent of profits.

CORPORATE SECURITY

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OCTOBER 3RD 1989

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FINANCIAL TIMES
LONDON & BIRMINGHAM

COMPANY NEWS IN BRIEF

ADSCENE has acquired the family-controlled WS Frampton & Sons, publisher of four paid-for weekly newspapers and four free weekly papers, for £1.75m.

AIRSPRING: High interest rates, slowdown in house sales and doubt over flame retardant regulations have all had impact on demand, and could affect first half results, chairman told recent agm.

BLACK (A&C) has acquired the stock and publishing assets of the Stanford Maritime Yachting List, an imprint of George Philip, for £12.75m.

BREWMAKER is selling a property in Southampton for £275,000 cash, said to be well in excess of book value.

FERRARI HOLDINGS is to acquire Message Data Switching Business and certain assets of Commercial Cable, part of

the Western Union Corporation, for £1.35m cash.

GRAND METROPOLITAN has acquired the trade name, sales and distribution facilities of Henry Telfer, but the factory at Northampton is not included.

GUINNESS MAHON: the cash offer by the Bank of Yokohama has closed, with acceptances of 94.51 per cent of the capital.

MOLLYARE VISIONS: WH Smith now owns, or has acceptances for, 97 per cent of the capital. The offer is closed and Smith intends to acquire the balance compulsorily.

POWELL DUFFEY is buying the Standard Railway Wagon Company for a maximum of £2.5m cash, which is similar to the net asset value. Standard is said to have turnover of £10m and a good order position.

PROPERTY COMPANY of London: offer by Lodge Care accepted for 98.5 per cent of the

capital.

TMD ADVERTISING has acquired Michael Jarvis and Partners for a maximum £4.5m including an initial consideration of £250,000 cash and further profit-related payments in cash or shares.

TRAVIS PERKINS has acquired the outstanding 10.5 per cent of DW Archer for about £1.1m to be satisfied by the issue of shares.

VINTEN GROUP: Applications in respect of open offer have been received for 6.9m new ordinary shares (74 per cent). The balance will be issued to those institutions with whom they were conditionally placed.

WPP GROUP has strengthened its US network with acquisition of certain assets and operations of Anderson Communications Companies. Overall maximum consideration is \$6m in cash and WPP shares.

LEICESTERSHIRE

The Financial Times proposes to publish this survey on:

15th September 1989

For a full editorial synopsis and advertisement details, please contact:

Anthony G. Hayes
on 021 454 0922

or write to him at:

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London
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FINANCIAL TIMES
LONDON & BIRMINGHAM



INTERIM RESULTS

Earnings per share up 36.4%

	Six months to 30 June 1989		Six months to 30 June 1988		difference %
	£m	US\$m	£m	US\$m	
Revenue	548.3	849.9	471.4	730.6	+16.3
Pre-tax Profit	195.9	210.6	102.9	159.6	+32.0
Taxation	50.5	77.9	39.1	60.7	+28.5
Profit attributable to Ordinary Shareholders	85.3	132.2	63.4	98.3	+34.5
Dividend	14.9	23.1	11.6	18.0	+28.1
Earnings per share (ADS)	29.6p	(\$0.96)	15.1p	(\$0.70)	+36.4

Note: The above unaudited financial information has been prepared in accordance with UK GAAP. For convenience the US dollar equivalents for both years have been converted at the noon buying rate at 30 June 1989 which was US\$1.15 to £1.

HIGHLIGHTS

- A substantial improvement in margins
- Profit growth accelerated
- Excellent progress on new products
- Dividend up 28.6% to 3.6p per share
- Business outlook remains good

Reuters Holdings PLC, 85 Fleet Street, London EC4P 4AJ. Telephone: 01-250 1122

REUTERS HOLDINGS PLC

The above is extracted from Reuters Holdings PLC's Interim Statement. A full copy of the statement may be obtained from the Corporate Relations Department, 85 Fleet Street, London EC4P 4AJ.

COMMODITIES AND AGRICULTURE

Copper shortage expected when demand picks up Tempers run high over soya 'emergency'

By Barbara Durr in Lima and Kenneth Gooding in London

AN UNEXPECTED fall in the London Metal Exchange's copper stocks announced yesterday and another guerrilla attack in Peru underlined growing fears that there might be increasing difficulties ahead for copper users.

LME WAREHOUSE STOCKS (Change during week ended last Friday) tonnes

The low level of stocks could cause problems when demand picks up in the autumn," said Mr Donald Spence, analyst with E D & F Man, the commodity broker.

Copper supplies are being hit on several fronts. Peru's largest mining complex, Contromin in the Andean city of La Oroya, was disrupted early on Saturday when 16 bombs were set off, hitting the main electrical power supply line to the smelter and other installations as well as causing damage to the railway which carries mineral shipments to the coast.

The smelter was restarted on Sunday, but production continued to be affected because power was not restored to at least five mining camps.

The attack, one of the worst on Peru's mining industry, was attributed to Sendero Luminoso, or Shining Path, the Maoist group that began its guerrilla war in 1980. The Sendero has made a number of assaults

J B Were, the financial services group, said that a contact who had recently returned from the Bougainville mine came away with the impression that it might never reopen, although Were said this was "unlikely."

"The official outlook from Bougainville is that production would take at least three months to restore to former levels," Were pointed out.

Bougainville's problems are hitting Japanese copper smelters in particular and they might soon be forced to buy replacement copper concentrates on the open market.

The Japanese also recently failed to renegotiate a long-term contract with Canada, the Mexican copper producer, which will instead send 100,000 tonnes a year to Magna Copper of the US.

The LME yesterday reported that the copper stocks had fallen by 3,725 tonnes to 67,875 tonnes, the lowest level for seven months and down nearly 50 per cent from the peak of 125,000 tonnes reached in mid-May.

By Deborah Hargreaves in Chicago

TEMPERS continue to flare in the row over soybean futures at the Chicago Board of Trade even though the immediate emergency is over.

The farmbelt is reverberating with recriminations about the CBO's emergency liquidation order in soybean futures, which the exchange says it took to avert an attempt to corner the market.

The exchange's order required buyers or sellers of soybean futures to reduce their holdings to the equivalent of 1m bushels of beans by last Thursday.

The exchange's action has been fiercely criticised by an unlikely alliance of farmers and traders who are united in their anger at the price collapse that followed liquidation.

Members of the American Soybeans Association, meeting

this week in Des Moines, Iowa, say they feel betrayed by the CBO's, which has spent many years trying to win farmers' support for its agricultural futures contracts.

Both farmers and traders alike attacked the world's largest futures exchange for interfering with the free market.

Farming groups are calling for a full-scale investigation into the exchange action, partly to determine if a conflict of interest existed among members of the exchange board of directors when the emergency was declared.

At the same time, Ferruzzi Finanziaria, the Italian grain and chemicals concern which was the target of the CBO's order, has threatened to sue for damages. The firm says the exchange's order cost it \$15m as it liquidated its contracts

amid a rapidly falling futures price. Ferruzzi denies it was making a bid to corner the market.

Executives from the company's US subsidiary, Central Soya, say they are not surprised there is a scramble on for the last soybeans in the US. Stocks of beans are at extremely low levels after last year's drought slashed yields across the farmbelt.

In defence of the exchange's action, Mr Karsten Mahlmann, CBO's chairman, has pointed out that traders in July beans were contracted to deliver some 35m bushels. Ferruzzi stood to receive around 23m bushels by holding its contracts to expiry. However, the exchange's warehouses contained only 13m bushels of the high protein beans.

The exchange took its action

to preserve the integrity of the market for everyone, Mr Mahlmann stressed. Farmers have, however, long been critical of the CBO's insistence that beans for delivery against its futures contracts be held in warehouses only in Chicago and Toledo, Ohio.

The Illinois Farm Bureau has called on the exchange to establish new delivery points for soybeans.

As exchange officials and farmers conduct a post-mortem examination of events leading up to the exchange's controversial order, it appears that the futures regulatory body, the Commodity Futures Trading Commission, also had a role in the liquidation.

The CFTC says it was concerned about the soybean situation for some time. As the July shortage became clear,

the exchange's business conduct committee issued instructions for major players to liquidate their contracts in an orderly fashion.

However, these guidelines were not followed and the exchange called a board meeting to discuss more stringent action. But before it could reach a decision, the CFTC also called on Ferruzzi to reduce its holdings. The exchange later issued its liquidation order.

Ferruzzi has tried to rally farmers' feelings against the exchange by calling for an industry-wide committee to study and make recommendations on the exchange's future.

The company says the CFTC's action calls into question whether the exchange has kept pace with the market it oversees.

Beans mean lines on a Midwest TV screen

How a US farmer decides when to sell his crop by keeping abreast of national prices

IN THE CORNER of the kitchen of Clifford Morrow's farmhouse, a TV flickers. The screen is a mass of numbers unintelligible to the average viewer, but clearly of almost hypnotic interest to Mr Morrow. As he speaks, he steals fleeting glances at the screen to check for changes.

FARMER'S VIEWPOINT



By David Richardson

Mr Morrow farms 1,000 acres of maize and soybeans in the US, on rented land on the flat alluvial plain immediately to the west of the Missouri, 50 miles north of Omaha, in Nebraska. His screen gives a continuous print-out of the prices, both spot and futures, for grain and soybeans traded on the exchanges at Chicago and Kansas City.

How often, I inquired, did he actually decide to sell on the screen? "Maybe only half-a-dozen times a year," he replied, "but I get close to it a lot more times than that." When he did trade, he told me, it was not with the major buyers in the big cities but with the local merchant in the town near by who had an identical screen in his office and would deal on terms dictated by the national price.

More and more US farmers, I was told, had rented similar screens at \$30 per month to enable them to market their produce better. But few used the instant information to speculate on futures; they merely wished to sell their produce - wheat, maize and soybeans - at the best price available. But even a direct line to the commodity trading floor would not guarantee that in the volatile drought-affected conditions which have characterised the last two seasons.

This year, for instance, Clifford Morrow expects to harvest 40 or more bushels per acre

from his unirrigated soybeans. Last year, because of drought, he got only 25 bushels per acre. Many of his neighbours on lower quality land produced only half that amount, and further afield many thousands of acres were so poor because of lack of moisture that they were not worth harvesting.

He expects his maize to yield up to 150 bushels per acre this year, partly as a result of more rain through the spring and summer but also because he has applied 10m per acre of irrigation water to most of it. Last year, even his favoured location yields of unirrigated maize were less than 70 bushels per acre while others in neighbouring states were written-off.

Such variation makes budgeting pretty difficult, but Mr Morrow knows only too well that it is necessary, particularly since the bank he uses to borrow from went bust a few years ago during the depths of the US farm depression.

"We didn't want to bother with all them figures," he said. "So long as your net worth kept static or rising, the banker would keep on raising his advances. Until one day about six years ago he said: 'Clifford, we're changing the rules. We want you to pay that

money back.' But he'd left it too late. A lot of farmers around here had gone belly-up on his cash and he went bust anyway."

The people who bought the bank changed the rules again and have since insisted that their former clients produce cash-flow projections which actually show a profit. Otherwise, they will not lend.

It was a local manifestation of the general tightening of financial policy which has affected the rural US banking system in recent years.

The agricultural economy has been restructured with total farm borrowing being reduced by one-third. In the process, around 15 per cent of farmers went out of business through either bankruptcy or forced sale and the value of land in the Plains area of the Midwest fell by 55 per cent.

Mark Drabenstott, of the Federal Reserve Bank of Kansas City, whose sphere of influence covers the Plains region, believes this means that agriculture will go into the 1990s fitter and healthier. Profitability, he claims, has returned to the farming areas worst hit by the recession, which reached its peak from 1984 to 1986, and the overall recovery continued even through the disastrous drought of 1988.

Meanwhile, total Farm Programme Aid has been cut from a high of \$25.5bn in 1985 to \$12.5bn in 1987 and \$12.5bn in 1988. A further \$4m of special drought compensation was, however, paid out in 1988. The current estimate for Farm Programme payments in 1989 is put at \$13.8bn.

Agriculture is no longer the balance-wheel for the US, says Mr Drabenstott. Only one in eight rural families derive their living from farming. The

focus of US rural policy should, therefore, provide opportunity for people rather than simply pay them more for bushels produced, or not produced as was done during the mid-1980s.

There was a joke at the time that to double his income a farmer needed only to install a second mail box at the end of his road. Farmers did not need to know how to grow crops, just how to farm the subsidy.

But while government aid was at its highest, so was the level of farm failures. Now that aid has been reduced, profit has returned. Ergo: excessive aid leads to losses; less aid leads to profits and, presumably, no aid at all leads to even bigger profits for the farm sector.

That, anyway, is how Mr Drabenstott appears to see the situation and he looks forward with enthusiasm to some future Gatt agreement to ensure that farm subsidies around the world are abolished and free trade, unencumbered by tariffs or protectionism, is universal accepted. It is a view that is probably shared by the merchants on the Kansas Board of Trade. Clifford Morrow is not quite so sure.

While world prices remain well above the US Department of Agriculture's target levels as they are at present, he is, of course, happy to trade on the open market. He and his neighbours are acutely aware, however, that the recovery of their profitability last year had more to do with the drought, which drastically cut production over large areas of the US, reduced stocks and forced up prices for those farmers with reasonable crops, than with any change in the Farm Aid policy.

Even those who had a disastrous harvest in 1988 were well

compensated by special payments which were, they suspect, especially generous because it was an election year.

Present prices, too, are benefiting from the continuing tight stock situation exacerbated by the virtual failure of vast areas of winter wheat for what is the second year running because of drought. Profits for 1989, therefore, with or without the Farm Aid programme, look potentially healthy for farmers outside the drought-hit areas.

But what if, next year and the year after, the weather is better and farmers produce bumper crops all over the US and the rest of the world? What if stocks of grain begin to climb again and world prices fall back to where they were in 1987?

US farmers have heard that the EC has no intention of abandoning farm support and they point to other potential factors which could distort their market place, like some future grain export embargo, such as that imposed by President Carter when the Soviet Union invaded Afghanistan.

They are not convinced that the Gatt negotiations will succeed and that the world grain game will be played on the level playing field which they have heard spoken of on the other side of the Atlantic. They fear that they may well need government aid again in the future.

Meanwhile, Clifford Morrow nervously glances at his TV screen. He hopes world stocks of grain remain tight for the foreseeable future and he believes there are signs that they will, in spite of this year's better crops. But if the situation changes he knows that the exchanges at Chicago and Kansas City will reflect it first.

US warns against hormone ban

By Bridget Bloom, Agriculture Correspondent

A BAN by the European Community on the use of the new milk boosting hormone bovin somatotropin could have disturbing implications for international trade and would be strongly opposed by the US, Mr Clayton Yeutter, the US Agriculture Secretary has warned.

In a letter addressed to Mr Ray MacSharry, the EC's Agriculture Commissioner, Mr Yeutter said a ban by the EC, even if temporary, would be contrary to the spirit of the Uruguay round of Gatt negotiations which aims at agricultural trade liberalisation.

Such a ban would be interpreted by the US "as an addendum to the earlier hormone ban" which the EC imposed relating to beef production. It would also be seen as a "clear non-tariff barrier to international trade."

Mr Yeutter's letter to Mr MacSharry comes as the EC is poised to reach a decision on a long awaited report on BST, a new and potent growth hormone that can boost the milk yield of a cow by 15-30 per cent.

The principal issue is whether the EC will decide to license BST within the next few months, as the US is expect-

EC FARM ministers last night

launched into serious negotiations on sheepmeat - the last major Community sector without a stabiliser regime - amid signs that the UK was backing away from its insistence on retaining its variable premium on lamb sales, writes David Buchanan in Brussels.

Most members gave general support to a French compromise plan to merge the current seven regions (on which breeding ewe headage payments are calculated) into four and eventually apportion payments by type of lamb rather than geography. However, Greece, Italy and Spain complained they would lose out because the "lighter" lambs they produced meant their ewes would attract smaller payments.

The UK's main reservation concerned not the "gradual phasing out" of its special variable premium, but the proposal to limit ewe payments up to 500 ewes on lowland farms, and up to 500 ewes per worker on hill farms.

pressure rather than through

objective scientific analysis," Mr Yeutter said. He concluded: "We hope you will resist those pleas. We just cannot, and should not, stop technological progress in this world."

In the wake of the EC Commission's decision to improve the terms for land set-aside from arable production, Mr John MacGregor, UK Minister of Agriculture, has announced that British farmers now have until the end of August to apply. Compensation payable, however, will be unchanged from last year's rates which averaged £80 an acre.

to do, or whether it will decide to extend the ban for a further 18 months or so while further scientific studies are undertaken.

In his letter, Mr Yeutter suggested that the grounds for continuing the ban were "unsubstantiated."

"To the best of my knowledge there is no scientific evidence to suggest that BST poses any kind of health threat."

A moratorium on its use would "prejudice all the scientific reviews" and would also "provide fuel for the fires of those who wish to have public policy decisions made on the basis of emotion and political

pressure rather than through objective scientific analysis," Mr Yeutter said. He concluded: "We hope you will resist those pleas. We just cannot, and should not, stop technological progress in this world."

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WORLD COMMODITIES PRICES

LONDON MARKETS

COFFEE prices on the London Futures and Options Exchange yesterday dipped below \$200 a tonne for the first time in eight years. The September position, which had already fallen heavily following the collapse earlier this month of the International Coffee Agreement's export quota regime, came under further pressure as dealers reacted to aggressive selling by producers bidding to carve out bigger shares in the resulting free market. The September position dipped to \$790 a tonne at one stage before ending the day \$222 down at \$798 a tonne. The cocoa market also finished lower as a lack-lustre London market responded to the New York market's early weakness. September futures closed at \$264 a tonne, down \$10 from Friday's level. Aluminium prices continued their recent rally despite another LME stocks rise.

COCOA 1/2 tonne

Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

Turnover: 1561 (2578) lots of 10 tonnes

ICCO indicator price (\$375 per tonne). Daily price for Jul 21 1078.50 (106.95). 10 day average for Jul 24 1082.30 (107.97)

COFFEE D/tonne

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

Turnover: 483 (200) lots of 5 tonnes

ICCO indicator price (US cents per pound) for Jul 21: Comp. daily 74.72 (75.90). 15 day average 75.83 (81.25)

LONDON METAL EXCHANGE

Table with columns: Close, Previous, High/Low, AM Official, Korb close, Open interest. Rows for Aluminium, Cash, 3 months, Copper, Cash, 3 months, Lead, Cash, 3 months, Tin, Cash, 3 months.

US MARKETS

IN THE METALS, gold, silver and platinum prices swayed around unchanged levels in slow dealings, reports Drexel Burnham Lambert. Copper was the day's most active market as prices gained 470 basis points. Lower LME and COMEX were noted. In the softs, local activity was seen in the sugar. The October contract was down 32 but volume was high. Corn futures were mixed and steeply weakened cocoa prices with trade support preventing further declines. Continued origin selling weighed on the coffee market. The grains were all lower as weekend rains prompted commercial and local activity. Sell-offs in the beef and cattle futures added further weakness. Corn and wheat futures also featured professional selling. The livestock had lower prices in the pork bellies due mostly to the continued record amounts in storage. Hog futures firmed from technical support. Cattle prices were soft as Friday's report was considered slightly bearish. The energy complex fell sharply from a bearish news article.

NEW YORK

GOLD 100 Troy oz. \$709.00

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

SILVER 5000 Troy oz. \$37.00

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

PLATINUM 5000 Troy oz. \$1000.00

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

CHICAGO

SOYBEANS 5000 bu m/c; cents/50b bushel

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

CRUDE OIL (Light) 42,000 US gals \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

HEATING OIL 42,000 US gals, cents/US gals

Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

SOYABEAN MEAL 100 tons; \$/ton

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

MAIZE 5,000 bu m/c; cents/50b bushel

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

WHEAT 5,000 bu m/c; cents/50b bushel

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

LIVE CATTLE 40,000 lbs; cents/lb

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

LIVE HOGS 30,000 lbs; cents/lb

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

PORK BELLIES 40,000 lbs; cents/lb

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

COCOA 1/2 tonne

Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

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SOY BEANS

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

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Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

HEATING OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

SOYABEAN MEAL \$/ton

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

MAIZE \$/bushel

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

WHEAT \$/bushel

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

SOY BEANS

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

CRUDE OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

HEATING OIL \$/barrel

Table with columns: Close, Previous, High/Low. Rows for Sep, Oct, Nov, Dec, Jan, Feb, Mar, Apr, May, Jun, Jul.

SOYABEAN MEAL \$/ton

Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

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Table with columns: Close, Previous, High/Low. Rows for Jul, Aug, Sep, Oct, Nov, Dec.

WHEAT \$/bushel

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Share prices run into profit-taking

SHARE PRICES fell back sharply in the London market yesterday as nervousness ahead of this week's announcement of the UK June trade figures encouraged investors to take some of the paper profits marked up over the past fortnight. The bulk of the setback was suffered early in the session, but London closed on a gloomy note as Wall Street opened sharply lower in the face of weak profits news from the major US oil companies.

There was little significant selling pressure on UK equities and the undertone remained steady, if somewhat less buoyant than in the early part of last week. Uncertainty ahead

mark is being challenged. Equities opened lower, reflecting the slight surprise in London that Wall Street had closed higher on Friday despite the warning on recessionary pressures from Mr Alan Greenspan, head of the Federal Reserve Board.

Also discouraging for international investment sentiment was the disclosure at the weekend that Eurotunnel, the Anglo-French Channel Tunnel group, seeks a further £10m.

The equity market was suffering both from indignation, following its recent rise, and also from a lack of "money on the table", in support of last week's rash of bid develop-

ments and rumours. Good results from Reuters were largely ignored, and equities extended their early losses.

Among several of the recent takeover features to turn lower in the absence of firm developments, Bank Organisation and Cadbury Schweppes gave back a few pence of recent gains. BAT Industries slipped lower as the market awaited the next move on the £130m assault by the Sir James Goldsmith cohorts.

At its final reading of 2,288.1, the FT-SE Index was 23.9 down on the day, and 1.5 per cent off its latest post-Crash peak, reached last Wednesday.

Turnover was unimpressive,

however, with only 357.9m shares traded, compared with more than 500m on Friday. "It really was a very tired market," commented Mr Paul Harrison of Salomon International.

Concerns that inflationary pressures may soon be replaced by recessionary ones were fuelled by poor quarterly results from Exxon, the world's largest oil company, and also by indications of impending labour layoffs in the US car industry. London had braced itself for a weak start on Wall Street, however, and the UK market closed without much reaction to the opening fall in New York.

Habitat group regraded

A broker's prediction that Storehouse is unlikely to make any profit on the first half of the current year sent shares in the retail group tumbling. The forecast came from UBS Phillips & Drew, and was immediately followed by market speculation that other brokers would cut their figures to come in line. However, most said that they would hold their fire until after the group's annual meeting this Thursday.

Mr John Smith, the stores researcher at UBS, said he was lowering his interim estimates to break-even, and his full year to £30m, from £45m, because of the continuing poor sales trends throughout the group, particularly at Habitat, where furniture proving especially difficult to shift, and at British Home Stores.

These sentiments were echoed by other analysts, who can see little cause for optimism in the medium term from any of Storehouse's trading divisions. Since Mr Asher Edelstein, the US arbitrator with an 8.1 per cent stake in Storehouse, failed to come up with a bid for the company before the takeover Panel's deadline earlier this month the shares have been overvalued on fundamentals, say researchers.

At the close Storehouse were 9 lower at 144p on turnover of 6.3m shares.

Plessey alert

Traders were quick to pick up the scent of increased activity in Plessey, the UK electronics group living under the shadow of a possible renewed bid from the GEC/Siemens pairing.

Turnover in Plessey, at minimal levels in recent weeks, increased to 2.5m shares yesterday with the Plessey share price setting a net 2 off at 265p - "not a bad showing when the Footsie has been some 25 points down today," noted one marketmaker. GEC, on turnover of just over 3m shares, were a shade easier at 265p.

The talk in the market yesterday was that GEC/Siemens could well receive Government and Ministry of Defence clearance to proceed with their takeover move against Plessey by the end of this week and that a formal offer would be made next week.

Analysts were taking the view that a renewed offer by GEC/Siemens would probably be pitched at around the 265p share level and in the form of cash and loan stock.

"The implications of a

renewed bid for Plessey are obvious; to keep up their weightings in electronic the big institutions will have to pump getting on for £20m back into the market and an enlarged GEC is going to be one of the prime vehicles for the re-investment," noted one sector specialist.

Eurotunnel down

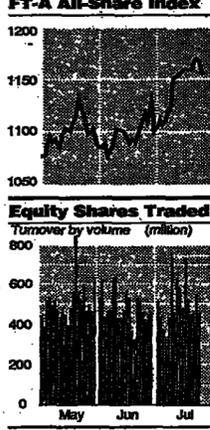
Weekend confirmation of stories that Eurotunnel was indeed seeking additional finance because of rising costs made for further busy trading and another slump in the shares, finally down 98 more at 855p.

Mr Alastair Morton, joint British chairman of the Anglo-French consortium, ruled out the possibility of a rights issue to raise the extra cash but admitted discussions had been opened with the international syndicate of banks which has so far agreed to provide £50m in loans and standby credits. Eurotunnel declined to reveal the precise figure needed but it is thought to exceed £500m.

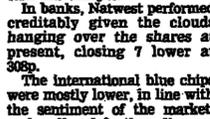
The shares dropped initially to 830p as dealers tried to establish a trading level; one securities house quoted an opening 800p to 830p but did not trade. A similar reaction occurred on the Paris bourse but French operators appeared slightly less nervous than London counterparts and the tendency in both centres became steadier. London turnover was again high and reckoned by marketmakers to have surpassed Friday's volume, when 2.8m shares changed hands.

Burnham were a notable casualty in the energy sector with the shares reacting sharply after last week's bid speculation-driven rise, closing 16 lower at 841p on turnover of just over 600,000 shares. The market was said to have been unsettled by a weekend report that RTZ could be on the brink of selling its specialty chemicals division for in excess of £500m. "Speculators have put two with five in saying that Burnham may well move for the RTZ assets and finance the purchase by a rights issue,"

FT-A All-Share Index



Equity Shares Traded Turnover by volume (million)



securities house BZW. Sentiment was hit by the latest sales report from the John Lewis group, which showed that for the week ending July 15 department store sales were down 3.4 per cent on the same stage last year, this in spite of one new shop and several extensions.

Boots fell 4 to 275p after two institutional shareholders, Mercury Asset Management and Sun Life, voted against the planned £250m takeover. Ward White at the extraordinary general meeting in London. Although in the end Boots won approval for the deal comfortably, the institutional rebellion was enough to unsettle the market.

A series of three extremely large trades, comprising single deals of 9.9m, 9.9m and 8.3m shares, on the Stock Exchange's overnight ticker - which lists dealings transacted late on the previous trading session (in this case last Friday) - caused a flurry of interest in Ferranti, the troubled defence electronics group.

The Ferranti price flickered before ending the session a net penny easier at 88p with traders and analysts trying to pin down the origin of the three big trades. The prevailing consensus was that they represented some switching by a large institution, or possibly a share sale by Mr James Guerin, who recently left the Ferranti group. Mr Guerin was originally a director of International Signal which was subsequently taken over by Ferranti.

There was also substantial activity in British Telecom, a single deal of 5m and another of 2.5m - with plenty of impulsive trades - saw BT stock retreat to close 3 1/2 down at 256p on turnover of 17m shares. Dealers said that the stock has been persistently sold recently, after the completion of the sale of its hinged personal communications licence applications and on worries about the possible impact on profits of high wage claims. The company is scheduled to reveal first quarter profits on August 17; "they are more than likely to be disappointing and only marginally ahead of the same period last year," noted one analyst. In their Weekly Round-Up Hourly Govett, the broking firm say "Even with the support of a 5.8 per cent yield, BT looks set to underperform substantially over the next twelve months."

News released over the weekend that the company is recalling some 7,000 of its PC 2000 computers because of a design fault saw Amstrad ease to 71p at the outset of trading, before rallying to 75p and then closing a net penny off at 74p on turnover of 2.2m. The recovery in the share price was said to have been helped by reports

that the company will commence making facsimile machines later in the year and may well apply for one of the Government's personal communication network licences in tandem with US West. One analyst said "The bad news on Amstrad is mostly in the price and this latest story only confirms industry suspicions."

STC, scheduled to announce interim results today along with new UK subsidiary, dipped 11 to 380p on turnover of 2.4m. Warburg Securities forecasts a rise of £10m to £110m for the half year.

There was a sharp reversal in SD-Sciences after the resignation of Mr J. Jerram, the finance director. No explanation for the resignation was given and dealers displayed their concern over the departure by marking the stock 7 1/2 lower to 87p.

Continental Microwave continued their recent erratic performance with the shares staging a strong recovery and closing a net 30 higher at 149p; "the stock over-reacted last week to the profits warning and now reflects the company's current performance," said one observer.

Among mostly weaker food stocks the presence of an aggressive buyer on the inter-dealer broker screens helped Unigate close 3 to the good at 415p. Also bucking the trend were Banks Hovis Macdonald, a penny firmer at 453p, and Hazlewood Foods, up 4 at 262p after a dip in the weekend. Dalgety held firm at 405p; bid speculation has supported the price well recently, with Mr Robert Holmes & Court, the Australian financier, also expressing interest in the trading group, named as potential predators.

FINANCIAL TIMES STOCK INDICES

	July 24	July 25	July 26	July 27	July 28	Year Ago	High 1989	Low	52-Week High	52-Week Low
Government Securities	85.94	86.40	86.34	86.30	86.40	87.02	88.20	83.76	127.4	49.18
Fixed Interest	96.94	96.92	96.75	96.80	96.80	97.44	99.50	95.21	105.4	50.53
Ordinary Shares	1872.9	1892.9	1901.4	1903.2	1883.3	1474.1	1903.2	1447.8	1923.2	48.4
Gold Mines	182.2	183.0	182.4	182.0	200.1	215.0	220.0	154.7	234.7	43.5
FT-SE 100 Share	2258.1	2283.0	2292.3	2292.5	2273.1	1638.5	2292.5	1782.9	2443.4	686.9
Ord. Div. Yield	4.31	4.27	4.24	4.23	4.20	4.57				
Earning Yld (Adj)	10.09	8.99	9.94	9.91	10.04	11.91				
P/E Ratio (Adj)	11.94	12.06	12.12	12.16	12.00	10.53				
SEAG Bargain(Epm)	26,173	26,216	26,933	29,000	24,490	21,933				
Equity Turnover(Tm)	1352.47	1598.18	1438.18	1198.03	891.06					
Equity Suspended	31,325	32,178	32,424	30,747	28,734					
Shares Traded (mft)	450.1	541.6	463.7	448.1	287.4					
Ordinary Shares Index, Hourly changes	Day's High 1889.9	Day's Low 1872.0	1 p.m. 1873.7	2 p.m. 1875.6	4 p.m. 1872.9					
Open 1880.5	1879.4	1878.0	1873.2	1873.7	1875.6					
FT-SE, Hourly changes	Day's High 2278.1	Day's Low 2258.3	1 p.m. 2261.5	2 p.m. 2263.2	4 p.m. 2258.1					
Open 2270.0	2268.8	2261.5	2261.3	2261.5	2263.2					

TRADING VOLUME IN MAJOR STOCKS

The following is based on trading volume for most Alpha securities dealt through the SEAG system yesterday until 5 pm.

Stock	Volume	Value	Change	Stock	Volume	Value	Change
Amstrad	12,000	8,640	+100	British Telecom	1,000,000	256,000	-100,000
ASDA	1,000	1,000	-	BT	17,000,000	4,372,000	-1,000,000
Bank of Scotland	1,000	1,000	-	BT (A)	1,000,000	256,000	-
Barclays	1,000	1,000	-	BT (B)	1,000,000	256,000	-
Bata	1,000	1,000	-	BT (C)	1,000,000	256,000	-
Bentley	1,000	1,000	-	BT (D)	1,000,000	256,000	-
BHP	1,000	1,000	-	BT (E)	1,000,000	256,000	-
British Airways	1,000	1,000	-	BT (F)	1,000,000	256,000	-
British Petroleum	1,000	1,000	-	BT (G)	1,000,000	256,000	-
British Telecomm	1,000	1,000	-	BT (H)	1,000,000	256,000	-
BT	17,000,000	4,372,000	-1,000,000	BT (I)	1,000,000	256,000	-
BT (A)	1,000,000	256,000	-	BT (J)	1,000,000	256,000	-
BT (B)	1,000,000	256,000	-	BT (K)	1,000,000	256,000	-
BT (C)	1,000,000	256,000	-	BT (L)	1,000,000	256,000	-
BT (D)	1,000,000	256,000	-	BT (M)	1,000,000	256,000	-
BT (E)	1,000,000	256,000	-	BT (N)	1,000,000	256,000	-
BT (F)	1,000,000	256,000	-	BT (O)	1,000,000	256,000	-
BT (G)	1,000,000	256,000	-	BT (P)	1,000,000	256,000	-
BT (H)	1,000,000	256,000	-	BT (Q)	1,000,000	256,000	-
BT (I)	1,000,000	256,000	-	BT (R)	1,000,000	256,000	-
BT (J)	1,000,000	256,000	-	BT (S)	1,000,000	256,000	-
BT (K)	1,000,000	256,000	-	BT (T)	1,000,000	256,000	-
BT (L)	1,000,000	256,000	-	BT (U)	1,000,000	256,000	-
BT (M)	1,000,000	256,000	-	BT (V)	1,000,000	256,000	-
BT (N)	1,000,000	256,000	-	BT (W)	1,000,000	256,000	-
BT (O)	1,000,000	256,000	-	BT (X)	1,000,000	256,000	-
BT (P)	1,000,000	256,000	-	BT (Y)	1,000,000	256,000	-
BT (Q)	1,000,000	256,000	-	BT (Z)	1,000,000	256,000	-

Profits continued to be taken in Cadbury Schweppes, down 10 at 444p, and United Biscuits, down 4 at 404p; County Nat-West Woollens moved back into the profits warning and now reflects the company's current performance," said one observer.

Among mostly weaker food stocks the presence of an aggressive buyer on the inter-dealer broker screens helped Unigate close 3 to the good at 415p. Also bucking the trend were Banks Hovis Macdonald, a penny firmer at 453p, and Hazlewood Foods, up 4 at 262p after a dip in the weekend. Dalgety held firm at 405p; bid speculation has supported the price well recently, with Mr Robert Holmes & Court, the Australian financier, also expressing interest in the trading group, named as potential predators.

Buyers of recent popular stocks hung back and with demand insufficient to absorb increased offerings of British Aerospace the price dropped 12 to 710p. A lull in US support led to lower volume and a reaction in Blue Arrow shares, down 2 1/2 at 110p on turnover of 4.4m. But news that Mr David Rowland had acquired a 3 per cent stake nudged De La Rue higher to 389p.

The passing of the final dividend and the disclosure that DSG had fallen into the red last year left the shares 10 lower at 77p.

Business in Jaguar suffered from a separate report that the group was heading for first-half profits slump, which

most analysts expect, and the shares fell 13 to 383p. Lucas Industries was another loser at 638, down 10, and Lloyds Bank (4 easier at 368p) went lower on a report of possible disposals.

Against the trend, Armstrong Equipment edged higher to 194p on suggestions of an impending approach from J H Fenner.

The smallest business since the day the mega-bid from Hoylake was announced - turnover was less than 1m shares - ended with BAT Industries down 9 to 875p. Reed International was another stock to slip in light trade, and closed 8 lower at 417p.

Other market statistics, including FT-Actuaries Share Index and London Traded Options, Page 22

FT LAW REPORTS

Mark cannot be registered for retail services

RE DEE CORPORATION PLC v INTEL CORP LTD
Court of Appeal Lord Justice Slade, Lord Justice Stocker and Lord Justice Bingham:
July 20 1989

A SERVICE MARK is not registrable in respect of retail services facilitating the selection and purchase of goods, including the sale transaction, in that they are not charged for separately as services, but merely contribute indirectly to the prices charged on goods.

The Court of Appeal so held when dismissing three appeals by Intel Corporation (the Homebase Ltd) and The Boots Co plc, from refusals by the Registrar of Trade Marks to register their marks in respect of retail services.

as a trade mark within section 68(1) of the 1938 Act were that (i) there must be "goods" in respect of which registration was sought; (ii) the proprietor of the mark must be connected "in the course of trade" with those goods; and (iii) he must use or propose to use the mark to indicate his "connection in the course of trade" with the goods.

In *Aristoc v Rysta* (1943) 62 RPC 65 the House of Lords made it plain that even though a person might trade in the provision of services (for example a cleaner or piano-tuner), his use of a mark did not denote a "connection in the course of trade with such goods," unless he actually traded in the goods themselves. The law was changed to provide for the registration of service marks, by the Trade Marks (Amendment) Act 1954, which was amended by the Patents Designs and Marks Act 1988.

The definition of a "service mark" in section 1(7) of the 1984 Act as amended was a mark used in relation to services "to indicate that a particular person is connected, in the course of business, with the provision of those services."

Section 68(1) of the 1938 Act as amended by the 1984 Act defined provision in relation to services as "provision for money or money's worth."

Thus the criteria for registration as a service mark were: (i) there must be a business providing the service in respect of which registration was sought; (ii) that service must be provided "for money or money's worth"; (iii) the proprietor of the mark must be connected in the course of business with the provision of the service; and (iv) he must use or propose to use it to indicate his connection in the course of business with the provision of the service.

Mr Hobbs for the applicants defined "retail services" as "the provision of personal assistance and ready-made facilities for the selection and purchase of goods on an off-the-shelf or over-the-counter basis."

In the present judgment the phrase was used in that sense. Mr Hobbs accepted that it was intended to include the actual transaction of sales.

There was evidence that the cost of providing the facilities

and activities comprised in the "retail services" offered by the applicants were passed on to their customers in the prices charged on goods sold.

That factor was the foundation of the applicants' submission that the retail services were "provided for money or money's worth."

However, it could not be contended that those retail services were charged for as such. Though intelligent customers would not doubt be aware that they would be reflected in a mark-up of prices of goods sold, no separate charge would be made for them.

Mr Justice Falconer said that provision of services "for money or money's worth" could only mean that the services had to be charged for as such.

He said *Aristoc* decided that "the provision of a service is not the equivalent of carrying on a trade." He said the amendment to the Act had not changed the law, and that "the distinction between a trade mark and a service mark has been preserved."

Mr Hobbs said the judge was wrong to regard *Aristoc* as authority for the proposition that provision of a service was not the equivalent of carrying on a trade.

The judgment, it was said, was based on an antithesis between trade marks and service marks which the statute did not establish or require.

The judge expressed himself as "a little too widely" in saying that *Aristoc* decided that the provision of a service was not the equivalent of carrying on a trade.

Perhaps a more accurate summary of the effect of *Aristoc* was "the provision of a service in respect of goods after they have reached the consumer is not the equivalent of carrying on a trade."

The question whether the provision of a service in respect of goods before they had reached the consumer was the equivalent of carrying on a trade, must depend on the nature of the activities in question.

Nevertheless, Mr Justice Falconer did not misdirect himself by any misleading antithesis between the statutory definitions of a trade mark and a service mark.

He was right in holding that if a service was to fall within

the definition of a service mark, it had to be charged for separately and as such.

On any application for registration of a service mark, the wording of section 68(1) of the 1938 Act as amended, required the Registrar to consider whether the person concerned was "connected in the course of business" with provision of the services for money or money's worth.

Mr Hobbs submitted that a person could satisfy that criterion even though no one was actually engaged in the business of providing the relevant service.

He could not.

If the criterion was to be satisfied someone had to be engaged "in the business" of providing the service for money or money's worth.

The broad purpose of trade mark legislation was to afford a means of statutory protection for the goodwill of persons who traded in goods. The broad purpose of the new legislation was to afford statutory protection for the goodwill of persons who traded in the provision of services.

If they were not actually trading in the services, but the services were merely ancillary to their principal trading activities, there was no reason why the legislature should have intended to give them any protection.

Mr Justice Falconer was right to uphold the decision of the hearing officer. The appeals were dismissed.

Lord Justice Stocker and Lord Justice Bingham agreed.

For the applicants: Geoffrey Hobbs (Lionel White Durrant).

For the Registrar: Nicholas Pamfry (Treasury Solicitor).

Rachel Davies
Barrister

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Changes at Vosper Thorneycroft

Mr Martin Jay has been appointed managing director and chief executive of VOSPER THORNEYCROFT HOLDINGS. He succeeds Mr Peter Fisher who is to become Deputy Chairman. The changes will take place early in October. Mr Jay joins from GEC where he was head of the electronic components division. Mr Roy Withers, Vosper's chairman, intends to retire towards the end of 1990. Mr John Gilbertson, previously director of business development for Thermal Scientific, has joined Vosper Thorneycroft, to assist the board in group development.

INDEVO has appointed Dr Gareth Jones as non-executive director. He was managing partner of Ernst & Whinney Management Consultants.

REED TRAVEL GROUP, Dunstable, part of Reed International, has appointed Mr Peter Watson as marketing director. He was managing director of Mondial Assistance.

THE ROYAL BANK OF SCOTLAND has appointed Mr Martin Hatnam as manager of Holt's from July 31, and Mr Alastair O'Neill as manager of Drummonds from September 2. Both banks are in Whitehall.

Senior posts at Barclays Registrars

Following the purchase of Hill Samuel Registrars, now renamed BARCLAYS REGISTRARS, Barclays Global Securities Services has made the following appointments. Mr David Harris has been appointed registration services director and managing director of Barclays Registrars. Mr Brian N. Thorpe becomes deputy managing director, and continues as head of Barclays registration and new issues department. Mr Malcolm Sanders succeeds Mr Harris as systems director of Barclays Global Securities Services.

Mr Sean Mayo has been appointed to the board of TERN PROPERTIES. He was a director of Dares Estates subsidiary, Hughes Group Holdings.

Mr Vinod K. Desai has been appointed group deputy finance director of MINET HOLDINGS. Mr P. Canaichal, Mr A.J. Sadler and Mr K.L. Semmons join the board of Minet Group Services.

J.H. MINET & CO has appointed Mr Anthony Bergh-McCarthy as divisional executive director of the financial services division.

Mr David G. Tree has joined the board of THURGAR

Managing director of Phoenix Timber

Mr Ian Tesser has been appointed managing director of PHOENIX TIMBER GROUP, taking over operational responsibilities from Mr Peter Quinn, the chairman.

CHARTERED SURVEYORS for 1989/90.

Mr Rick Bloomfield has been appointed group finance director of HALL & TAWSE GROUP, construction division of Haine Industries, of which he was corporate finance executive.

Mr John Tompkins has joined THE SUMMIT GROUP as finance director. He was chief executive of Atlantic Computers, and non-executive director of Summit, until 1988.

Mr Andy Campbell has been appointed construction director of MULTI CONSTRUCTION, Stockport. He was with Mott MacDonald. Terry White becomes group financial director and company secretary, and Mr David Coleman is made chief quantity surveyor.

BarDEX as a non-executive director

BarDEX as a non-executive director. He is corporate finance director of Swiss Bank Corporation.

Mr Roger Mathews, managing director, has been promoted to chairman and chief executive of WCRS MATHEWS MARCANTONIO. Other promotions include Mr Michael Mathewaring to joint deputy chairman, and Mr Peter Atkinson to director of international operations.

Mr David Male is to be president of THE ROYAL INSTITUTION OF

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

Main table containing unit trust information, organized into columns for various trust categories and individual trust details.

GUIDE TO UNIT TRUST PRICING
DETAILS: These represent the marketing, administrative and other costs which have to be paid by new purchasers. These costs are shown as a percentage of the price when the customer buys the first unit.

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FT UNIT TRUST INFORMATION SERVICE

Main table containing financial data for various unit trusts, including columns for company names, share prices, and other financial metrics. Includes sub-sections for 'OTHER UK UNIT TRUSTS' and 'INSURANCES'.

over pay

Investment by 20%

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Current Unit Trust Prices are available on FT Cityline. To obtain your free Unit Trust Code Booklet ring the FT Cityline help desk on 01-625-2128

Main table containing unit trust information with columns for Name, Price, Yield, and other financial metrics. Includes sub-sections for various regions and trust types.

OFFSHORE AND OVERSEAS

GUERNSEY (SIB RECOGNISED)

MANAGEMENT SERVICES

LUXEMBOURG (SIB RECOGNISED)

JERSEY (SIB RECOGNISED)

JERSEY (**)

SWITZERLAND (SIB RECOGNISED)

GUERNSEY (**)

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FT UNIT TRUST INFORMATION SERVICE

Table containing FT Unit Trust Information Service data, including columns for fund names, dates, and performance metrics. Sub-sections include Isle of Man, Luxembourg, and Offshore Insurances.

LONDON SHARE SERVICE

Table containing London Share Service data, including British Funds, Commonwealth & African Loans, Foreign Bonds & Rails, and Americans. Includes a note about prospective and retrospective rates.

Table containing Money Market Bank Accounts and Money Market Trust Funds. Includes a note about unit trust notes and a list of various bank accounts and trust funds.

over pay

Investment by 26%

COMPANIES

UNIT TRUST NOTES: Prices are in pence unless otherwise stated. All prices are for units of £100 unless otherwise stated. All prices are for units of £100 unless otherwise stated.

LONDON SHARE SERVICE

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AMERICANS - Contd

Table listing American stocks with columns for 1989, 1988, and 1987 prices and percentages.

BUILDING, TIMBER, ROADS - Contd

Table listing Building, Timber, and Roads stocks with columns for 1989, 1988, and 1987 prices and percentages.

DRAPERY AND STORES - Contd

Table listing Drapery and Stores stocks with columns for 1989, 1988, and 1987 prices and percentages.

ENGINEERING - Contd

Table listing Engineering stocks with columns for 1989, 1988, and 1987 prices and percentages.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for 1989, 1988, and 1987 prices and percentages.

INDUSTRIALS (Misc.) - Contd

Table listing Industrial (Miscellaneous) stocks with columns for 1989, 1988, and 1987 prices and percentages.

CANADIANS

Table listing Canadian stocks with columns for 1989, 1988, and 1987 prices and percentages.

ELECTRICALS

Table listing Electrical stocks with columns for 1989, 1988, and 1987 prices and percentages.

FOOD, GROCERIES, ETC

Table listing Food, Groceries, and other stocks with columns for 1989, 1988, and 1987 prices and percentages.

HOTELS AND CATERERS

Table listing Hotels and Caterers stocks with columns for 1989, 1988, and 1987 prices and percentages.

INDUSTRIALS (Misc.)

Table listing Industrial (Miscellaneous) stocks with columns for 1989, 1988, and 1987 prices and percentages.

INSURANCES

Table listing Insurance stocks with columns for 1989, 1988, and 1987 prices and percentages.

BANKS, HP & LEASING

Table listing Banks, HP & Leasing stocks with columns for 1989, 1988, and 1987 prices and percentages.

CHEMICALS, PLASTICS

Table listing Chemicals and Plastics stocks with columns for 1989, 1988, and 1987 prices and percentages.

DRAPERY AND STORES

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INDUSTRIALS (Misc.)

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BEERS, WINES & SPIRITS

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INDUSTRIALS (Misc.)

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INSURANCES - Contd

Table of insurance companies including Avon Insurance, Commercial Union Assurance, and others, with columns for stock price, high, low, and P/E ratio.

LEISURE

Table of leisure companies including British Skyways, British Telecom, and others, with columns for stock price, high, low, and P/E ratio.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade companies including British Airways, British Airways PLC, and others, with columns for stock price, high, low, and P/E ratio.

COMMERCIAL VEHICLES

Table of commercial vehicle companies including British Leyland, British Leyland PLC, and others, with columns for stock price, high, low, and P/E ratio.

COMPONENTS

Table of component companies including British Leyland, British Leyland PLC, and others, with columns for stock price, high, low, and P/E ratio.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher companies including News International, News International PLC, and others, with columns for stock price, high, low, and P/E ratio.

PAPER, PRINTING, ADVERTISING - Contd

Table of paper, printing, and advertising companies including News International, News International PLC, and others, with columns for stock price, high, low, and P/E ratio.

PROPERTY

Table of property companies including British Land, British Land PLC, and others, with columns for stock price, high, low, and P/E ratio.

SHIPPING

Table of shipping companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

SHOES AND LEATHER

Table of shoes and leather companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

SOUTH AFRICANS

Table of South African companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

TEXTILES

Table of textile companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

TOBACCO

Table of tobacco companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

INVESTMENT TRUSTS

Table of investment trusts including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

FINANCE, LAND, ETC

Table of finance, land, and other companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

TRUSTS, FINANCE, LAND - Contd

Table of trusts, finance, and land companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

OIL AND GAS

Table of oil and gas companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

OIL AND GAS - Contd

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OVERSEAS TRADERS

Table of overseas traders including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

PLANTATIONS

Table of plantation companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

MINES

Table of mining companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

MINES - Contd

Table of mining companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

THIRD MARKET

Table of third market companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

MINES

Table of mining companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

MINES - Contd

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MINES - Contd

Table of mining companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

MISCELLANEOUS

Table of miscellaneous companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

THIRD MARKET

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MINES

Table of mining companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

MINES - Contd

Table of mining companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

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MINES

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MINES - Contd

Table of mining companies including British Skyways, British Skyways PLC, and others, with columns for stock price, high, low, and P/E ratio.

This service is available to every Company dealt in on the Stock Exchange throughout the year at a fee of £500 per annum for each security.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Weak yen takes centre stage

ATTENTION focused on the Japanese yen in currency markets yesterday following the worst electoral defeat for the ruling Liberal Democratic Party for more than 30 years.

The yen was particularly weak against the D-Mark, and the latter moved up to ¥740 from ¥743 on Friday. It was also weak against the dollar, closing in London at ¥141.90 on Friday.

The Italian lira continued to improve against the D-Mark; the latter fell to L721.80 around the fixing compared with L722.26 on Friday.

In Madrid, the Bank of Spain bought DM35.9m and \$106.7m at the fixing in an attempt to reduce upward pressure on the peseta. The Bank bought D-Marks at Ptas62.75 compared with Ptas62.73 at Friday's fixing.

The dollar and sterling both traded in desultory fashion. The dollar closed barely changed in London at \$1.6210 and unchanged against the D-Mark at DM3.0900.

Although talk of lower US interest rates was generally subdued yesterday, traders were looking for further clues to future action by Federal Reserve, the US central bank, after the release today of durable goods orders for June and Thursday's release of second quarter Gross Domestic Product figures.

Sterling traded quietly ahead of Wednesday's trade figures for June but was well supported by the current level of short term interest rates in the UK. The consensus expectation for the current account deficit on the balance of payments last month is £1.6bn. On the Bank of England's trade-weighted index, the pound was unchanged from Friday's level at 92.6. Sterling closed against the dollar at \$1.6180 and unchanged against the D-Mark at DM3.0900.

FINANCIAL FUTURES

Nervous on pay deals

A SPATE OF over-the-weekend wage settlements ruffled above the rate of UK inflation made investors nervous in yesterday's Life market where short sterling futures closed lower. The September contract closed at 86.53, down from 86.36 at the opening at 86.40 at Friday's close.

Dealers said that activity was thin and participants are now awaiting UK current account and trade data due tomorrow keeping positions short in the meantime. News of a reshuffle of Mrs Thatcher's Cabinet had already been factored into prices and did not produce any noticeable effect.

US Treasury bonds gained slightly in the quietest trading day since Independence Day on July 4. The dollar's gain and weak commodities prices reinvigorated the market. The September T-Bond contract closed at 97.08, up from 97.03 at the opening and 97.04 at Friday's close.

Yen 10-year bond futures ended firmer at 106.24, up from 104.99, mostly on relief that the long-awaited resignation of Mr Souseki Uno, the Japanese Prime Minister is out of the way. Although the ruling LDP lost control of the upper house of Parliament for the first time in 30 years, that development has already been factored into prices for weeks.

West German government bond futures closed firmer on late professional buying.

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£ IN NEW YORK

Table with columns for July 24, Latest, and Previous. Rows include 1 month, 3 months, 6 months, and 12 months.

STERLING INDEX

Table with columns for July 24 and Previous. Rows include 8.30 am, 10.00 am, 11.00 am, 1.00 pm, 3.00 pm, and 4.00 pm.

CURRENCY RATES

Table with columns for July 24, Bank, Special, and European. Rows include Sterling, US Dollar, Australian, Canadian, etc.

CURRENCY MOVEMENTS

Table with columns for July 24, Bank of England, and Morgan Guaranty. Rows include Sterling, US Dollar, etc.

OTHER CURRENCIES

Table with columns for July 24, £, and S. Rows include Argentina, Australia, Brazil, etc.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns for Country, Unit, and Rate. Rows include Belgium, France, Germany, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table with columns for US, Canada, etc. Rows include US, Canada, UK, etc.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table with columns for UK, France, etc. Rows include UK, France, Germany, etc.

EURO-CURRENCY INTEREST RATES

Table with columns for Currency, Term, and Rate. Rows include Sterling, US Dollar, etc.

EXCHANGE CROSS RATES

Table with columns for Currency, Rate, and Date. Rows include £/\$, £/DM, etc.

LEFFE LOW GILT FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. Rows include 92, 94, 96, etc.

LEFFE EURO-BOND FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. Rows include 100, 102, etc.

LEFFE SHORT-TERM FUTURES OPTIONS

Table with columns for Strike, Call, Put, etc. Rows include 90, 92, etc.

PHILADELPHIA 6% 20-YEAR GILT

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Table with columns for Strike, Call, Put, etc. Rows include 90, 92, etc.

MONEY MARKETS

Rates edge higher

LONGER-TERM UK interest rates edged higher yesterday amid nervousness about tomorrow's current account figures for June. Dealers said interest rates drifted up during the afternoon in spite of a firm tone for sterling.

The gains reversed modest falls at the end of last week but activity was very quiet with lit-

cent. The forecast was revised to a shortage of about \$550m, and the Bank gave additional assistance of \$18m through outright purchases of \$5m of local authority bills and \$339m of eligible bank bills in band 1 and \$74m of bank bills in band 2, all at 13% per cent.

In Frankfurt, call money slipped to 6.85-6.95 per cent from 6.90-7.00 per cent on news of a smaller than expected minimum reserve requirement for commercial banks in July. The provisional requirement of DM65.7bn was almost DM1bn below expectations. Average holdings for the first 20 days of this month were DM57.1bn.

The next factor likely to influence market liquidity is today's announcement on the Bundesbank's next sale and repurchase agreement. Most traders expect the authorities to match the DM65.7bn being drained from the market tomorrow when a previous facility matures.

FT LONDON INTERBANK FIXING

Table with columns for Bid, Offer, and Rate. Rows include 3 months US dollars, 6 months US dollars.

MONEY RATES

Table with columns for Currency, Term, and Rate. Rows include London, New York, etc.

LONDON MONEY RATES

Table with columns for Currency, Term, and Rate. Rows include Interbank Offer, Sterling CD, etc.

BASE LENDING RATES

Table with columns for Bank, Rate, and Date. Rows include AIB Bank, Bank of Ireland, etc.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, etc. Rows include Gold C, Gold F, etc.

MANAGEMENT COURSES. The New Henley Management Course is constructed in a way that provides highly flexible yet comprehensive development for busy managers.

PLANT & MACHINERY. CLEARANCE FORKLIFTS over 100 must go. ELEC - GAS - DIESEL - SIDELOADERS - REACH TRUCKS.

COMPANY NOTICES. The RTZ Corporation PLC. Notice to Holders of Ordinary Share Warrants to Bear.

JOTTER PAD. A grid for notes and calculations.

CROSSWORD

No.6,994 Set by TANTALUS. A crossword puzzle grid with clues.

سكنا من الاجل

WORLD STOCK MARKETS

Table of stock market data for various countries including Austria, France, Germany, Italy, Sweden, and Japan. Columns include country, date, and various stock indices.

Table of stock market data for various countries including Australia, Hong Kong, Singapore, and South Africa. Columns include country, date, and various stock indices.

Table of stock market data for Canada, including Toronto and Montreal markets. Columns include stock names, prices, and changes.

Table of stock market indices for New York, London, and other major markets. Columns include index name, date, and values.

Table of stock market data for Tokyo, showing active stocks and their performance. Columns include stock names, prices, and changes.

Advertisement for 'Travelling by air on business?' featuring Brussels Airlines and other carriers.

Large advertisement for 'Your FT hand delivered in Germany' promoting the Financial Times newspaper.

Vertical text on the left margin including 'FINANCIAL TIMES', 'CROSSWORD', and other markings.

3pm prices July 24

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Main table containing stock prices, volume, and other financial data for various companies and indices. Columns include 12 Month High/Low, Stock Name, Dividend Yield, P/E Ratio, and Price.

Continued on Page 37

NYSE COMPOSITE PRICES

Table of NYSE Composite Prices with columns for 12 Month High, Low, Stock, Div. Yld., P/E, 52 Week High, Low, Close, and Change. Includes a section for 'Stocks with Dividend Changes'.

OVER-THE-COUNTER

Nasdaq national market, 3pm prices July 24

Table of Over-the-Counter prices with columns for Stock, Div., 12 Month High, Low, Stock, Div. Yld., P/E, 52 Week High, Low, Close, and Change. Includes a section for 'Stocks with Dividend Changes'.

AMEX COMPOSITE PRICES

Table of AMEX Composite Prices with columns for 12 Month High, Low, Stock, Div. Yld., P/E, 52 Week High, Low, Close, and Change.

Advertisement for FT hand delivered in Turkey, mentioning Istanbul 5120190/10 lines and contact information.

Advertisement for 'Travelling by air on business?' featuring Amsterdam and Rotterdam routes.

Advertisement for 'Travelling by air on business?' featuring various international flight routes.

AMERICA

Dow trims initial heavy losses in quiet trading

Wall Street

A SHARP reaction to last Friday's rally pulled stocks lower as trading started yesterday but equities then managed to recover some of their early losses, writes Janet Bush in New York.

At 2 pm, the Dow Jones Industrial Average was quoted 12.71 points lower at 2,594.65 on low volume of 83m shares.

At one stage, the Dow had fallen by more than 20 points, mostly in a reaction to Friday's 31.87 point rally. The rally was heavily related to the expiration of July stock index futures and options, which led to substantial buying of some blue chip issues.

The surge in the Dow in the latter stages of last week was in contrast to the broader market which was much flatter because of the distortions of programme trading and futures and options expirations.

Mr Newton Zinder, technical strategist at Shearson Lehman Hutton, believes that the behaviour of the Dow even without these distortions suggests that the current rally is in its late phase and that caution is now needed.

He pointed to a number of statistics showing that the rally has narrowed. For example, the Dow was up by about twice as much as the New York Stock Exchange and S&P Composites and up more than five times the Value Line Com-

posite index. Although the Dow gained 52 points last week, advancing issues outstripped declining stocks by only 1,050 to 823.

Secondary stocks were broadly lower with the Nasdaq Composite Index quoted 2.02 points lower at midsession at 447.27 and the American Stock Exchange Index down 1.24 point at 370.04 after a string of all-time highs last week.

The background for stocks is not now as propitious as it has been in recent weeks, mainly because perceptions of future monetary policy have changed. The substantial rally in both stocks and bonds had been based largely on hopes of an easing in monetary policy as the economy decelerated.

However, the Humphrey Hawkins testimony by Mr Alan Greenspan, Fed chairman, before Congress suggested strongly that the move towards lower interest rates will be extremely cautious and gradual. There has been no hint of any shift from a 9% per cent Fed Funds target and no money centre banks have followed Chase Manhattan and Southwest Bank of Missouri in cutting their prime lending rates.

The bond market fell last week as this view took hold in the market. At midsession yesterday, bonds were mixed with the short-term maturities falling by as much as 1/8 point, but the Treasury's benchmark long bond up 1/8 point for a yield of 8.14 per cent. This

price movement confirms the concern that it may be some time before the Fed moves its Fed Funds target down any further.

Among featured stocks was Honeywell, which jumped 3% to \$89 1/4 on news of a major restructuring involving the repurchase of around 23 per cent of its common shares, the sale of most of its 50 per cent stake in Yamatake-Honeywell, a 25 per cent increase in its annual dividend and a reduction in its reliance on the weapons business.

Elsewhere, corporate earnings announcements and forecasts dominated. Eastman Kodak fell 1 1/4% to \$48 after the company said that restructuring charges would reduce its second quarter net income by about \$225m or 70 cents a share.

McDonalds dropped 1 1/2% to \$29 1/2 after an unfavourable assessment of its second quarter earnings. Union Carbide fell 3/4% to \$27 on disappointing earnings and Exxon, which faces a bill of \$850m for the Valdez oil spill, lost 1 1/4% to \$45.

Airborne Freight added 3/4% to \$30 1/2 after the company said it expected to report substantially higher earnings in the second quarter compared with a year ago.

Canada
PRICES slid in midsession trading in Toronto, retreating from Friday's post crash highs.

Ireland shares the honours with Australia

MARKETS IN PERSPECTIVE

	% change in local currency †				% change in sterling ‡
	1 Week	4 Weeks	1 Year	Start of 1989	
Austria	+0.15	-1.26	+4.56	+38.52	+44.42
Belgium	-0.09	-0.78	+17.03	+3.97	+8.46
Denmark	-1.70	+4.81	+73.47	+33.59	+38.53
Finland	-0.78	-1.95	+4.48	+10.84	+20.88
France	+1.13	+1.26	+14.25	+22.53	+22.01
West Germany	+3.64	+3.36	+31.25	+16.17	+20.54
Italy	-0.72	+5.00	+27.35	+12.32	+18.88
Netherlands	+1.58	+2.04	+23.52	+19.96	+24.70
Norway	-2.15	+1.32	+59.47	+44.62	+52.41
Spain	-0.28	-2.01	+0.08	+7.37	+13.71
Sweden	+0.88	+5.51	+54.01	+30.45	+37.62
Switzerland	+1.59	+4.51	+15.95	+20.07	+22.35
UK	+0.54	+4.92	+22.45	+26.19	+26.19
EUROPE	+0.71	+3.52	+25.35	+20.52	+23.33
Australia	+3.44	+6.92	-0.59	+5.94	+6.50
Hong Kong	-0.77	+9.91	-4.33	-7.41	+3.34
Japan	+1.18	+1.89	+19.54	+6.53	+8.01
Malaysia	-1.15	+4.33	+24.98	+22.57	+46.18
New Zealand	-0.28	-0.15	-3.29	+7.77	+9.86
Singapore	-1.66	+4.98	+21.49	+33.95	+48.54
Canada	+1.10	+3.49	+15.48	+18.24	+30.32
USA	+1.14	+2.69	+27.11	+22.28	+34.78
Mexico	-0.10	+0.83	+78.26	+79.58	+80.13
South Africa	+1.71	+0.43	+40.77	+35.80	+39.16
WORLD INDEX	+1.07	+2.62	+22.70	+14.13	+18.26

† Based on Friday 21st, 1989. ‡ Copyright, The Financial Times Limited, Goldman, Sachs & Co., and County NatWest Securities Limited.

EUROPE

Conflicting influences leave bourses mixed

PROFIT-TAKING vied with Wall Street-inspired gains to leave Europe's bourses mixed yesterday, writes our Markets Staff.

PARIS began the day well following Wall Street's advance on Friday but finished mixed. The dominant feature was the sharp fall in heavily traded Eurotunnel shares, which plunged 11.5% to 115.50, or 11.5% per cent, to Ffr191 following last week's news that the Anglo-French group needs additional financing because of rising costs.

Eurotunnel topped the active list with 3.4m shares traded, slightly less than Friday's 3.6m when the stock lost Ffr4.20, but well up on the usual list. This pushed up volume overall to some Ffr1.5bn, a fairly high for the first day of trading for the August account.

One dealer said there had been a rumour that Sir James Goldsmith might sell his Eurotunnel shares to help finance his bid for BAT Industries and that this had added to downward pressure on the stock, particularly on the part of Peugeot.

Peugeot was unchanged at Ffr916 after trading heavily following its share split. Peugeot also began trading on the continuous market yesterday, together with Accor, Elf Aquitaine, Air Liquide, Lafarge, Paribas and Thomson CSF.

Drouot Auctioneers saw very active volume of 73,000 shares and rose Ffr24.90 to Ffr464. The OMF 50 index was 1.06 easier at 502.61 but the CAC 40 index added 3.83 to 1,785.48. The CAC General, based on opening prices, rose 4.9 to 496.7, a new all-time high.

FRANKFURT declined after last week's run of three new highs for 1989, as following-through buying failed to materialise at higher levels and some profit-taking set in. The DAX index lost 12.10 to 1,543.50 and the FAZ index eased 0.48 to 638.40. Turnover was fairly active at DM5.1bn.

One salesman said DM5.1bn had been a serious, institutional selling. "The market is a technical sound one that wants to go higher," he explained. Blue chips did pick up in the pre-bourse and in early trading after Wall Street's rise on Friday, but gains did not last.

Allianz, West Germany's leading insurer, slipped DM20 to DM2.155. It announced improved annual profits up 30 per cent - in line with expect-

tations - and predicted a better 1989.

Speculation continued to buzz around Deutsche Bank, which led the market upwards in the pre-bourse and downwards during the official session. There seemed to be no new stories yesterday, "it was a refresh of everything that has gone before," said the salesman.

Among other rumours, the bank is said to be planning a warrant issue and to be selling its stake in retailer Karstadt. Deutsche Bank eased DM2 to DM668, after opening at DM669.50.

Investors in car shares took profits, leaving Daimler off DM3 to DM745 and VW down DM2.50 to DM435.

ZURICH held steady on its recent gains, with blue chips in demand, having been a relatively poor performer until mid-year. The Credit Suisse general index rose 2.5 to 634.6.

One dealer said international investors were retrenching from more speculative areas, like the Far East, into hard currency markets such as West

By Jacqueline Moore

OPPOSITE sides of the globe provided the two best stock market performances last week. Ireland and Australia both surged ahead, rising more than 3 per cent in local currency terms, according to the FT-Actuaries World Indices.

Ireland's advance of 3.6 per cent, together with its 3.5 per cent rise the previous week, was part of a catching-up process after a slight retreat in the past couple of months. The market had risen rapidly to the end of April, before slipping back in the early summer. Its strength in the last two weeks, however, has pushed it back to previous levels, and the market has now risen 20.5 per cent so far this year, compared with 11.8 per cent to the end of June.

One analyst attributed Ireland's good showing in the last fortnight to a stock shortage, particularly in second-line issues, as well as to a bullish report on the economy published by the Economic and Social Research Institute at the

beginning of July. Other observers say sentiment has improved since the announcement of encouraging company forecasts for 1990. The bid for BAT Industries of the UK has also helped to focus investors' attention on potential Irish takeover targets, providing another boost for equities.

Australia's stock market rise of 3.4 per cent came in the same week as news of a large balance of payments deficit last month and a record deficit for the year to June. The announcement sent the Australian dollar lower, which in turn boosted currency-sensitive shares, such as gold and other mining stocks.

Elsewhere in the Asia Pacific region, Japan was fairly strong, gaining 1.2 per cent in spite of well-founded expectations of a ruling party defeat in the upper house elections last weekend. Bargain-hunters and index-linked investment trusts were the principal buyers. Other markets, however, went into decline, with profit-taking sending Singapore and Malaysia significantly lower after recent gains.

The larger European bourses had a good week, with West Germany, the world's fourth best performer, adding 1.6 per cent as optimism grew about the domestic economy. Switzerland, the Netherlands and France were also up by more than 1 per cent each.

The Continent also provided the two steepest falls, however, with Norway declining by 2.2 per cent and Denmark by 1.7 per cent after both had risen sharply the previous week. Norway remains the world's second best performer this year, after Mexico.

Europe and Asia were both affected to some extent by events in the US, including the testimony to Congress of Fed chairman Mr Alan Greenspan, the May trade deficit figures and the consumer prices index for last month. The US itself finished the week a healthy 1.4 per cent higher, in spite of intermittent bouts of profit-taking. Canada, encouraged by its large neighbour's example, advanced 1.1 per cent.

The overall World Index moved 1.1 per cent higher, taking its improvement this year to 14 per cent.

ASIA PACIFIC

Bargain-hunters emerge after LDP election defeat

Tokyo

THE Tokyo market held firm yesterday in spite of the ruling Liberal Democratic Party's crushing setback in Sunday's national election and the Nikkei average even recovered the 34,000 level in thin trading, writes Yuriko Mita in Tokyo.

Share prices opened firmer following the LDP's defeat in the election to the Upper House of the Diet (Parliament) as many investors took the view that the market had already discounted the news.

Stocks then began to oscillate amid reports that Mr Souzuke Uno, the Prime Minister, would resign. In the afternoon, bargain-hunting and higher bond and futures prices lifted shares again and the Nikkei rose above 34,000 for the first time since May 31. It finally closed 133.90 points higher at 34,093.33, just below its session high of 34,095.19. The day's low was 33,866.69.

Advances led declines by 521 to 345 with 195 issues unchanged. Volume was higher than Friday's 536m shares at 615m.

The Topix index of all listed shares gained 13.25 to its highest level this year of 2,546.61. In London trading, the ISE/Nikkei 50 index rose 2.59 to 2,042.46.

The view that the market had taken a big LDP loss into account was one of the factors that convinced investment trusts to come back into the market, a move that supported the morning surge in Tokyo.

The upward momentum was halted by the resignation reports, which led investors to sell in small lots. But individuals were also picking up a broad range of stocks that were expected to rise on increased domestic demand,

such as housing issues.

Daiwa House, Japan's second largest housebuilder, was the week's active issue, closing at a year's high of ¥2,470, up ¥180, as 32.64m shares changed hands. Sekisui House, the largest housebuilder, was the second most active stock with 21.05m shares and closed at ¥2,270, up ¥180. Analysts said housing issues were popular due to the belief that housing policy would not be affected by the current political instability.

Institutional investors, who are under pressure to improve performance levels as the September closing of their books for the half-year approaches, are keen to see the rally that has been anticipated after the elections. But they are also wary of plunging into the market, as yesterday's still low volume showed.

In Osaka, the OSE average picked up 182.47 to 33,224.66. Volume moved higher with 51m shares changing hands, up from Friday's 46m.

Roundup
PRICE movements were generally narrow in Asia Pacific markets, with Australia edging higher against a broadly weaker trend.

AUSTRALIA was a little cautious before the June quarter inflation statistics tomorrow. Shares were mostly little changed in quiet trade, but selective buying in leading issues added another 4.5 points to the All Ordinaries index at 1,607.65 - its sixth advance in a row and another year's high.

However, BHP, Australia's biggest listed company, rose to another high for the year, adding 12 cents to A\$96.66, and the gold index gained 0.9 per cent, making a gain of 5.4 per cent in the last five trading

days. Dealers said that this was on the belief that the Australian dollar may fall further.

NEW ZEALAND lost ground as brokers squared their books before Thursday's national budget. The Barclays index ended 1.19 points lower at 1,397.68.

Brierley Investments remained the chief attraction in the market following the sale of its Australian unit, Industrial Equity, adding 2 cents to NZ\$1.85, with turnover with 3.6m shares changing hands.

While the budget is expected to bring good news for the broking industry in the form of compulsory private pension-fund investment, Mr David Lange, the Prime Minister, has also been talking about a "traditional Labour Party budget with the most radical reforms to social welfare since 1988.

HONG KONG slipped again, and the Hang Seng index closed 13.2 points lower at 2,468.54, after a 35-point decline in the morning and a drop of 47.34 points last Friday.

A total of HK\$825m was traded during the day compared with Friday's HK\$943m. Investors were cautious after a sharp rebound and worried that the slowdown of the US economy could affect the colony's buoyant export business.

SINGAPORE took early strength from Friday's impressive session on Wall Street and gains in Tokyo yesterday, but scattered profit-taking in thin conditions soon overwhelmed the attempt to continue the upward advance. The Straits Times Industrial index weakened again, falling 3.01 to 1,358.90.

TAIWAN ended weaker as the market failed to sustain early attempts at a recovery.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY JULY 21 1989				THURSDAY JULY 20 1989				DOLLAR INDEX			
	US Dollar Index	Day's Change %	Point Sterling Index	Local Currency Index	Day's change %	Gross Div Yield	US Dollar Index	Point Sterling Index	Local Currency Index	1988	1989	
Australia (85)	138.02	+0.6	126.23	122.64	+0.5	4.87	137.20	125.03	122.08	157.12	128.28	150.71
Austria (18)	124.17	+0.6	113.58	122.77	+0.5	1.86	123.38	112.43	122.13	127.70	82.84	87.05
Belgium (84)	131.33	+0.1	120.11	128.38	+0.0	4.23	131.16	119.52	123.38	137.10	125.58	115.91
Canada (12)	146.80	+0.3	134.09	128.12	+0.3	3.19	146.20	138.23	128.72	145.60	124.87	126.91
Denmark (36)	121.52	+0.5	103.45	212.38	+0.2	1.48	210.41	191.73	212.03	219.89	185.35	129.21
Finland (28)	141.82	+1.3	129.44	128.50	+0.7	2.82	141.82	138.12	128.68	158.18	125.81	124.84
France (127)	125.77	+0.1	115.03	127.49	+0.3	2.97	125.95	114.49	127.07	125.95	112.57	93.35
Hong Kong (100)	95.08	+0.3	88.96	94.24	+0.6	2.16	94.80	86.39	93.67	95.32	79.56	75.59
West Germany (49)	103.53	-2.1	94.99	103.77	-2.1	5.18	105.72	96.34	105.96	140.33	82.41	108.20
Ireland (17)	141.82	+0.1	114.01	149.89	+0.4	2.52	147.98	134.76	148.18	151.33	124.18	124.18
Italy (97)	90.89	-1.0	82.95	93.26	-0.9	2.40	91.84	83.51	94.10	92.08	74.97	72.58
Japan (455)	180.20	+0.7	164.82	161.64	+1.1	0.49	178.87	163.00	169.88	200.11	164.22	163.74
Malaysia (36)	187.97	-1.0	171.22	183.96	-1.1	2.47	189.97	173.11	198.18	190.26	143.35	152.78
Mexico (13)	261.22	-0.8	238.91	276.65	+0.3	0.89	263.38	240.01	274.67	277.40	153.32	163.10
Netherlands (43)	128.63	+0.2	114.37	123.26	+0.1	4.20	125.86	114.89	128.16	125.86	110.83	108.07
New Zealand (21)	65.54	+0.8	60.86	61.41	+0.2	6.08	66.04	60.17	61.28	76.02	62.64	79.90
Norway (25)	189.73	+0.0	173.53	179.04	-0.4	1.44	189.68	172.85	179.77	198.29	139.92	124.38
South Africa (26)	146.51	-0.9	132.30	133.13	-1.1	1.89	168.03	133.11	151.77	163.39	124.57	131.76
Singapore (50)	145.71	-0.5	133.28	137.65	+0.1	4.04	144.81	133.90	153.23	115.35	124.64	124.64
Spain (43)	181.19	+0.3	162.28	176.78	-0.2	3.76	181.37	138.12	138.99	158.17	143.14	148.89
Sweden (35)	178.32	+0.1	163.09	171.06	-0.1	2.01	178.19	162.36	171.20	178.32	138.45	119.24
Switzerland (83)	85.60	+0.0	78.29	87.33	+0.3	2.20	85.57	77.97	87.05	80.05	67.81	80.04
United Kingdom (311)	132.02	-0.7	139.55	139.65	-0.3	4.19	134.10	140.43	140.43	154.10	133.29	134.17
USA (555)	136.89	+0.6	125.02	135.89	+0.6	3.29	135.88	123.82	135.88	112.13	107.54	107.54
Europe (1005)	126.75	-0.3	115.93	121.16	-0.1	3.40	127.17	115.89	121.24	127.17	112.63	108.68
Nordic (122)	171.82											